

Critical Access Hospital State-Level Target Area Summary Report

Q4FY21

Target Area Summary for Alaska, 13 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	45	43	38
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	53	52	47
	Proportion of Target to Denominator Discharges	84.9%	82.7%	80.9%
	Average Length of Stay for Target	4.2	4.7	3.4
	Average Medicare Payment for Target	\$18,315	\$19,649	\$17,306
	Sum of Medicare Payments for Target	\$824,197	\$844,912	\$657,612
Respiratory Infections	DRGs 177, 178	31	26	121
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	181	95	183
	Proportion of Target to Denominator Discharges	17.1%	27.4%	66.1%
	Average Length of Stay for Target	5.5	4.2	5.2
	Average Medicare Payment for Target	\$26,816	\$20,404	\$32,906
	Sum of Medicare Payments for Target	\$831,283	\$530,492	\$3,981,581
Simple Pneumonia	DRGs 193, 194	111	53	43
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	270	154	127
	Proportion of Target to Denominator Discharges	41.1%	34.4%	33.9%
	Average Length of Stay for Target	4.0	3.7	4.4
	Average Medicare Payment for Target	\$20,789	\$21,770	\$24,642
	Sum of Medicare Payments for Target	\$2,307,572	\$1,153,799	\$1,059,604
Septicemia	DRGs 870, 871, 872	132	126	141
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	331	232	242
	Proportion of Target to Denominator Discharges	39.9%	54.3%	58.3%
	Average Length of Stay for Target	4.2	3.8	4.4
	Average Medicare Payment for Target	\$19,749	\$19,920	\$22,746
	Sum of Medicare Payments for Target	\$2,606,814	\$2,509,908	\$3,207,174
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	765	665	817
	All Discharges for Medical DRGs w/ or w/o CC or MCC	1,376	1,188	1,339
	Proportion of Target to Denominator Discharges	55.6%	56.0%	61.0%
	Average Length of Stay for Target	3.8	3.9	4.3
	Average Medicare Payment for Target	\$18,341	\$20,033	\$24,044
	Sum of Medicare Payments for Target	\$14,030,664	\$13,321,978	\$19,644,224
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	65	59	79
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	165	139	131
	Proportion of Target to Denominator Discharges	39.4%	42.4%	60.3%
	Average Length of Stay for Target	6.2	7.3	7.7
	Average Medicare Payment for Target	\$25,974	\$32,408	\$37,386

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Sum of Medicare Payments for Target	\$1,688,287	\$1,912,047	\$2,953,509
Single CC or MCC	Discharges with one CC or MCC coded on the claim	486	393	477
	All Discharges with one or more CC or MCC coded on the claim	828	724	888
	Proportion of Target to Denominator Discharges	58.7%	54.3%	53.7%
	Average Length of Stay for Target	3.6	3.8	4.3
	Average Medicare Payment for Target	\$17,686	\$19,841	\$24,359
	Sum of Medicare Payments for Target	\$8,595,626	\$7,797,657	\$11,619,429
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	128	89	77
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	408	267	334
	Proportion of Target to Denominator Discharges	31.4%	33.3%	23.1%
	Average Length of Stay for Target	2.9	2.8	2.9
	Average Medicare Payment for Target	\$15,759	\$15,283	\$17,954
	Sum of Medicare Payments for Target	\$2,017,196	\$1,360,167	\$1,382,494
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	62	49	43
	All Discharges with Transfer to SNF	212	202	220
	Proportion of Target to Denominator Discharges	29.2%	24.3%	19.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$13,336	\$13,371	\$15,226
	Sum of Medicare Payments for Target	\$826,845	\$655,176	\$654,736
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	87	75	64
	All Three- and Four-Day Stay Discharges	554	491	457
	Proportion of Target to Denominator Discharges	15.7%	15.3%	14.0%
	Average Length of Stay for Target	3.5	3.6	3.6
	Average Medicare Payment for Target	\$17,184	\$19,083	\$20,615
	Sum of Medicare Payments for Target	\$1,494,984	\$1,431,236	\$1,319,358
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	260	232	280
	All Discharges excl dc status 02,82,07,20	1,549	1,346	1,409
	Proportion of Target to Denominator Discharges	16.8%	17.2%	19.9%
	Average Length of Stay for Target	3.3	4.1	3.8
	Average Medicare Payment for Target	\$17,792	\$20,884	\$21,915
	Sum of Medicare Payments for Target	\$4,626,024	\$4,845,015	\$6,136,252

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	165	139	171
	All Discharges excl dc status 02,82,07,20	1,549	1,346	1,409
	Proportion of Target to Denominator Discharges	10.7%	10.3%	12.1%
	Average Length of Stay for Target	3.4	4.4	4.0
	Average Medicare Payment for Target	\$18,308	\$21,815	\$22,451
	Sum of Medicare Payments for Target	\$3,020,739	\$3,032,269	\$3,839,081
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	305	269	306
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,392	1,202	1,288
	Proportion of Target to Denominator Discharges	21.9%	22.4%	23.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$10,499	\$10,117	\$10,970
	Sum of Medicare Payments for Target	\$3,202,077	\$2,721,510	\$3,356,684
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	37	35	26
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	157	144	119
	Proportion of Target to Denominator Discharges	23.6%	24.3%	21.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,442	\$7,702	\$8,580
	Sum of Medicare Payments for Target	\$275,372	\$269,577	\$223,068
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	284	228	244
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,392	1,202	1,288
	Proportion of Target to Denominator Discharges	20.4%	19.0%	18.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$4,668	\$4,848	\$4,872
	Sum of Medicare Payments for Target	\$1,325,746	\$1,105,279	\$1,188,818
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	27	15	18
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	157	144	119
	Proportion of Target to Denominator Discharges	17.2%	10.4%	15.1%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,962	\$3,204	\$3,435
	Sum of Medicare Payments for Target	\$79,977	\$48,067	\$61,832

Target Area Summary for Alabama, 5 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Simple Pneumonia	DRGs 193, 194	48	26	36
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	109	60	50
	Proportion of Target to Denominator Discharges	44.0%	43.3%	72.0%
	Average Length of Stay for Target	4.1	3.2	3.9
	Average Medicare Payment for Target	\$6,133	\$4,723	\$7,024
	Sum of Medicare Payments for Target	\$294,390	\$122,793	\$252,870
Septicemia	DRGs 870, 871, 872	44	31	37
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	146	122	118
	Proportion of Target to Denominator Discharges	30.1%	25.4%	31.4%
	Average Length of Stay for Target	3.8	4.4	5.8
	Average Medicare Payment for Target	\$4,717	\$6,932	\$9,717
	Sum of Medicare Payments for Target	\$207,537	\$214,906	\$359,530
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	212	184	274
	All Discharges for Medical DRGs w/ or w/o CC or MCC	455	367	405
	Proportion of Target to Denominator Discharges	46.6%	50.1%	67.7%
	Average Length of Stay for Target	3.8	3.6	4.5
	Average Medicare Payment for Target	\$5,216	\$5,248	\$7,399
	Sum of Medicare Payments for Target	\$1,105,881	\$965,616	\$2,027,419
Single CC or MCC	Discharges with one CC or MCC coded on the claim	144	110	153
	All Discharges with one or more CC or MCC coded on the claim	215	185	265
	Proportion of Target to Denominator Discharges	67.0%	59.5%	57.7%
	Average Length of Stay for Target	3.7	3.0	3.8
	Average Medicare Payment for Target	\$5,213	\$4,062	\$6,118
	Sum of Medicare Payments for Target	\$750,700	\$446,853	\$936,124
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	46	16	12
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	145	107	162
	Proportion of Target to Denominator Discharges	31.7%	15.0%	7.4%
	Average Length of Stay for Target	3.3	2.8	2.5
	Average Medicare Payment for Target	\$4,092	\$3,271	\$4,498
	Sum of Medicare Payments for Target	\$188,223	\$52,344	\$53,981

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	73	36	31
	All Discharges with Transfer to SNF	138	90	102
	Proportion of Target to Denominator Discharges	52.9%	40.0%	30.4%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$3,008	\$3,512	\$4,219
	Sum of Medicare Payments for Target	\$219,599	\$126,424	\$130,802
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	77	45	35
	All Three- and Four-Day Stay Discharges	360	202	205
	Proportion of Target to Denominator Discharges	21.4%	22.3%	17.1%
	Average Length of Stay for Target	3.2	3.3	3.3
	Average Medicare Payment for Target	\$3,434	\$4,070	\$4,328
	Sum of Medicare Payments for Target	\$264,404	\$183,129	\$151,463
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	113	68	80
	All Discharges excl dc status 02,82,07,20	551	366	403
	Proportion of Target to Denominator Discharges	20.5%	18.6%	19.9%
	Average Length of Stay for Target	3.5	3.4	4.0
	Average Medicare Payment for Target	\$5,082	\$5,075	\$6,715
	Sum of Medicare Payments for Target	\$574,229	\$345,075	\$537,179
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	17	15	15
	All Discharges excl dc status 02,82,07,20	551	366	403
	Proportion of Target to Denominator Discharges	3.1%	4.1%	3.7%
	Average Length of Stay for Target	3.5	3.3	4.9
	Average Medicare Payment for Target	\$4,359	\$4,606	\$8,754
	Sum of Medicare Payments for Target	\$74,102	\$69,092	\$131,310
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	87	77	59
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	544	359	401
	Proportion of Target to Denominator Discharges	16.0%	21.4%	14.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,239	\$2,483	\$2,928
	Sum of Medicare Payments for Target	\$194,785	\$191,197	\$172,732

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	50	52	45
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	544	359	401
	Proportion of Target to Denominator Discharges	9.2%	14.5%	11.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$733	\$888	\$1,137
	Sum of Medicare Payments for Target	\$36,671	\$46,194	\$51,148

Target Area Summary for Arkansas, 28 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	116	94	86
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	139	121	106
	Proportion of Target to Denominator Discharges	83.5%	77.7%	81.1%
	Average Length of Stay for Target	3.6	3.4	3.7
	Average Medicare Payment for Target	\$5,471	\$5,022	\$6,073
	Sum of Medicare Payments for Target	\$634,686	\$472,086	\$522,315
Respiratory Infections	DRGs 177, 178	90	132	660
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	891	759	1,100
	Proportion of Target to Denominator Discharges	10.1%	17.4%	60.0%
	Average Length of Stay for Target	5.1	4.9	5.0
	Average Medicare Payment for Target	\$8,982	\$7,700	\$8,109
	Sum of Medicare Payments for Target	\$808,392	\$1,016,386	\$5,351,959
Simple Pneumonia	DRGs 193, 194	547	460	281
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,253	896	550
	Proportion of Target to Denominator Discharges	43.7%	51.3%	51.1%
	Average Length of Stay for Target	4.1	4.0	4.2
	Average Medicare Payment for Target	\$6,420	\$6,224	\$6,577
	Sum of Medicare Payments for Target	\$3,511,957	\$2,863,115	\$1,848,255
Septicemia	DRGs 870, 871, 872	459	381	316
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,759	1,467	1,040
	Proportion of Target to Denominator Discharges	26.1%	26.0%	30.4%
	Average Length of Stay for Target	3.9	3.8	4.0
	Average Medicare Payment for Target	\$5,742	\$5,493	\$6,834
	Sum of Medicare Payments for Target	\$2,635,796	\$2,092,980	\$2,159,584
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,412	2,334	2,420
	All Discharges for Medical DRGs w/ or w/o CC or MCC	5,164	4,518	4,173
	Proportion of Target to Denominator Discharges	46.7%	51.7%	58.0%
	Average Length of Stay for Target	3.9	3.8	4.2
	Average Medicare Payment for Target	\$6,031	\$5,939	\$6,870
	Sum of Medicare Payments for Target	\$14,546,579	\$13,861,725	\$16,626,053

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	119	112	94
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	259	205	168
	Proportion of Target to Denominator Discharges	45.9%	54.6%	56.0%
	Average Length of Stay for Target	5.1	5.5	5.9
	Average Medicare Payment for Target	\$9,779	\$9,548	\$11,919
	Sum of Medicare Payments for Target	\$1,163,699	\$1,069,430	\$1,120,347
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,649	1,501	1,479
	All Discharges with one or more CC or MCC coded on the claim	2,531	2,438	2,442
	Proportion of Target to Denominator Discharges	65.2%	61.6%	60.6%
	Average Length of Stay for Target	3.8	3.8	4.1
	Average Medicare Payment for Target	\$6,025	\$5,788	\$6,609
	Sum of Medicare Payments for Target	\$9,935,359	\$8,687,217	\$9,774,188
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	468	297	183
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,712	1,332	1,506
	Proportion of Target to Denominator Discharges	27.3%	22.3%	12.2%
	Average Length of Stay for Target	3.4	3.4	3.6
	Average Medicare Payment for Target	\$4,893	\$4,969	\$5,603
	Sum of Medicare Payments for Target	\$2,289,977	\$1,475,781	\$1,025,411
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	679	554	405
	All Discharges with Transfer to SNF	1,810	1,404	1,176
	Proportion of Target to Denominator Discharges	37.5%	39.5%	34.4%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$4,510	\$4,332	\$4,336
	Sum of Medicare Payments for Target	\$3,062,092	\$2,399,951	\$1,755,950
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	726	604	447
	All Three- and Four-Day Stay Discharges	2,650	2,156	1,816
	Proportion of Target to Denominator Discharges	27.4%	28.0%	24.6%
	Average Length of Stay for Target	3.4	3.3	3.3
	Average Medicare Payment for Target	\$5,184	\$4,733	\$4,880
	Sum of Medicare Payments for Target	\$3,763,804	\$2,858,602	\$2,181,376

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	915	720	703
	All Discharges excl dc status 02,82,07,20	5,356	4,484	4,040
	Proportion of Target to Denominator Discharges	17.1%	16.1%	17.4%
	Average Length of Stay for Target	3.9	3.8	4.1
	Average Medicare Payment for Target	\$6,170	\$5,862	\$6,699
	Sum of Medicare Payments for Target	\$5,645,135	\$4,220,713	\$4,709,604
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	407	319	325
	All Discharges excl dc status 02,82,07,20	5,356	4,484	4,040
	Proportion of Target to Denominator Discharges	7.6%	7.1%	8.0%
	Average Length of Stay for Target	4.0	3.8	4.3
	Average Medicare Payment for Target	\$6,122	\$5,727	\$6,724
	Sum of Medicare Payments for Target	\$2,491,463	\$1,827,047	\$2,185,150
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	996	811	670
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,099	4,265	3,864
	Proportion of Target to Denominator Discharges	19.5%	19.0%	17.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,594	\$2,513	\$2,759
	Sum of Medicare Payments for Target	\$2,584,053	\$2,038,391	\$1,848,835
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	70	38	28
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	257	219	176
	Proportion of Target to Denominator Discharges	27.2%	17.4%	15.9%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,755	\$2,173	\$2,854
	Sum of Medicare Payments for Target	\$192,882	\$82,575	\$79,912
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	503	486	403
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,099	4,265	3,864
	Proportion of Target to Denominator Discharges	9.9%	11.4%	10.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,064	\$952	\$985
	Sum of Medicare Payments for Target	\$535,069	\$462,521	\$396,861

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	21	25	31
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	257	219	176
	Proportion of Target to Denominator Discharges	8.2%	11.4%	17.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,124	\$530	\$582
	Sum of Medicare Payments for Target	\$23,606	\$13,253	\$18,047

Target Area Summary for Arizona, 15 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	38	41	32
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	48	46	36
	Proportion of Target to Denominator Discharges	79.2%	89.1%	88.9%
	Average Length of Stay for Target	2.8	2.0	2.4
	Average Medicare Payment for Target	\$8,738	\$6,215	\$7,977
	Sum of Medicare Payments for Target	\$332,046	\$254,806	\$255,275
Respiratory Infections	DRGs 177, 178	26	121	479
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	320	397	639
	Proportion of Target to Denominator Discharges	8.1%	30.5%	75.0%
	Average Length of Stay for Target	3.2	5.1	5.3
	Average Medicare Payment for Target	\$8,162	\$19,195	\$18,497
	Sum of Medicare Payments for Target	\$212,223	\$2,322,600	\$8,860,296
Simple Pneumonia	DRGs 193, 194	205	201	113
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	416	337	183
	Proportion of Target to Denominator Discharges	49.3%	59.6%	61.7%
	Average Length of Stay for Target	3.1	3.5	3.6
	Average Medicare Payment for Target	\$9,550	\$14,297	\$11,472
	Sum of Medicare Payments for Target	\$1,957,730	\$2,873,772	\$1,296,290
Septicemia	DRGs 870, 871, 872	226	213	222
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	678	593	483
	Proportion of Target to Denominator Discharges	33.3%	35.9%	46.0%
	Average Length of Stay for Target	3.6	3.5	4.0
	Average Medicare Payment for Target	\$11,089	\$10,943	\$11,472
	Sum of Medicare Payments for Target	\$2,506,006	\$2,330,836	\$2,546,793
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,065	1,150	1,305
	All Discharges for Medical DRGs w/ or w/o CC or MCC	2,060	1,879	1,877
	Proportion of Target to Denominator Discharges	51.7%	61.2%	69.5%
	Average Length of Stay for Target	3.3	3.5	4.1
	Average Medicare Payment for Target	\$9,694	\$11,526	\$14,040
	Sum of Medicare Payments for Target	\$10,324,028	\$13,255,358	\$18,322,450

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	185	201	150
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	352	331	235
	Proportion of Target to Denominator Discharges	52.6%	60.7%	63.8%
	Average Length of Stay for Target	5.4	4.9	5.5
	Average Medicare Payment for Target	\$14,996	\$14,039	\$15,990
	Sum of Medicare Payments for Target	\$2,774,348	\$2,821,931	\$2,398,486
Single CC or MCC	Discharges with one CC or MCC coded on the claim	765	787	795
	All Discharges with one or more CC or MCC coded on the claim	1,250	1,339	1,425
	Proportion of Target to Denominator Discharges	61.2%	58.8%	55.8%
	Average Length of Stay for Target	3.4	3.3	3.9
	Average Medicare Payment for Target	\$10,054	\$10,959	\$13,238
	Sum of Medicare Payments for Target	\$7,691,611	\$8,624,523	\$10,524,339
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	126	77	39
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	660	611	789
	Proportion of Target to Denominator Discharges	19.1%	12.6%	4.9%
	Average Length of Stay for Target	3.0	2.9	3.1
	Average Medicare Payment for Target	\$7,514	\$8,999	\$9,196
	Sum of Medicare Payments for Target	\$946,756	\$692,917	\$358,627
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	160	130	64
	All Discharges with Transfer to SNF	437	362	279
	Proportion of Target to Denominator Discharges	36.6%	35.9%	22.9%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$8,208	\$8,545	\$9,463
	Sum of Medicare Payments for Target	\$1,313,289	\$1,110,791	\$605,637
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	68	46	30
	All Three- and Four-Day Stay Discharges	1,047	856	730
	Proportion of Target to Denominator Discharges	6.5%	5.4%	4.1%
	Average Length of Stay for Target	3.4	3.3	3.6
	Average Medicare Payment for Target	\$7,758	\$9,009	\$10,014
	Sum of Medicare Payments for Target	\$527,525	\$414,412	\$300,428

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	385	338	336
	All Discharges excl dc status 02,82,07,20	2,427	2,078	1,904
	Proportion of Target to Denominator Discharges	15.9%	16.3%	17.6%
	Average Length of Stay for Target	3.3	3.3	3.9
	Average Medicare Payment for Target	\$9,586	\$11,526	\$13,947
	Sum of Medicare Payments for Target	\$3,690,453	\$3,895,759	\$4,686,198
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	136	142	123
	All Discharges excl dc status 02,82,07,20	2,427	2,078	1,904
	Proportion of Target to Denominator Discharges	5.6%	6.8%	6.5%
	Average Length of Stay for Target	3.6	3.2	4.5
	Average Medicare Payment for Target	\$10,145	\$10,182	\$14,903
	Sum of Medicare Payments for Target	\$1,379,711	\$1,445,891	\$1,833,109
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	564	470	446
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,088	1,755	1,667
	Proportion of Target to Denominator Discharges	27.0%	26.8%	26.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,914	\$6,331	\$6,764
	Sum of Medicare Payments for Target	\$3,335,720	\$2,975,590	\$3,016,610
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	56	55	61
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	339	323	233
	Proportion of Target to Denominator Discharges	16.5%	17.0%	26.2%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,665	\$5,333	\$5,457
	Sum of Medicare Payments for Target	\$261,253	\$293,294	\$332,854
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	344	291	240
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,088	1,755	1,667
	Proportion of Target to Denominator Discharges	16.5%	16.6%	14.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,505	\$2,746	\$2,954
	Sum of Medicare Payments for Target	\$861,638	\$798,968	\$708,958

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	38	43	26
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	339	323	233
	Proportion of Target to Denominator Discharges	11.2%	13.3%	11.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,696	\$2,183	\$2,128
	Sum of Medicare Payments for Target	\$64,456	\$93,850	\$55,329

Target Area Summary for California, 36 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	172	159	178
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	212	196	207
	Proportion of Target to Denominator Discharges	81.1%	81.1%	86.0%
	Average Length of Stay for Target	3.3	3.2	3.7
	Average Medicare Payment for Target	\$14,142	\$14,136	\$16,560
	Sum of Medicare Payments for Target	\$2,432,453	\$2,247,589	\$2,947,641
Respiratory Infections	DRGs 177, 178	112	186	715
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	856	800	1,114
	Proportion of Target to Denominator Discharges	13.1%	23.3%	64.2%
	Average Length of Stay for Target	4.7	5.4	6.2
	Average Medicare Payment for Target	\$20,177	\$24,960	\$28,670
	Sum of Medicare Payments for Target	\$2,259,816	\$4,642,500	\$20,499,047
Simple Pneumonia	DRGs 193, 194	592	520	329
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,273	1,005	604
	Proportion of Target to Denominator Discharges	46.5%	51.7%	54.5%
	Average Length of Stay for Target	4.1	4.0	3.8
	Average Medicare Payment for Target	\$16,209	\$17,104	\$15,349
	Sum of Medicare Payments for Target	\$9,595,479	\$8,894,197	\$5,049,771
Septicemia	DRGs 870, 871, 872	946	986	992
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	2,150	2,002	1,800
	Proportion of Target to Denominator Discharges	44.0%	49.3%	55.1%
	Average Length of Stay for Target	4.5	4.7	4.6
	Average Medicare Payment for Target	\$19,742	\$20,858	\$21,027
	Sum of Medicare Payments for Target	\$18,675,919	\$20,565,511	\$20,858,475
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	4,176	4,180	4,682
	All Discharges for Medical DRGs w/ or w/o CC or MCC	7,167	6,676	7,067
	Proportion of Target to Denominator Discharges	58.3%	62.6%	66.3%
	Average Length of Stay for Target	4.1	4.2	4.5
	Average Medicare Payment for Target	\$16,936	\$18,054	\$20,117
	Sum of Medicare Payments for Target	\$70,724,863	\$75,467,260	\$94,186,065

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	635	652	672
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,599	1,413	1,309
	Proportion of Target to Denominator Discharges	39.7%	46.1%	51.3%
	Average Length of Stay for Target	5.9	5.6	6.2
	Average Medicare Payment for Target	\$29,116	\$28,426	\$31,383
	Sum of Medicare Payments for Target	\$18,488,700	\$18,533,497	\$21,089,301
Single CC or MCC	Discharges with one CC or MCC coded on the claim	2,686	2,485	2,794
	All Discharges with one or more CC or MCC coded on the claim	4,811	4,830	5,314
	Proportion of Target to Denominator Discharges	55.8%	51.4%	52.6%
	Average Length of Stay for Target	3.8	3.9	4.2
	Average Medicare Payment for Target	\$16,175	\$17,035	\$19,194
	Sum of Medicare Payments for Target	\$43,446,575	\$42,331,135	\$53,627,215
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	545	408	231
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,040	1,768	1,850
	Proportion of Target to Denominator Discharges	26.7%	23.1%	12.5%
	Average Length of Stay for Target	3.4	3.6	3.3
	Average Medicare Payment for Target	\$13,213	\$14,132	\$13,185
	Sum of Medicare Payments for Target	\$7,200,825	\$5,766,018	\$3,045,769
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	593	440	422
	All Discharges with Transfer to SNF	2,058	1,808	1,854
	Proportion of Target to Denominator Discharges	28.8%	24.3%	22.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$12,788	\$12,705	\$12,677
	Sum of Medicare Payments for Target	\$7,583,123	\$5,590,293	\$5,349,597
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	471	362	344
	All Three- and Four-Day Stay Discharges	3,676	3,223	3,089
	Proportion of Target to Denominator Discharges	12.8%	11.2%	11.1%
	Average Length of Stay for Target	3.5	3.5	3.5
	Average Medicare Payment for Target	\$12,083	\$12,567	\$12,351
	Sum of Medicare Payments for Target	\$5,691,041	\$4,549,184	\$4,248,707

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,303	1,141	1,209
	All Discharges excl dc status 02,82,07,20	8,944	7,939	8,058
	Proportion of Target to Denominator Discharges	14.6%	14.4%	15.0%
	Average Length of Stay for Target	4.0	4.3	4.3
	Average Medicare Payment for Target	\$17,769	\$19,114	\$20,117
	Sum of Medicare Payments for Target	\$23,152,387	\$21,809,420	\$24,321,306
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	719	618	666
	All Discharges excl dc status 02,82,07,20	8,944	7,939	8,058
	Proportion of Target to Denominator Discharges	8.0%	7.8%	8.3%
	Average Length of Stay for Target	4.0	4.2	4.2
	Average Medicare Payment for Target	\$17,614	\$18,867	\$20,452
	Sum of Medicare Payments for Target	\$12,664,689	\$11,659,829	\$13,621,233
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,687	1,473	1,524
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	7,312	6,484	6,739
	Proportion of Target to Denominator Discharges	23.1%	22.7%	22.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,946	\$8,735	\$8,862
	Sum of Medicare Payments for Target	\$13,405,337	\$12,867,017	\$13,505,429
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	263	266	258
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,632	1,455	1,311
	Proportion of Target to Denominator Discharges	16.1%	18.3%	19.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$10,367	\$10,457	\$10,769
	Sum of Medicare Payments for Target	\$2,726,461	\$2,781,628	\$2,778,418
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	920	744	867
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	7,312	6,484	6,739
	Proportion of Target to Denominator Discharges	12.6%	11.5%	12.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,725	\$3,904	\$4,031
	Sum of Medicare Payments for Target	\$3,427,248	\$2,904,654	\$3,495,206

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	301	264	181
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,632	1,455	1,311
	Proportion of Target to Denominator Discharges	18.4%	18.1%	13.8%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$5,802	\$5,427	\$5,571
	Sum of Medicare Payments for Target	\$1,746,501	\$1,432,661	\$1,008,395

Target Area Summary for Colorado, 32 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	102	80	80
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	130	94	98
	Proportion of Target to Denominator Discharges	78.5%	85.1%	81.6%
	Average Length of Stay for Target	3.4	3.3	2.9
	Average Medicare Payment for Target	\$11,841	\$10,769	\$11,532
	Sum of Medicare Payments for Target	\$1,207,832	\$861,534	\$922,583
Respiratory Infections	DRGs 177, 178	79	75	568
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	588	470	846
	Proportion of Target to Denominator Discharges	13.4%	16.0%	67.1%
	Average Length of Stay for Target	4.1	4.0	4.6
	Average Medicare Payment for Target	\$14,265	\$14,232	\$17,240
	Sum of Medicare Payments for Target	\$1,126,958	\$1,067,418	\$9,792,240
Simple Pneumonia	DRGs 193, 194	391	317	179
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	867	660	362
	Proportion of Target to Denominator Discharges	45.1%	48.0%	49.4%
	Average Length of Stay for Target	3.3	3.5	3.7
	Average Medicare Payment for Target	\$9,904	\$10,821	\$12,792
	Sum of Medicare Payments for Target	\$3,872,451	\$3,430,242	\$2,289,790
Septicemia	DRGs 870, 871, 872	442	365	326
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,235	976	757
	Proportion of Target to Denominator Discharges	35.8%	37.4%	43.1%
	Average Length of Stay for Target	3.7	3.6	3.6
	Average Medicare Payment for Target	\$11,961	\$11,987	\$12,868
	Sum of Medicare Payments for Target	\$5,286,777	\$4,375,073	\$4,195,114
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,433	2,217	2,314
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,438	3,884	3,812
	Proportion of Target to Denominator Discharges	54.8%	57.1%	60.7%
	Average Length of Stay for Target	3.5	3.5	3.8
	Average Medicare Payment for Target	\$11,031	\$11,225	\$14,107
	Sum of Medicare Payments for Target	\$26,839,531	\$24,884,777	\$32,644,416

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	271	285	246
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	827	734	630
	Proportion of Target to Denominator Discharges	32.8%	38.8%	39.0%
	Average Length of Stay for Target	4.9	5.1	5.0
	Average Medicare Payment for Target	\$18,231	\$19,832	\$22,001
	Sum of Medicare Payments for Target	\$4,940,590	\$5,652,260	\$5,412,292
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,582	1,456	1,474
	All Discharges with one or more CC or MCC coded on the claim	2,704	2,501	2,519
	Proportion of Target to Denominator Discharges	58.5%	58.2%	58.5%
	Average Length of Stay for Target	3.4	3.4	3.6
	Average Medicare Payment for Target	\$10,900	\$11,344	\$13,234
	Sum of Medicare Payments for Target	\$17,243,775	\$16,516,212	\$19,506,203
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	376	281	146
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,345	1,071	1,262
	Proportion of Target to Denominator Discharges	28.0%	26.2%	11.6%
	Average Length of Stay for Target	3.3	3.3	3.3
	Average Medicare Payment for Target	\$9,937	\$9,712	\$12,054
	Sum of Medicare Payments for Target	\$3,736,348	\$2,729,127	\$1,759,815
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	592	436	384
	All Discharges with Transfer to SNF	1,504	1,159	1,072
	Proportion of Target to Denominator Discharges	39.4%	37.6%	35.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$9,649	\$9,980	\$11,113
	Sum of Medicare Payments for Target	\$5,712,479	\$4,351,489	\$4,267,399
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	551	425	378
	All Three- and Four-Day Stay Discharges	2,434	1,934	1,766
	Proportion of Target to Denominator Discharges	22.6%	22.0%	21.4%
	Average Length of Stay for Target	3.4	3.4	3.3
	Average Medicare Payment for Target	\$10,607	\$11,415	\$12,608
	Sum of Medicare Payments for Target	\$5,844,238	\$4,851,402	\$4,765,711

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	705	667	642
	All Discharges excl dc status 02,82,07,20	5,365	4,526	4,204
	Proportion of Target to Denominator Discharges	13.1%	14.7%	15.3%
	Average Length of Stay for Target	3.4	3.3	3.7
	Average Medicare Payment for Target	\$11,184	\$10,958	\$14,784
	Sum of Medicare Payments for Target	\$7,884,641	\$7,309,016	\$9,491,398
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	382	287	307
	All Discharges excl dc status 02,82,07,20	5,365	4,526	4,204
	Proportion of Target to Denominator Discharges	7.1%	6.3%	7.3%
	Average Length of Stay for Target	3.3	3.5	3.7
	Average Medicare Payment for Target	\$11,521	\$12,037	\$15,215
	Sum of Medicare Payments for Target	\$4,400,984	\$3,454,494	\$4,671,136
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,105	975	847
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,499	3,739	3,537
	Proportion of Target to Denominator Discharges	24.6%	26.1%	23.9%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,222	\$6,296	\$6,803
	Sum of Medicare Payments for Target	\$6,875,277	\$6,138,617	\$5,762,005
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	180	127	109
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	866	787	663
	Proportion of Target to Denominator Discharges	20.8%	16.1%	16.4%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$8,540	\$7,710	\$9,056
	Sum of Medicare Payments for Target	\$1,537,212	\$979,140	\$987,050
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	596	530	470
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,499	3,739	3,537
	Proportion of Target to Denominator Discharges	13.2%	14.2%	13.3%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,905	\$2,910	\$3,318
	Sum of Medicare Payments for Target	\$1,731,165	\$1,542,235	\$1,559,329

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	162	219	212
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	866	787	663
	Proportion of Target to Denominator Discharges	18.7%	27.8%	32.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,877	\$4,263	\$5,841
	Sum of Medicare Payments for Target	\$628,128	\$933,602	\$1,238,341

Target Area Summary for Florida, 10 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Respiratory Infections	DRGs 177, 178	25	96	190
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	238	293	295
	Proportion of Target to Denominator Discharges	10.5%	32.8%	64.4%
	Average Length of Stay for Target	4.3	8.4	6.4
	Average Medicare Payment for Target	\$9,350	\$17,464	\$12,333
	Sum of Medicare Payments for Target	\$233,752	\$1,676,533	\$2,343,340
Simple Pneumonia	DRGs 193, 194	168	160	74
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	494	344	149
	Proportion of Target to Denominator Discharges	34.0%	46.5%	49.7%
	Average Length of Stay for Target	4.4	4.3	4.1
	Average Medicare Payment for Target	\$6,065	\$6,575	\$7,455
	Sum of Medicare Payments for Target	\$1,018,990	\$1,051,931	\$551,674
Septicemia	DRGs 870, 871, 872	141	102	54
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	566	461	252
	Proportion of Target to Denominator Discharges	24.9%	22.1%	21.4%
	Average Length of Stay for Target	4.1	4.2	4.1
	Average Medicare Payment for Target	\$6,426	\$8,476	\$13,086
	Sum of Medicare Payments for Target	\$906,061	\$864,506	\$706,627
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,059	928	645
	All Discharges for Medical DRGs w/ or w/o CC or MCC	1,942	1,502	1,006
	Proportion of Target to Denominator Discharges	54.5%	61.8%	64.1%
	Average Length of Stay for Target	4.1	4.3	4.6
	Average Medicare Payment for Target	\$5,718	\$7,431	\$9,388
	Sum of Medicare Payments for Target	\$6,055,483	\$6,895,910	\$6,055,230
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	48	32	17
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	66	43	29
	Proportion of Target to Denominator Discharges	72.7%	74.4%	58.6%
	Average Length of Stay for Target	5.7	6.2	7.0
	Average Medicare Payment for Target	\$9,296	\$12,294	\$10,945
	Sum of Medicare Payments for Target	\$446,213	\$393,397	\$186,072

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Single CC or MCC	Discharges with one CC or MCC coded on the claim	682	560	344
	All Discharges with one or more CC or MCC coded on the claim	1,107	958	638
	Proportion of Target to Denominator Discharges	61.6%	58.5%	53.9%
	Average Length of Stay for Target	4.0	4.3	4.5
	Average Medicare Payment for Target	\$5,755	\$7,488	\$9,178
	Sum of Medicare Payments for Target	\$3,924,744	\$4,193,291	\$3,157,191
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	285	154	62
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	585	506	411
	Proportion of Target to Denominator Discharges	48.7%	30.4%	15.1%
	Average Length of Stay for Target	3.8	3.5	4.0
	Average Medicare Payment for Target	\$5,201	\$5,603	\$8,967
	Sum of Medicare Payments for Target	\$1,482,269	\$862,818	\$555,981
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	185	132	87
	All Discharges with Transfer to SNF	630	449	305
	Proportion of Target to Denominator Discharges	29.4%	29.4%	28.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$3,563	\$3,946	\$4,956
	Sum of Medicare Payments for Target	\$659,097	\$520,934	\$431,181
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	129	109	41
	All Three- and Four-Day Stay Discharges	959	709	412
	Proportion of Target to Denominator Discharges	13.5%	15.4%	10.0%
	Average Length of Stay for Target	3.4	3.3	3.3
	Average Medicare Payment for Target	\$3,677	\$3,778	\$5,224
	Sum of Medicare Payments for Target	\$474,375	\$411,823	\$214,192
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	302	219	154
	All Discharges excl dc status 02,82,07,20	1,844	1,359	940
	Proportion of Target to Denominator Discharges	16.4%	16.1%	16.4%
	Average Length of Stay for Target	4.1	4.5	4.3
	Average Medicare Payment for Target	\$6,136	\$7,807	\$8,966
	Sum of Medicare Payments for Target	\$1,853,208	\$1,709,743	\$1,380,767

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	93	76	57
	All Discharges excl dc status 02,82,07,20	1,844	1,359	940
	Proportion of Target to Denominator Discharges	5.0%	5.6%	6.1%
	Average Length of Stay for Target	4.5	4.1	4.5
	Average Medicare Payment for Target	\$6,202	\$5,980	\$9,330
	Sum of Medicare Payments for Target	\$576,801	\$454,483	\$531,785
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	294	217	169
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,780	1,316	911
	Proportion of Target to Denominator Discharges	16.5%	16.5%	18.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,038	\$3,436	\$5,009
	Sum of Medicare Payments for Target	\$893,273	\$745,588	\$846,510
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	107	113	89
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,780	1,316	911
	Proportion of Target to Denominator Discharges	6.0%	8.6%	9.8%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,693	\$2,158	\$3,241
	Sum of Medicare Payments for Target	\$181,156	\$243,887	\$288,476

For Target Area definitions, please see PEPPER User's Guide Date prepared: 24MAR2022

Target Area Summary for Georgia, 30 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	45	54	41
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	52	59	51
	Proportion of Target to Denominator Discharges	86.5%	91.5%	80.4%
	Average Length of Stay for Target	3.2	3.7	4.3
	Average Medicare Payment for Target	\$4,848	\$5,482	\$6,651
	Sum of Medicare Payments for Target	\$218,152	\$296,029	\$272,708
Respiratory Infections	DRGs 177, 178	56	228	619
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	546	668	924
	Proportion of Target to Denominator Discharges	10.3%	34.1%	67.0%
	Average Length of Stay for Target	5.5	5.3	5.9
	Average Medicare Payment for Target	\$9,867	\$9,126	\$9,775
	Sum of Medicare Payments for Target	\$552,556	\$2,080,633	\$6,050,811
Simple Pneumonia	DRGs 193, 194	346	315	225
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	764	594	387
	Proportion of Target to Denominator Discharges	45.3%	53.0%	58.1%
	Average Length of Stay for Target	3.8	3.8	4.4
	Average Medicare Payment for Target	\$5,869	\$6,322	\$7,761
	Sum of Medicare Payments for Target	\$2,030,706	\$1,991,525	\$1,746,121
Septicemia	DRGs 870, 871, 872	184	237	231
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,011	939	718
	Proportion of Target to Denominator Discharges	18.2%	25.2%	32.2%
	Average Length of Stay for Target	3.7	4.5	4.4
	Average Medicare Payment for Target	\$5,943	\$7,168	\$7,598
	Sum of Medicare Payments for Target	\$1,093,543	\$1,698,761	\$1,755,206
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,500	1,631	1,843
	All Discharges for Medical DRGs w/ or w/o CC or MCC	3,041	2,838	2,809
	Proportion of Target to Denominator Discharges	49.3%	57.5%	65.6%
	Average Length of Stay for Target	3.8	4.1	4.7
	Average Medicare Payment for Target	\$6,165	\$6,847	\$7,801
	Sum of Medicare Payments for Target	\$9,248,032	\$11,167,128	\$14,376,432

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	79	70	93
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	481	323	171
	Proportion of Target to Denominator Discharges	16.4%	21.7%	54.4%
	Average Length of Stay for Target	5.1	6.3	6.9
	Average Medicare Payment for Target	\$13,912	\$13,297	\$15,525
	Sum of Medicare Payments for Target	\$1,099,029	\$930,756	\$1,443,850
Single CC or MCC	Discharges with one CC or MCC coded on the claim	979	998	1,101
	All Discharges with one or more CC or MCC coded on the claim	1,579	1,695	1,879
	Proportion of Target to Denominator Discharges	62.0%	58.9%	58.6%
	Average Length of Stay for Target	3.6	4.1	4.2
	Average Medicare Payment for Target	\$6,050	\$6,680	\$7,149
	Sum of Medicare Payments for Target	\$5,922,641	\$6,666,379	\$7,871,360
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	295	177	113
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,052	1,020	1,214
	Proportion of Target to Denominator Discharges	28.0%	17.4%	9.3%
	Average Length of Stay for Target	3.4	3.6	3.1
	Average Medicare Payment for Target	\$5,265	\$5,427	\$4,947
	Sum of Medicare Payments for Target	\$1,553,034	\$960,535	\$558,955
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	324	253	163
	All Discharges with Transfer to SNF	934	840	678
	Proportion of Target to Denominator Discharges	34.7%	30.1%	24.0%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,558	\$7,080	\$6,132
	Sum of Medicare Payments for Target	\$2,124,855	\$1,791,348	\$999,485
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	320	259	174
	All Three- and Four-Day Stay Discharges	1,480	1,223	1,087
	Proportion of Target to Denominator Discharges	21.6%	21.2%	16.0%
	Average Length of Stay for Target	3.4	3.4	3.5
	Average Medicare Payment for Target	\$6,971	\$7,501	\$6,889
	Sum of Medicare Payments for Target	\$2,230,574	\$1,942,653	\$1,198,758

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	526	531	455
	All Discharges excl dc status 02,82,07,20	3,467	2,982	2,671
	Proportion of Target to Denominator Discharges	15.2%	17.8%	17.0%
	Average Length of Stay for Target	3.6	3.8	4.4
	Average Medicare Payment for Target	\$6,233	\$6,540	\$7,817
	Sum of Medicare Payments for Target	\$3,278,524	\$3,472,865	\$3,556,542
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	208	183	169
	All Discharges excl dc status 02,82,07,20	3,467	2,982	2,671
	Proportion of Target to Denominator Discharges	6.0%	6.1%	6.3%
	Average Length of Stay for Target	3.5	4.0	4.5
	Average Medicare Payment for Target	\$5,992	\$6,439	\$7,375
	Sum of Medicare Payments for Target	\$1,246,269	\$1,178,342	\$1,246,341
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	643	506	490
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,961	2,643	2,504
	Proportion of Target to Denominator Discharges	21.7%	19.1%	19.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,708	\$2,768	\$2,777
	Sum of Medicare Payments for Target	\$1,740,986	\$1,400,460	\$1,360,717
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	136	77	31
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	506	339	165
	Proportion of Target to Denominator Discharges	26.9%	22.7%	18.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$13,635	\$14,886	\$9,787
	Sum of Medicare Payments for Target	\$1,854,415	\$1,146,218	\$303,411
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	302	292	244
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,961	2,643	2,504
	Proportion of Target to Denominator Discharges	10.2%	11.0%	9.7%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,062	\$1,099	\$947
	Sum of Medicare Payments for Target	\$320,864	\$321,025	\$231,051

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	239	149	34
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	506	339	165
	Proportion of Target to Denominator Discharges	47.2%	44.0%	20.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$5,610	\$6,886	\$5,976
	Sum of Medicare Payments for Target	\$1,340,866	\$1,025,972	\$203,196

Target Area Summary for Hawaii, 6 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	74	66	43
	All Discharges for Medical DRGs w/ or w/o CC or MCC	122	122	81
	Proportion of Target to Denominator Discharges	60.7%	54.1%	53.1%
	Average Length of Stay for Target	4.9	4.5	4.8
	Average Medicare Payment for Target	\$25,571	\$26,806	\$26,945
	Sum of Medicare Payments for Target	\$1,892,256	\$1,769,165	\$1,158,635
Single CC or MCC	Discharges with one CC or MCC coded on the claim	35	41	16
	All Discharges with one or more CC or MCC coded on the claim	76	66	46
	Proportion of Target to Denominator Discharges	46.1%	62.1%	34.8%
	Average Length of Stay for Target	4.9	4.5	5.9
	Average Medicare Payment for Target	\$26,265	\$27,378	\$29,114
	Sum of Medicare Payments for Target	\$919,261	\$1,122,491	\$465,817
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	20	16	13
	All Discharges with Transfer to SNF	43	42	29
	Proportion of Target to Denominator Discharges	46.5%	38.1%	44.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$13,267	\$17,693	\$17,831
	Sum of Medicare Payments for Target	\$265,338	\$283,084	\$231,798
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	16	15	12
	All Three- and Four-Day Stay Discharges	63	54	38
	Proportion of Target to Denominator Discharges	25.4%	27.8%	31.6%
	Average Length of Stay for Target	3.3	3.2	3.0
	Average Medicare Payment for Target	\$13,102	\$18,314	\$17,690
	Sum of Medicare Payments for Target	\$209,626	\$274,712	\$212,282
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	23	13	15
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	129	107	79
	Proportion of Target to Denominator Discharges	17.8%	12.1%	19.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$10,097	\$11,553	\$11,728
	Sum of Medicare Payments for Target	\$232,221	\$150,184	\$175,924

Target Area Summary for Iowa, 82 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	376	330	326
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	420	381	361
	Proportion of Target to Denominator Discharges	89.5%	86.6%	90.3%
	Average Length of Stay for Target	3.1	3.3	3.1
	Average Medicare Payment for Target	\$7,999	\$8,165	\$8,210
	Sum of Medicare Payments for Target	\$3,007,724	\$2,694,418	\$2,676,607
Respiratory Infections	DRGs 177, 178	189	447	2,053
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	2,349	2,342	3,381
	Proportion of Target to Denominator Discharges	8.0%	19.1%	60.7%
	Average Length of Stay for Target	4.3	4.0	4.5
	Average Medicare Payment for Target	\$11,260	\$10,849	\$12,665
	Sum of Medicare Payments for Target	\$2,128,121	\$4,849,431	\$26,001,195
Simple Pneumonia	DRGs 193, 194	1,507	1,384	887
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,982	2,360	1,497
	Proportion of Target to Denominator Discharges	50.5%	58.6%	59.3%
	Average Length of Stay for Target	3.6	3.6	3.8
	Average Medicare Payment for Target	\$9,381	\$9,833	\$10,886
	Sum of Medicare Payments for Target	\$14,137,429	\$13,609,101	\$9,656,255
Septicemia	DRGs 870, 871, 872	1,083	999	899
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	4,084	3,623	2,786
	Proportion of Target to Denominator Discharges	26.5%	27.6%	32.3%
	Average Length of Stay for Target	3.3	3.5	3.7
	Average Medicare Payment for Target	\$8,992	\$9,761	\$10,821
	Sum of Medicare Payments for Target	\$9,738,836	\$9,750,886	\$9,728,407
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	6,350	6,444	7,248
	All Discharges for Medical DRGs w/ or w/o CC or MCC	12,900	11,767	12,149
	Proportion of Target to Denominator Discharges	49.2%	54.8%	59.7%
	Average Length of Stay for Target	3.4	3.5	3.8
	Average Medicare Payment for Target	\$8,856	\$9,320	\$10,709
	Sum of Medicare Payments for Target	\$56,237,001	\$60,060,225	\$77,616,433

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	428	352	363
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,622	1,310	1,103
	Proportion of Target to Denominator Discharges	26.4%	26.9%	32.9%
	Average Length of Stay for Target	5.2	5.2	5.8
	Average Medicare Payment for Target	\$15,529	\$15,345	\$19,485
	Sum of Medicare Payments for Target	\$6,646,264	\$5,401,572	\$7,073,142
Single CC or MCC	Discharges with one CC or MCC coded on the claim	4,303	4,077	4,510
	All Discharges with one or more CC or MCC coded on the claim	6,776	6,786	7,505
	Proportion of Target to Denominator Discharges	63.5%	60.1%	60.1%
	Average Length of Stay for Target	3.4	3.4	3.7
	Average Medicare Payment for Target	\$8,872	\$9,335	\$10,538
	Sum of Medicare Payments for Target	\$38,175,267	\$38,057,046	\$47,525,684
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	885	540	391
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	4,053	3,591	4,509
	Proportion of Target to Denominator Discharges	21.8%	15.0%	8.7%
	Average Length of Stay for Target	3.3	3.1	3.2
	Average Medicare Payment for Target	\$8,286	\$7,820	\$9,284
	Sum of Medicare Payments for Target	\$7,333,325	\$4,222,919	\$3,629,876
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	2,089	1,739	1,369
	All Discharges with Transfer to SNF	4,654	3,998	3,773
	Proportion of Target to Denominator Discharges	44.9%	43.5%	36.3%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$7,852	\$8,099	\$8,600
	Sum of Medicare Payments for Target	\$16,403,670	\$14,084,746	\$11,773,749
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	1,985	1,780	1,365
	All Three- and Four-Day Stay Discharges	7,616	6,312	5,818
	Proportion of Target to Denominator Discharges	26.1%	28.2%	23.5%
	Average Length of Stay for Target	3.4	3.3	3.4
	Average Medicare Payment for Target	\$8,316	\$8,721	\$9,436
	Sum of Medicare Payments for Target	\$16,507,605	\$15,523,503	\$12,879,945

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,952	1,607	1,766
	All Discharges excl dc status 02,82,07,20	14,304	12,425	12,467
	Proportion of Target to Denominator Discharges	13.6%	12.9%	14.2%
	Average Length of Stay for Target	3.4	3.4	3.6
	Average Medicare Payment for Target	\$9,097	\$9,442	\$10,822
	Sum of Medicare Payments for Target	\$17,756,445	\$15,172,976	\$19,111,915
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	995	754	937
	All Discharges excl dc status 02,82,07,20	14,304	12,425	12,467
	Proportion of Target to Denominator Discharges	7.0%	6.1%	7.5%
	Average Length of Stay for Target	3.5	3.6	3.7
	Average Medicare Payment for Target	\$9,424	\$9,907	\$10,754
	Sum of Medicare Payments for Target	\$9,376,630	\$7,469,789	\$10,076,569
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	2,504	2,266	2,267
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	12,610	11,055	11,310
	Proportion of Target to Denominator Discharges	19.9%	20.5%	20.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,885	\$5,080	\$5,321
	Sum of Medicare Payments for Target	\$12,232,435	\$11,510,699	\$12,061,949
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	351	260	192
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,694	1,370	1,152
	Proportion of Target to Denominator Discharges	20.7%	19.0%	16.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,114	\$5,828	\$6,848
	Sum of Medicare Payments for Target	\$2,145,961	\$1,515,229	\$1,314,764
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,353	1,281	1,289
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	12,610	11,055	11,310
	Proportion of Target to Denominator Discharges	10.7%	11.6%	11.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,959	\$2,019	\$2,012
	Sum of Medicare Payments for Target	\$2,650,204	\$2,586,333	\$2,593,703

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	316	336	361
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,694	1,370	1,152
	Proportion of Target to Denominator Discharges	18.7%	24.5%	31.3%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,333	\$3,348	\$4,213
	Sum of Medicare Payments for Target	\$1,053,083	\$1,124,936	\$1,521,030

Target Area Summary for Idaho, 27 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	136	123	108
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	167	144	125
	Proportion of Target to Denominator Discharges	81.4%	85.4%	86.4%
	Average Length of Stay for Target	3.0	2.9	3.5
	Average Medicare Payment for Target	\$9,014	\$8,327	\$11,031
	Sum of Medicare Payments for Target	\$1,225,879	\$1,024,279	\$1,191,334
Respiratory Infections	DRGs 177, 178	52	92	605
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	628	497	872
	Proportion of Target to Denominator Discharges	8.3%	18.5%	69.4%
	Average Length of Stay for Target	3.8	3.6	4.8
	Average Medicare Payment for Target	\$11,883	\$11,983	\$15,230
	Sum of Medicare Payments for Target	\$617,930	\$1,102,430	\$9,214,181
Simple Pneumonia	DRGs 193, 194	440	309	197
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	841	558	358
	Proportion of Target to Denominator Discharges	52.3%	55.4%	55.0%
	Average Length of Stay for Target	3.2	3.2	3.2
	Average Medicare Payment for Target	\$9,382	\$9,763	\$9,969
	Sum of Medicare Payments for Target	\$4,127,931	\$3,016,689	\$1,963,839
Septicemia	DRGs 870, 871, 872	358	378	333
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,172	954	730
	Proportion of Target to Denominator Discharges	30.5%	39.6%	45.6%
	Average Length of Stay for Target	3.7	3.2	3.8
	Average Medicare Payment for Target	\$11,792	\$9,814	\$13,370
	Sum of Medicare Payments for Target	\$4,221,535	\$3,709,610	\$4,452,166
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,253	2,029	2,337
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,448	3,759	3,749
	Proportion of Target to Denominator Discharges	50.7%	54.0%	62.3%
	Average Length of Stay for Target	3.4	3.1	3.8
	Average Medicare Payment for Target	\$10,419	\$9,930	\$12,896
	Sum of Medicare Payments for Target	\$23,474,503	\$20,147,610	\$30,137,372

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	276	275	316
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,239	1,016	848
	Proportion of Target to Denominator Discharges	22.3%	27.1%	37.3%
	Average Length of Stay for Target	5.1	4.6	5.5
	Average Medicare Payment for Target	\$17,706	\$16,210	\$22,020
	Sum of Medicare Payments for Target	\$4,886,891	\$4,457,728	\$6,958,340
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,544	1,432	1,561
	All Discharges with one or more CC or MCC coded on the claim	2,529	2,302	2,609
	Proportion of Target to Denominator Discharges	61.1%	62.2%	59.8%
	Average Length of Stay for Target	3.3	3.2	3.7
	Average Medicare Payment for Target	\$9,975	\$10,028	\$12,792
	Sum of Medicare Payments for Target	\$15,400,772	\$14,360,180	\$19,968,981
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	281	168	128
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,328	984	1,254
	Proportion of Target to Denominator Discharges	21.2%	17.1%	10.2%
	Average Length of Stay for Target	3.0	3.1	2.9
	Average Medicare Payment for Target	\$8,611	\$8,670	\$9,358
	Sum of Medicare Payments for Target	\$2,419,687	\$1,456,550	\$1,197,760
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	687	532	381
	All Discharges with Transfer to SNF	1,589	1,165	1,012
	Proportion of Target to Denominator Discharges	43.2%	45.7%	37.6%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$8,406	\$8,563	\$9,593
	Sum of Medicare Payments for Target	\$5,774,858	\$4,555,486	\$3,654,886
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	611	492	418
	All Three- and Four-Day Stay Discharges	2,697	2,079	1,794
	Proportion of Target to Denominator Discharges	22.7%	23.7%	23.3%
	Average Length of Stay for Target	3.3	3.3	3.3
	Average Medicare Payment for Target	\$8,508	\$8,907	\$9,953
	Sum of Medicare Payments for Target	\$5,198,693	\$4,382,471	\$4,160,355

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	707	596	583
	All Discharges excl dc status 02,82,07,20	5,897	4,853	4,448
	Proportion of Target to Denominator Discharges	12.0%	12.3%	13.1%
	Average Length of Stay for Target	3.5	3.2	3.5
	Average Medicare Payment for Target	\$10,972	\$10,381	\$12,448
	Sum of Medicare Payments for Target	\$7,756,861	\$6,187,299	\$7,256,926
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	432	334	306
	All Discharges excl dc status 02,82,07,20	5,897	4,853	4,448
	Proportion of Target to Denominator Discharges	7.3%	6.9%	6.9%
	Average Length of Stay for Target	3.5	3.4	3.7
	Average Medicare Payment for Target	\$10,813	\$10,826	\$13,077
	Sum of Medicare Payments for Target	\$4,671,403	\$3,615,761	\$4,001,625
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,042	858	798
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,536	3,706	3,545
	Proportion of Target to Denominator Discharges	23.0%	23.2%	22.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,891	\$5,974	\$6,626
	Sum of Medicare Payments for Target	\$6,138,297	\$5,125,985	\$5,287,629
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	373	274	180
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,361	1,147	895
	Proportion of Target to Denominator Discharges	27.4%	23.9%	20.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$8,309	\$8,293	\$8,309
	Sum of Medicare Payments for Target	\$3,099,391	\$2,272,356	\$1,495,644
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	720	686	610
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,536	3,706	3,545
	Proportion of Target to Denominator Discharges	15.9%	18.5%	17.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,567	\$2,553	\$2,824
	Sum of Medicare Payments for Target	\$1,848,551	\$1,751,700	\$1,722,750

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	309	347	228
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,361	1,147	895
	Proportion of Target to Denominator Discharges	22.7%	30.3%	25.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,642	\$2,990	\$3,473
	Sum of Medicare Payments for Target	\$816,420	\$1,037,664	\$791,856

Target Area Summary for Illinois, 51 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	166	145	155
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	204	180	181
	Proportion of Target to Denominator Discharges	81.4%	80.6%	85.6%
	Average Length of Stay for Target	3.0	3.1	3.3
	Average Medicare Payment for Target	\$6,324	\$6,573	\$7,924
	Sum of Medicare Payments for Target	\$1,049,850	\$953,041	\$1,228,156
Respiratory Infections	DRGs 177, 178	131	214	1,514
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,764	1,565	2,447
	Proportion of Target to Denominator Discharges	7.4%	13.7%	61.9%
	Average Length of Stay for Target	4.0	4.5	4.7
	Average Medicare Payment for Target	\$9,498	\$10,362	\$11,767
	Sum of Medicare Payments for Target	\$1,244,298	\$2,217,430	\$17,815,650
Simple Pneumonia	DRGs 193, 194	1,150	1,001	628
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,611	2,032	1,268
	Proportion of Target to Denominator Discharges	44.0%	49.3%	49.5%
	Average Length of Stay for Target	3.7	3.7	3.9
	Average Medicare Payment for Target	\$8,284	\$8,195	\$9,326
	Sum of Medicare Payments for Target	\$9,526,923	\$8,203,050	\$5,856,499
Septicemia	DRGs 870, 871, 872	747	690	678
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	3,182	2,739	2,193
	Proportion of Target to Denominator Discharges	23.5%	25.2%	30.9%
	Average Length of Stay for Target	3.6	3.7	3.8
	Average Medicare Payment for Target	\$7,877	\$8,930	\$9,155
	Sum of Medicare Payments for Target	\$5,884,455	\$6,161,365	\$6,207,000
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	5,084	4,899	5,623
	All Discharges for Medical DRGs w/ or w/o CC or MCC	9,935	9,002	9,291
	Proportion of Target to Denominator Discharges	51.2%	54.4%	60.5%
	Average Length of Stay for Target	3.4	3.6	3.9
	Average Medicare Payment for Target	\$7,701	\$8,324	\$9,768
	Sum of Medicare Payments for Target	\$39,151,049	\$40,781,672	\$54,924,749

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	339	366	370
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,073	1,018	917
	Proportion of Target to Denominator Discharges	31.6%	36.0%	40.3%
	Average Length of Stay for Target	5.2	5.6	5.4
	Average Medicare Payment for Target	\$14,090	\$16,409	\$17,658
	Sum of Medicare Payments for Target	\$4,776,418	\$6,005,531	\$6,533,624
Single CC or MCC	Discharges with one CC or MCC coded on the claim	3,495	3,216	3,511
	All Discharges with one or more CC or MCC coded on the claim	5,421	5,260	5,845
	Proportion of Target to Denominator Discharges	64.5%	61.1%	60.1%
	Average Length of Stay for Target	3.5	3.6	3.8
	Average Medicare Payment for Target	\$7,829	\$8,499	\$9,683
	Sum of Medicare Payments for Target	\$27,362,691	\$27,332,787	\$33,995,842
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	1,032	719	444
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	3,437	2,780	3,473
	Proportion of Target to Denominator Discharges	30.0%	25.9%	12.8%
	Average Length of Stay for Target	3.1	3.2	3.3
	Average Medicare Payment for Target	\$6,807	\$7,254	\$8,352
	Sum of Medicare Payments for Target	\$7,024,572	\$5,215,631	\$3,708,425
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,435	1,198	949
	All Discharges with Transfer to SNF	3,565	3,153	2,861
	Proportion of Target to Denominator Discharges	40.3%	38.0%	33.2%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,834	\$7,270	\$7,366
	Sum of Medicare Payments for Target	\$9,806,723	\$8,708,918	\$6,990,147
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	1,151	1,045	905
	All Three- and Four-Day Stay Discharges	5,458	4,611	4,282
	Proportion of Target to Denominator Discharges	21.1%	22.7%	21.1%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$7,496	\$8,023	\$8,149
	Sum of Medicare Payments for Target	\$8,628,041	\$8,384,315	\$7,375,051

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,760	1,537	1,623
	All Discharges excl dc status 02,82,07,20	10,912	9,513	9,524
	Proportion of Target to Denominator Discharges	16.1%	16.2%	17.0%
	Average Length of Stay for Target	3.5	3.6	3.9
	Average Medicare Payment for Target	\$7,767	\$8,749	\$10,121
	Sum of Medicare Payments for Target	\$13,669,275	\$13,446,774	\$16,426,052
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	845	706	753
	All Discharges excl dc status 02,82,07,20	10,912	9,513	9,524
	Proportion of Target to Denominator Discharges	7.7%	7.4%	7.9%
	Average Length of Stay for Target	3.6	3.9	4.0
	Average Medicare Payment for Target	\$7,774	\$9,085	\$10,090
	Sum of Medicare Payments for Target	\$6,568,719	\$6,413,763	\$7,597,589
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	2,053	1,757	1,663
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	9,822	8,480	8,599
	Proportion of Target to Denominator Discharges	20.9%	20.7%	19.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,098	\$4,303	\$4,631
	Sum of Medicare Payments for Target	\$8,412,638	\$7,559,872	\$7,702,006
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	275	220	207
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,090	1,033	920
	Proportion of Target to Denominator Discharges	25.2%	21.3%	22.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,939	\$6,357	\$6,832
	Sum of Medicare Payments for Target	\$1,633,145	\$1,398,496	\$1,414,129
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,158	1,018	1,150
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	9,822	8,480	8,599
	Proportion of Target to Denominator Discharges	11.8%	12.0%	13.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,771	\$1,804	\$1,906
	Sum of Medicare Payments for Target	\$2,050,530	\$1,836,842	\$2,192,137

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	122	131	101
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,090	1,033	920
	Proportion of Target to Denominator Discharges	11.2%	12.7%	11.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,415	\$2,012	\$2,753
	Sum of Medicare Payments for Target	\$294,658	\$263,509	\$278,028

Target Area Summary for Indiana, 35 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	193	168	145
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	218	188	168
	Proportion of Target to Denominator Discharges	88.5%	89.4%	86.3%
	Average Length of Stay for Target	3.1	2.8	2.8
	Average Medicare Payment for Target	\$7,252	\$6,594	\$6,891
	Sum of Medicare Payments for Target	\$1,399,696	\$1,107,813	\$999,128
Respiratory Infections	DRGs 177, 178	151	304	1,301
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,313	1,162	1,801
	Proportion of Target to Denominator Discharges	11.5%	26.2%	72.2%
	Average Length of Stay for Target	4.1	4.7	5.0
	Average Medicare Payment for Target	\$10,759	\$12,400	\$13,296
	Sum of Medicare Payments for Target	\$1,624,608	\$3,769,475	\$17,298,398
Simple Pneumonia	DRGs 193, 194	949	714	408
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,055	1,434	799
	Proportion of Target to Denominator Discharges	46.2%	49.8%	51.1%
	Average Length of Stay for Target	3.6	3.6	3.9
	Average Medicare Payment for Target	\$8,380	\$8,729	\$10,586
	Sum of Medicare Payments for Target	\$7,952,330	\$6,232,835	\$4,319,242
Septicemia	DRGs 870, 871, 872	949	883	892
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	2,756	2,316	1,861
	Proportion of Target to Denominator Discharges	34.4%	38.1%	47.9%
	Average Length of Stay for Target	3.8	3.7	4.1
	Average Medicare Payment for Target	\$9,242	\$9,266	\$10,757
	Sum of Medicare Payments for Target	\$8,770,685	\$8,182,206	\$9,595,577
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	4,946	4,550	4,975
	All Discharges for Medical DRGs w/ or w/o CC or MCC	8,438	7,155	7,103
	Proportion of Target to Denominator Discharges	58.6%	63.6%	70.0%
	Average Length of Stay for Target	3.5	3.5	4.0
	Average Medicare Payment for Target	\$8,216	\$8,691	\$10,530
	Sum of Medicare Payments for Target	\$40,636,380	\$39,543,298	\$52,388,919

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	318	286	261
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	729	633	475
	Proportion of Target to Denominator Discharges	43.6%	45.2%	54.9%
	Average Length of Stay for Target	5.7	5.4	5.5
	Average Medicare Payment for Target	\$14,961	\$14,540	\$14,907
	Sum of Medicare Payments for Target	\$4,757,564	\$4,158,570	\$3,890,822
Single CC or MCC	Discharges with one CC or MCC coded on the claim	3,035	2,687	2,715
	All Discharges with one or more CC or MCC coded on the claim	5,264	4,829	5,183
	Proportion of Target to Denominator Discharges	57.7%	55.6%	52.4%
	Average Length of Stay for Target	3.5	3.5	3.7
	Average Medicare Payment for Target	\$8,123	\$8,461	\$9,681
	Sum of Medicare Payments for Target	\$24,651,936	\$22,734,763	\$26,284,689
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	912	591	345
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,778	2,251	2,538
	Proportion of Target to Denominator Discharges	32.8%	26.3%	13.6%
	Average Length of Stay for Target	3.1	3.3	3.1
	Average Medicare Payment for Target	\$7,082	\$7,779	\$8,059
	Sum of Medicare Payments for Target	\$6,459,102	\$4,597,225	\$2,780,221
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,188	828	509
	All Discharges with Transfer to SNF	3,191	2,631	2,168
	Proportion of Target to Denominator Discharges	37.2%	31.5%	23.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,899	\$7,018	\$7,070
	Sum of Medicare Payments for Target	\$8,195,576	\$5,811,013	\$3,598,764
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	492	447	330
	All Three- and Four-Day Stay Discharges	4,312	3,406	2,850
	Proportion of Target to Denominator Discharges	11.4%	13.1%	11.6%
	Average Length of Stay for Target	3.4	3.5	3.5
	Average Medicare Payment for Target	\$7,606	\$7,874	\$7,842
	Sum of Medicare Payments for Target	\$3,742,304	\$3,519,809	\$2,587,949

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,487	1,091	1,092
	All Discharges excl dc status 02,82,07,20	9,122	7,475	6,996
	Proportion of Target to Denominator Discharges	16.3%	14.6%	15.6%
	Average Length of Stay for Target	3.6	3.8	3.8
	Average Medicare Payment for Target	\$8,930	\$9,486	\$10,156
	Sum of Medicare Payments for Target	\$13,278,692	\$10,348,702	\$11,089,866
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	698	530	503
	All Discharges excl dc status 02,82,07,20	9,122	7,475	6,996
	Proportion of Target to Denominator Discharges	7.7%	7.1%	7.2%
	Average Length of Stay for Target	3.8	3.8	3.9
	Average Medicare Payment for Target	\$9,369	\$9,598	\$10,369
	Sum of Medicare Payments for Target	\$6,539,626	\$5,086,913	\$5,215,763
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,690	1,513	1,472
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	8,381	6,801	6,496
	Proportion of Target to Denominator Discharges	20.2%	22.2%	22.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,364	\$4,360	\$4,600
	Sum of Medicare Payments for Target	\$7,375,771	\$6,597,090	\$6,771,450
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	112	118	79
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	741	674	497
	Proportion of Target to Denominator Discharges	15.1%	17.5%	15.9%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,289	\$4,842	\$4,684
	Sum of Medicare Payments for Target	\$480,341	\$571,396	\$370,052
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,283	920	874
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	8,381	6,801	6,496
	Proportion of Target to Denominator Discharges	15.3%	13.5%	13.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,751	\$1,695	\$1,813
	Sum of Medicare Payments for Target	\$2,245,981	\$1,559,218	\$1,584,422

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	84	102	84
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	741	674	497
	Proportion of Target to Denominator Discharges	11.3%	15.1%	16.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,088	\$2,187	\$2,119
	Sum of Medicare Payments for Target	\$175,418	\$223,094	\$178,021

Target Area Summary for Kansas, 82 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	215	212	201
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	284	261	246
	Proportion of Target to Denominator Discharges	75.7%	81.2%	81.7%
	Average Length of Stay for Target	3.3	3.0	3.4
	Average Medicare Payment for Target	\$6,475	\$5,956	\$7,310
	Sum of Medicare Payments for Target	\$1,392,034	\$1,262,586	\$1,469,372
Respiratory Infections	DRGs 177, 178	183	268	1,536
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	2,143	1,767	2,736
	Proportion of Target to Denominator Discharges	8.5%	15.2%	56.1%
	Average Length of Stay for Target	3.9	4.1	4.6
	Average Medicare Payment for Target	\$7,914	\$8,959	\$10,319
	Sum of Medicare Payments for Target	\$1,448,185	\$2,401,107	\$15,849,372
Simple Pneumonia	DRGs 193, 194	1,337	1,064	760
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,805	2,092	1,390
	Proportion of Target to Denominator Discharges	47.7%	50.9%	54.7%
	Average Length of Stay for Target	3.5	3.7	3.7
	Average Medicare Payment for Target	\$7,117	\$7,453	\$8,071
	Sum of Medicare Payments for Target	\$9,515,078	\$7,929,672	\$6,133,839
Septicemia	DRGs 870, 871, 872	1,068	867	755
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	3,899	3,051	2,420
	Proportion of Target to Denominator Discharges	27.4%	28.4%	31.2%
	Average Length of Stay for Target	3.7	3.6	3.7
	Average Medicare Payment for Target	\$7,652	\$7,232	\$8,308
	Sum of Medicare Payments for Target	\$8,172,725	\$6,270,257	\$6,272,885
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	5,629	5,281	5,863
	All Discharges for Medical DRGs w/ or w/o CC or MCC	12,522	10,957	10,994
	Proportion of Target to Denominator Discharges	45.0%	48.2%	53.3%
	Average Length of Stay for Target	3.5	3.4	3.8
	Average Medicare Payment for Target	\$7,040	\$7,125	\$8,634
	Sum of Medicare Payments for Target	\$39,628,925	\$37,628,718	\$50,622,766

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	288	221	252
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	665	483	535
	Proportion of Target to Denominator Discharges	43.3%	45.8%	47.1%
	Average Length of Stay for Target	5.5	5.2	5.5
	Average Medicare Payment for Target	\$11,661	\$11,058	\$12,424
	Sum of Medicare Payments for Target	\$3,358,438	\$2,443,852	\$3,130,881
Single CC or MCC	Discharges with one CC or MCC coded on the claim	3,925	3,441	3,763
	All Discharges with one or more CC or MCC coded on the claim	5,917	5,498	6,017
	Proportion of Target to Denominator Discharges	66.3%	62.6%	62.5%
	Average Length of Stay for Target	3.5	3.4	3.8
	Average Medicare Payment for Target	\$7,003	\$7,037	\$8,434
	Sum of Medicare Payments for Target	\$27,486,661	\$24,215,624	\$31,738,971
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	909	645	412
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	3,730	3,002	3,770
	Proportion of Target to Denominator Discharges	24.4%	21.5%	10.9%
	Average Length of Stay for Target	3.2	3.3	3.4
	Average Medicare Payment for Target	\$6,225	\$6,787	\$7,325
	Sum of Medicare Payments for Target	\$5,658,647	\$4,377,690	\$3,017,839
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	2,332	2,067	1,669
	All Discharges with Transfer to SNF	4,708	4,040	3,699
	Proportion of Target to Denominator Discharges	49.5%	51.2%	45.1%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,670	\$5,936	\$6,673
	Sum of Medicare Payments for Target	\$13,222,670	\$12,270,598	\$11,137,957
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	3,050	2,593	2,213
	All Three- and Four-Day Stay Discharges	7,575	6,556	5,927
	Proportion of Target to Denominator Discharges	40.3%	39.6%	37.3%
	Average Length of Stay for Target	3.3	3.3	3.3
	Average Medicare Payment for Target	\$6,241	\$6,357	\$7,258
	Sum of Medicare Payments for Target	\$19,035,769	\$16,484,261	\$16,060,952

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,959	1,728	1,787
	All Discharges excl dc status 02,82,07,20	12,832	10,906	10,861
	Proportion of Target to Denominator Discharges	15.3%	15.8%	16.5%
	Average Length of Stay for Target	3.5	3.3	3.6
	Average Medicare Payment for Target	\$7,266	\$7,031	\$7,981
	Sum of Medicare Payments for Target	\$14,234,279	\$12,149,602	\$14,261,197
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	1,089	947	984
	All Discharges excl dc status 02,82,07,20	12,832	10,906	10,861
	Proportion of Target to Denominator Discharges	8.5%	8.7%	9.1%
	Average Length of Stay for Target	3.6	3.4	3.6
	Average Medicare Payment for Target	\$7,035	\$6,858	\$7,932
	Sum of Medicare Payments for Target	\$7,661,493	\$6,494,073	\$7,804,653
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	2,124	1,821	1,831
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	12,177	10,431	10,335
	Proportion of Target to Denominator Discharges	17.4%	17.5%	17.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,687	\$3,753	\$3,988
	Sum of Medicare Payments for Target	\$7,830,273	\$6,834,931	\$7,302,345
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	109	77	89
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	655	475	521
	Proportion of Target to Denominator Discharges	16.6%	16.2%	17.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,075	\$4,109	\$3,835
	Sum of Medicare Payments for Target	\$444,160	\$316,391	\$341,348
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,052	901	955
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	12,177	10,431	10,335
	Proportion of Target to Denominator Discharges	8.6%	8.6%	9.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,335	\$1,369	\$1,570
	Sum of Medicare Payments for Target	\$1,404,771	\$1,233,267	\$1,499,269

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	65	35	50
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	655	475	521
	Proportion of Target to Denominator Discharges	9.9%	7.4%	9.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,168	\$1,440	\$1,448
	Sum of Medicare Payments for Target	\$75,945	\$50,399	\$72,385

Target Area Summary for Kentucky, 28 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	57	42	36
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	65	53	42
	Proportion of Target to Denominator Discharges	87.7%	79.2%	85.7%
	Average Length of Stay for Target	3.5	3.4	3.8
	Average Medicare Payment for Target	\$4,907	\$5,657	\$6,599
	Sum of Medicare Payments for Target	\$279,727	\$237,595	\$237,555
Respiratory Infections	DRGs 177, 178	91	108	454
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	990	730	856
	Proportion of Target to Denominator Discharges	9.2%	14.8%	53.0%
	Average Length of Stay for Target	4.5	6.4	5.0
	Average Medicare Payment for Target	\$7,483	\$10,087	\$8,521
	Sum of Medicare Payments for Target	\$680,974	\$1,089,444	\$3,868,461
Simple Pneumonia	DRGs 193, 194	663	465	283
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,559	1,091	605
	Proportion of Target to Denominator Discharges	42.5%	42.6%	46.8%
	Average Length of Stay for Target	3.9	3.8	4.2
	Average Medicare Payment for Target	\$5,737	\$6,066	\$7,285
	Sum of Medicare Payments for Target	\$3,803,801	\$2,820,776	\$2,061,664
Septicemia	DRGs 870, 871, 872	257	233	181
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,583	1,223	906
	Proportion of Target to Denominator Discharges	16.2%	19.1%	20.0%
	Average Length of Stay for Target	4.2	4.3	4.4
	Average Medicare Payment for Target	\$7,204	\$7,282	\$7,880
	Sum of Medicare Payments for Target	\$1,851,384	\$1,696,765	\$1,426,236
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,422	2,114	1,964
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,889	4,006	3,296
	Proportion of Target to Denominator Discharges	49.5%	52.8%	59.6%
	Average Length of Stay for Target	3.8	3.9	4.3
	Average Medicare Payment for Target	\$5,723	\$6,115	\$7,457
	Sum of Medicare Payments for Target	\$13,860,474	\$12,927,398	\$14,646,211

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	120	77	107
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	221	168	174
	Proportion of Target to Denominator Discharges	54.3%	45.8%	61.5%
	Average Length of Stay for Target	5.2	5.3	5.8
	Average Medicare Payment for Target	\$9,120	\$9,465	\$11,221
	Sum of Medicare Payments for Target	\$1,094,440	\$728,810	\$1,200,604
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,700	1,369	1,208
	All Discharges with one or more CC or MCC coded on the claim	2,541	2,191	2,021
	Proportion of Target to Denominator Discharges	66.9%	62.5%	59.8%
	Average Length of Stay for Target	3.7	3.8	4.1
	Average Medicare Payment for Target	\$5,495	\$5,843	\$7,191
	Sum of Medicare Payments for Target	\$9,341,903	\$7,999,360	\$8,686,715
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	682	484	244
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,973	1,452	1,314
	Proportion of Target to Denominator Discharges	34.6%	33.3%	18.6%
	Average Length of Stay for Target	3.3	3.4	3.5
	Average Medicare Payment for Target	\$4,421	\$4,708	\$5,569
	Sum of Medicare Payments for Target	\$3,015,048	\$2,278,753	\$1,358,732
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	546	387	310
	All Discharges with Transfer to SNF	1,624	1,238	1,031
	Proportion of Target to Denominator Discharges	33.6%	31.3%	30.1%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$3,926	\$4,201	\$4,406
	Sum of Medicare Payments for Target	\$2,143,485	\$1,625,598	\$1,365,707
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	620	425	314
	All Three- and Four-Day Stay Discharges	2,579	1,858	1,455
	Proportion of Target to Denominator Discharges	24.0%	22.9%	21.6%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$4,494	\$4,693	\$5,105
	Sum of Medicare Payments for Target	\$2,785,988	\$1,994,578	\$1,602,959

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	889	682	588
	All Discharges excl dc status 02,82,07,20	4,963	3,871	3,195
	Proportion of Target to Denominator Discharges	17.9%	17.6%	18.4%
	Average Length of Stay for Target	3.8	4.0	4.2
	Average Medicare Payment for Target	\$5,691	\$6,050	\$7,360
	Sum of Medicare Payments for Target	\$5,059,139	\$4,125,943	\$4,327,641
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	378	293	271
	All Discharges excl dc status 02,82,07,20	4,963	3,871	3,195
	Proportion of Target to Denominator Discharges	7.6%	7.6%	8.5%
	Average Length of Stay for Target	3.9	4.1	4.1
	Average Medicare Payment for Target	\$5,759	\$6,152	\$7,125
	Sum of Medicare Payments for Target	\$2,176,717	\$1,802,640	\$1,930,844
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	843	689	544
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,743	3,708	3,027
	Proportion of Target to Denominator Discharges	17.8%	18.6%	18.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,565	\$2,558	\$2,701
	Sum of Medicare Payments for Target	\$2,162,432	\$1,762,616	\$1,469,330
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	37	35	31
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	220	163	168
	Proportion of Target to Denominator Discharges	16.8%	21.5%	18.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,729	\$2,929	\$3,189
	Sum of Medicare Payments for Target	\$100,987	\$102,501	\$98,872
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	375	378	243
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,743	3,708	3,027
	Proportion of Target to Denominator Discharges	7.9%	10.2%	8.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$850	\$852	\$997
	Sum of Medicare Payments for Target	\$318,579	\$321,972	\$242,180

Target Area Summary for Louisiana, 26 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	31	38	20
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	40	50	36
	Proportion of Target to Denominator Discharges	77.5%	76.0%	55.6%
	Average Length of Stay for Target	3.2	3.1	4.5
	Average Medicare Payment for Target	\$5,205	\$5,243	\$9,531
	Sum of Medicare Payments for Target	\$161,353	\$199,220	\$190,628
Respiratory Infections	DRGs 177, 178	47	216	411
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	544	578	709
	Proportion of Target to Denominator Discharges	8.6%	37.4%	58.0%
	Average Length of Stay for Target	4.3	4.7	5.0
	Average Medicare Payment for Target	\$8,673	\$10,450	\$11,381
	Sum of Medicare Payments for Target	\$407,608	\$2,257,219	\$4,677,752
Simple Pneumonia	DRGs 193, 194	323	255	177
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	821	572	393
	Proportion of Target to Denominator Discharges	39.3%	44.6%	45.0%
	Average Length of Stay for Target	3.7	4.0	4.1
	Average Medicare Payment for Target	\$7,370	\$7,886	\$9,929
	Sum of Medicare Payments for Target	\$2,380,517	\$2,010,964	\$1,757,459
Septicemia	DRGs 870, 871, 872	296	249	189
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,245	956	743
	Proportion of Target to Denominator Discharges	23.8%	26.0%	25.4%
	Average Length of Stay for Target	3.7	4.4	4.7
	Average Medicare Payment for Target	\$7,668	\$8,738	\$11,419
	Sum of Medicare Payments for Target	\$2,269,613	\$2,175,885	\$2,158,160
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,523	1,643	1,453
	All Discharges for Medical DRGs w/ or w/o CC or MCC	3,486	3,055	2,575
	Proportion of Target to Denominator Discharges	43.7%	53.8%	56.4%
	Average Length of Stay for Target	3.7	3.9	4.2
	Average Medicare Payment for Target	\$7,003	\$7,678	\$9,683
	Sum of Medicare Payments for Target	\$10,666,153	\$12,615,723	\$14,069,780

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	51	48	43
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	83	71	59
	Proportion of Target to Denominator Discharges	61.4%	67.6%	72.9%
	Average Length of Stay for Target	4.7	4.4	6.7
	Average Medicare Payment for Target	\$10,416	\$10,212	\$15,541
	Sum of Medicare Payments for Target	\$531,204	\$490,187	\$668,256
Single CC or MCC	Discharges with one CC or MCC coded on the claim	992	1,041	879
	All Discharges with one or more CC or MCC coded on the claim	1,574	1,686	1,440
	Proportion of Target to Denominator Discharges	63.0%	61.7%	61.0%
	Average Length of Stay for Target	3.6	3.6	4.0
	Average Medicare Payment for Target	\$6,915	\$7,109	\$9,217
	Sum of Medicare Payments for Target	\$6,859,587	\$7,399,994	\$8,101,330
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	339	233	139
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,031	959	957
	Proportion of Target to Denominator Discharges	32.9%	24.3%	14.5%
	Average Length of Stay for Target	3.2	3.3	3.2
	Average Medicare Payment for Target	\$5,235	\$5,723	\$6,299
	Sum of Medicare Payments for Target	\$1,774,711	\$1,333,565	\$875,576
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	648	484	377
	All Discharges with Transfer to SNF	1,270	1,032	837
	Proportion of Target to Denominator Discharges	51.0%	46.9%	45.0%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,425	\$5,441	\$6,081
	Sum of Medicare Payments for Target	\$3,515,100	\$2,633,251	\$2,292,544
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	898	674	519
	All Three- and Four-Day Stay Discharges	2,049	1,624	1,269
	Proportion of Target to Denominator Discharges	43.8%	41.5%	40.9%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$5,989	\$6,095	\$7,066
	Sum of Medicare Payments for Target	\$5,378,414	\$4,107,971	\$3,667,491

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	632	546	442
	All Discharges excl dc status 02,82,07,20	3,577	3,033	2,474
	Proportion of Target to Denominator Discharges	17.7%	18.0%	17.9%
	Average Length of Stay for Target	3.6	3.4	4.0
	Average Medicare Payment for Target	\$6,996	\$6,939	\$9,153
	Sum of Medicare Payments for Target	\$4,421,523	\$3,788,911	\$4,045,550
80-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	292	241	207
	All Discharges excl dc status 02,82,07,20	3,577	3,033	2,474
	Proportion of Target to Denominator Discharges	8.2%	7.9%	8.4%
	Average Length of Stay for Target	3.7	3.6	4.3
	Average Medicare Payment for Target	\$7,031	\$6,966	\$9,665
	Sum of Medicare Payments for Target	\$2,053,063	\$1,678,787	\$2,000,593
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	586	475	373
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,492	2,961	2,418
	Proportion of Target to Denominator Discharges	16.8%	16.0%	15.4%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,380	\$3,440	\$3,827
	Sum of Medicare Payments for Target	\$1,980,841	\$1,634,011	\$1,427,438
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	338	354	257
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,492	2,961	2,418
	Proportion of Target to Denominator Discharges	9.7%	12.0%	10.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,380	\$1,463	\$1,257
	Sum of Medicare Payments for Target	\$466,391	\$517,880	\$322,928

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Target Area Summary for Massachusetts, 3 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Respiratory Infections	DRGs 177, 178	30	20	30
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	142	116	94
	Proportion of Target to Denominator Discharges	21.1%	17.2%	31.9%
	Average Length of Stay for Target	4.3	5.5	4.5
	Average Medicare Payment for Target	\$14,500	\$18,598	\$13,918
	Sum of Medicare Payments for Target	\$435,010	\$371,955	\$417,551
Simple Pneumonia	DRGs 193, 194	91	82	53
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	165	163	105
	Proportion of Target to Denominator Discharges	55.2%	50.3%	50.5%
	Average Length of Stay for Target	3.6	3.6	3.2
	Average Medicare Payment for Target	\$10,490	\$11,378	\$10,549
	Sum of Medicare Payments for Target	\$954,588	\$932,978	\$559,097
Septicemia	DRGs 870, 871, 872	94	63	60
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	256	205	183
	Proportion of Target to Denominator Discharges	36.7%	30.7%	32.8%
	Average Length of Stay for Target	4.3	4.1	4.4
	Average Medicare Payment for Target	\$15,880	\$15,363	\$17,398
	Sum of Medicare Payments for Target	\$1,492,765	\$967,853	\$1,043,901
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	493	542	537
	All Discharges for Medical DRGs w/ or w/o CC or MCC	858	816	825
	Proportion of Target to Denominator Discharges	57.5%	66.4%	65.1%
	Average Length of Stay for Target	3.7	3.5	3.5
	Average Medicare Payment for Target	\$11,906	\$11,826	\$12,192
	Sum of Medicare Payments for Target	\$5,869,898	\$6,409,579	\$6,547,093
Single CC or MCC	Discharges with one CC or MCC coded on the claim	282	293	297
	All Discharges with one or more CC or MCC coded on the claim	509	560	556
	Proportion of Target to Denominator Discharges	55.4%	52.3%	53.4%
	Average Length of Stay for Target	3.5	3.4	3.4
	Average Medicare Payment for Target	\$11,438	\$11,654	\$11,399
	Sum of Medicare Payments for Target	\$3,225,592	\$3,414,483	\$3,385,398

For Target Area definitions, please see PEPPER User's Guide. Date prepared: 24MAR2022

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	56	72	44
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	260	256	184
	Proportion of Target to Denominator Discharges	21.5%	28.1%	23.9%
	Average Length of Stay for Target	3.4	3.2	3.0
	Average Medicare Payment for Target	\$7,970	\$8,662	\$7,705
	Sum of Medicare Payments for Target	\$446,322	\$623,644	\$339,000
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	123	94	39
	All Discharges with Transfer to SNF	260	229	163
	Proportion of Target to Denominator Discharges	47.3%	41.0%	23.9%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$9,849	\$10,050	\$10,977
	Sum of Medicare Payments for Target	\$1,211,380	\$944,667	\$428,112
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	39	30	11
	All Three- and Four-Day Stay Discharges	515	426	331
	Proportion of Target to Denominator Discharges	7.6%	7.0%	3.3%
	Average Length of Stay for Target	3.3	3.2	3.5
	Average Medicare Payment for Target	\$8,264	\$9,074	\$8,045
	Sum of Medicare Payments for Target	\$322,279	\$272,214	\$88,500
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	139	147	118
	All Discharges excl dc status 02,82,07,20	1,004	884	878
	Proportion of Target to Denominator Discharges	13.8%	16.6%	13.4%
	Average Length of Stay for Target	3.7	3.9	3.7
	Average Medicare Payment for Target	\$12,448	\$13,243	\$12,985
	Sum of Medicare Payments for Target	\$1,730,294	\$1,946,708	\$1,532,274
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	78	78	56
	All Discharges excl dc status 02,82,07,20	1,004	884	878
	Proportion of Target to Denominator Discharges	7.8%	8.8%	6.4%
	Average Length of Stay for Target	3.6	3.8	3.4
	Average Medicare Payment for Target	\$12,539	\$12,590	\$12,238
	Sum of Medicare Payments for Target	\$978,036	\$982,009	\$685,338

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	201	167	191
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	883	781	759
	Proportion of Target to Denominator Discharges	22.8%	21.4%	25.2%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,110	\$6,483	\$6,685
	Sum of Medicare Payments for Target	\$1,228,070	\$1,082,642	\$1,276,815
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	106	105	134
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	883	781	759
	Proportion of Target to Denominator Discharges	12.0%	13.4%	17.7%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,413	\$2,636	\$2,881
	Sum of Medicare Payments for Target	\$255,735	\$276,755	\$386,011

Target Area Summary for Maine, 16 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	203	160	136
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	238	181	153
	Proportion of Target to Denominator Discharges	85.3%	88.4%	88.9%
	Average Length of Stay for Target	3.3	3.2	3.5
	Average Medicare Payment for Target	\$7,666	\$7,844	\$9,822
	Sum of Medicare Payments for Target	\$1,556,232	\$1,254,988	\$1,335,843
Respiratory Infections	DRGs 177, 178	120	75	213
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	659	419	436
	Proportion of Target to Denominator Discharges	18.2%	17.9%	48.9%
	Average Length of Stay for Target	4.8	4.6	4.8
	Average Medicare Payment for Target	\$11,980	\$11,943	\$13,276
	Sum of Medicare Payments for Target	\$1,437,660	\$895,693	\$2,827,833
Simple Pneumonia	DRGs 193, 194	431	287	193
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	947	580	307
	Proportion of Target to Denominator Discharges	45.5%	49.5%	62.9%
	Average Length of Stay for Target	3.8	3.7	3.8
	Average Medicare Payment for Target	\$9,668	\$9,417	\$10,347
	Sum of Medicare Payments for Target	\$4,166,954	\$2,702,738	\$1,996,973
Septicemia	DRGs 870, 871, 872	484	365	339
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,290	866	713
	Proportion of Target to Denominator Discharges	37.5%	42.1%	47.5%
	Average Length of Stay for Target	3.8	3.8	4.2
	Average Medicare Payment for Target	\$9,505	\$9,680	\$11,068
	Sum of Medicare Payments for Target	\$4,600,579	\$3,533,365	\$3,752,186
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,846	2,181	1,996
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,810	3,577	3,162
	Proportion of Target to Denominator Discharges	59.2%	61.0%	63.1%
	Average Length of Stay for Target	3.7	3.5	4.0
	Average Medicare Payment for Target	\$8,974	\$8,892	\$11,012
	Sum of Medicare Payments for Target	\$25,539,378	\$19,392,445	\$21,980,313

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	224	171	158
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	500	331	286
	Proportion of Target to Denominator Discharges	44.8%	51.7%	55.2%
	Average Length of Stay for Target	5.9	5.4	5.7
	Average Medicare Payment for Target	\$17,182	\$14,988	\$18,105
	Sum of Medicare Payments for Target	\$3,848,802	\$2,563,020	\$2,860,633
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,698	1,277	1,146
	All Discharges with one or more CC or MCC coded on the claim	3,069	2,352	2,142
	Proportion of Target to Denominator Discharges	55.3%	54.3%	53.5%
	Average Length of Stay for Target	3.7	3.5	3.9
	Average Medicare Payment for Target	\$8,905	\$8,653	\$10,989
	Sum of Medicare Payments for Target	\$15,121,010	\$11,050,012	\$12,593,519
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	426	253	100
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,463	972	774
	Proportion of Target to Denominator Discharges	29.1%	26.0%	12.9%
	Average Length of Stay for Target	3.3	3.4	3.5
	Average Medicare Payment for Target	\$7,126	\$7,520	\$8,228
	Sum of Medicare Payments for Target	\$3,035,637	\$1,902,573	\$822,816
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	610	381	269
	All Discharges with Transfer to SNF	1,669	1,093	911
	Proportion of Target to Denominator Discharges	36.5%	34.9%	29.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$7,224	\$7,538	\$8,171
	Sum of Medicare Payments for Target	\$4,406,590	\$2,872,012	\$2,198,010
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	654	379	302
	All Three- and Four-Day Stay Discharges	2,620	1,813	1,418
	Proportion of Target to Denominator Discharges	25.0%	20.9%	21.3%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$7,667	\$8,035	\$8,916
	Sum of Medicare Payments for Target	\$5,014,372	\$3,045,361	\$2,692,620

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	769	506	437
	All Discharges excl dc status 02,82,07,20	5,206	3,659	3,182
	Proportion of Target to Denominator Discharges	14.8%	13.8%	13.7%
	Average Length of Stay for Target	3.8	3.5	4.2
	Average Medicare Payment for Target	\$9,464	\$9,116	\$12,055
	Sum of Medicare Payments for Target	\$7,277,434	\$4,612,943	\$5,267,996
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	467	301	255
	All Discharges excl dc status 02,82,07,20	5,206	3,659	3,182
	Proportion of Target to Denominator Discharges	9.0%	8.2%	8.0%
	Average Length of Stay for Target	3.8	3.7	4.2
	Average Medicare Payment for Target	\$9,705	\$9,827	\$12,179
	Sum of Medicare Payments for Target	\$4,532,243	\$2,957,972	\$3,105,711
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	930	659	625
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,717	3,324	2,899
	Proportion of Target to Denominator Discharges	19.7%	19.8%	21.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,468	\$4,567	\$5,032
	Sum of Medicare Payments for Target	\$4,155,496	\$3,009,503	\$3,144,709
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	61	49	37
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	489	335	279
	Proportion of Target to Denominator Discharges	12.5%	14.6%	13.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,731	\$4,725	\$4,525
	Sum of Medicare Payments for Target	\$288,585	\$231,545	\$167,423
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	524	385	318
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,717	3,324	2,899
	Proportion of Target to Denominator Discharges	11.1%	11.6%	11.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,580	\$1,630	\$1,894
	Sum of Medicare Payments for Target	\$828,051	\$627,373	\$602,250

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	37	28	26
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	489	335	279
	Proportion of Target to Denominator Discharges	7.6%	8.4%	9.3%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,933	\$1,549	\$1,473
	Sum of Medicare Payments for Target	\$71,504	\$43,361	\$38,307

Target Area Summary for Michigan, 36 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	111	75	65
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	136	91	85
	Proportion of Target to Denominator Discharges	81.6%	82.4%	76.5%
	Average Length of Stay for Target	3.1	2.7	3.3
	Average Medicare Payment for Target	\$8,077	\$7,077	\$8,616
	Sum of Medicare Payments for Target	\$896,510	\$530,754	\$560,017
Respiratory Infections	DRGs 177, 178	67	77	554
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	729	535	896
	Proportion of Target to Denominator Discharges	9.2%	14.4%	61.8%
	Average Length of Stay for Target	3.8	3.7	4.8
	Average Medicare Payment for Target	\$10,020	\$9,316	\$12,460
	Sum of Medicare Payments for Target	\$671,321	\$717,357	\$6,902,875
Simple Pneumonia	DRGs 193, 194	537	374	267
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,233	817	522
	Proportion of Target to Denominator Discharges	43.6%	45.8%	51.1%
	Average Length of Stay for Target	3.2	3.1	3.2
	Average Medicare Payment for Target	\$8,113	\$7,821	\$8,310
	Sum of Medicare Payments for Target	\$4,356,771	\$2,925,017	\$2,218,754
Septicemia	DRGs 870, 871, 872	689	672	516
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,637	1,365	1,039
	Proportion of Target to Denominator Discharges	42.1%	49.2%	49.7%
	Average Length of Stay for Target	3.3	3.3	3.9
	Average Medicare Payment for Target	\$8,146	\$8,522	\$10,512
	Sum of Medicare Payments for Target	\$5,612,917	\$5,726,711	\$5,424,417
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	3,114	2,766	2,881
	All Discharges for Medical DRGs w/ or w/o CC or MCC	5,301	4,336	4,250
	Proportion of Target to Denominator Discharges	58.7%	63.8%	67.8%
	Average Length of Stay for Target	3.1	3.2	3.6
	Average Medicare Payment for Target	\$7,948	\$8,214	\$9,642
	Sum of Medicare Payments for Target	\$24,751,486	\$22,720,234	\$27,778,399

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	220	175	184
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	895	578	485
	Proportion of Target to Denominator Discharges	24.6%	30.3%	37.9%
	Average Length of Stay for Target	4.8	5.4	4.5
	Average Medicare Payment for Target	\$13,388	\$16,568	\$13,450
	Sum of Medicare Payments for Target	\$2,945,443	\$2,899,458	\$2,474,771
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,948	1,653	1,578
	All Discharges with one or more CC or MCC coded on the claim	3,332	2,941	3,037
	Proportion of Target to Denominator Discharges	58.5%	56.2%	52.0%
	Average Length of Stay for Target	3.1	3.1	3.4
	Average Medicare Payment for Target	\$7,888	\$8,260	\$9,246
	Sum of Medicare Payments for Target	\$15,365,495	\$13,654,353	\$14,590,639
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	581	362	206
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,758	1,228	1,397
	Proportion of Target to Denominator Discharges	33.0%	29.5%	14.7%
	Average Length of Stay for Target	3.0	2.9	2.9
	Average Medicare Payment for Target	\$7,288	\$7,002	\$7,696
	Sum of Medicare Payments for Target	\$4,234,239	\$2,534,545	\$1,585,289
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	567	368	257
	All Discharges with Transfer to SNF	1,425	1,049	891
	Proportion of Target to Denominator Discharges	39.8%	35.1%	28.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$7,823	\$7,815	\$8,963
	Sum of Medicare Payments for Target	\$4,435,802	\$2,875,929	\$2,303,506
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	211	143	115
	All Three- and Four-Day Stay Discharges	2,675	1,956	1,680
	Proportion of Target to Denominator Discharges	7.9%	7.3%	6.8%
	Average Length of Stay for Target	3.3	3.4	3.3
	Average Medicare Payment for Target	\$8,249	\$9,292	\$10,445
	Sum of Medicare Payments for Target	\$1,740,500	\$1,328,781	\$1,201,202

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	837	677	632
	All Discharges excl dc status 02,82,07,20	6,309	4,695	4,432
	Proportion of Target to Denominator Discharges	13.3%	14.4%	14.3%
	Average Length of Stay for Target	3.1	3.3	3.5
	Average Medicare Payment for Target	\$8,073	\$8,582	\$9,585
	Sum of Medicare Payments for Target	\$6,756,747	\$5,809,810	\$6,057,988
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	380	296	284
	All Discharges excl dc status 02,82,07,20	6,309	4,695	4,432
	Proportion of Target to Denominator Discharges	6.0%	6.3%	6.4%
	Average Length of Stay for Target	3.2	3.4	3.6
	Average Medicare Payment for Target	\$8,104	\$9,044	\$9,619
	Sum of Medicare Payments for Target	\$3,079,560	\$2,677,044	\$2,731,719
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,472	1,146	1,077
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,347	4,064	3,909
	Proportion of Target to Denominator Discharges	27.5%	28.2%	27.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,764	\$4,746	\$4,970
	Sum of Medicare Payments for Target	\$7,012,138	\$5,439,433	\$5,352,904
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	153	110	115
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	962	631	519
	Proportion of Target to Denominator Discharges	15.9%	17.4%	22.2%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,989	\$5,551	\$6,461
	Sum of Medicare Payments for Target	\$763,311	\$610,561	\$743,063
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	861	663	676
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,347	4,064	3,909
	Proportion of Target to Denominator Discharges	16.1%	16.3%	17.3%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,856	\$1,844	\$1,955
	Sum of Medicare Payments for Target	\$1,597,912	\$1,222,446	\$1,321,609

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	367	226	174
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	962	631	519
	Proportion of Target to Denominator Discharges	38.1%	35.8%	33.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,008	\$2,298	\$2,241
	Sum of Medicare Payments for Target	\$736,884	\$519,323	\$389,870

Target Area Summary for Minnesota, 76 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	239	206	213
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	283	240	229
	Proportion of Target to Denominator Discharges	84.5%	85.8%	93.0%
	Average Length of Stay for Target	3.1	3.1	2.9
	Average Medicare Payment for Target	\$9,605	\$10,067	\$9,764
	Sum of Medicare Payments for Target	\$2,295,671	\$2,073,777	\$2,079,679
Respiratory Infections	DRGs 177, 178	139	204	1,202
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,532	1,307	1,901
	Proportion of Target to Denominator Discharges	9.1%	15.6%	63.2%
	Average Length of Stay for Target	4.1	4.1	4.6
	Average Medicare Payment for Target	\$13,352	\$14,443	\$16,271
	Sum of Medicare Payments for Target	\$1,855,973	\$2,946,405	\$19,558,020
Simple Pneumonia	DRGs 193, 194	1,065	850	491
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,101	1,433	86
	Proportion of Target to Denominator Discharges	50.7%	59.3%	57.0%
	Average Length of Stay for Target	3.5	3.5	3.8
	Average Medicare Payment for Target	\$11,101	\$11,330	\$12,450
	Sum of Medicare Payments for Target	\$11,822,109	\$9,630,163	\$6,113,007
Septicemia	DRGs 870, 871, 872	685	662	706
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	2,691	2,242	1,751
	Proportion of Target to Denominator Discharges	25.5%	29.5%	40.3%
	Average Length of Stay for Target	3.5	3.5	3.7
	Average Medicare Payment for Target	\$11,433	\$11,413	\$13,123
	Sum of Medicare Payments for Target	\$7,831,382	\$7,555,293	\$9,264,666
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	5,162	4,613	5,102
	All Discharges for Medical DRGs w/ or w/o CC or MCC	10,027	8,101	8,164
	Proportion of Target to Denominator Discharges	51.5%	56.9%	62.5%
	Average Length of Stay for Target	3.3	3.4	3.8
	Average Medicare Payment for Target	\$10,563	\$11,192	\$13,274
	Sum of Medicare Payments for Target	\$54,528,539	\$51,630,708	\$67,723,256

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	700	532	527
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	2,630	1,929	1,697
	Proportion of Target to Denominator Discharges	26.6%	27.6%	31.1%
	Average Length of Stay for Target	5.0	4.9	4.9
	Average Medicare Payment for Target	\$17,558	\$18,634	\$20,286
	Sum of Medicare Payments for Target	\$12,290,404	\$9,913,329	\$10,690,860
Single CC or MCC	Discharges with one CC or MCC coded on the claim	3,479	2,946	3,136
	All Discharges with one or more CC or MCC coded on the claim	5,862	5,139	5,583
	Proportion of Target to Denominator Discharges	59.3%	57.3%	56.2%
	Average Length of Stay for Target	3.3	3.4	3.7
	Average Medicare Payment for Target	\$10,607	\$11,156	\$13,021
	Sum of Medicare Payments for Target	\$36,901,559	\$32,865,684	\$40,833,146
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	748	371	254
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,925	2,208	2,680
	Proportion of Target to Denominator Discharges	25.6%	16.8%	9.5%
	Average Length of Stay for Target	3.1	3.2	3.0
	Average Medicare Payment for Target	\$9,610	\$10,217	\$10,627
	Sum of Medicare Payments for Target	\$7,188,484	\$3,790,426	\$2,699,179
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,476	954	713
	All Discharges with Transfer to SNF	3,613	2,610	2,411
	Proportion of Target to Denominator Discharges	40.9%	36.6%	29.6%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$10,357	\$10,412	\$10,895
	Sum of Medicare Payments for Target	\$15,287,300	\$9,932,836	\$7,768,052
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	924	665	505
	All Three- and Four-Day Stay Discharges	5,874	4,279	3,876
	Proportion of Target to Denominator Discharges	15.7%	15.5%	13.0%
	Average Length of Stay for Target	3.3	3.3	3.3
	Average Medicare Payment for Target	\$10,333	\$10,839	\$11,504
	Sum of Medicare Payments for Target	\$9,547,300	\$7,207,675	\$5,809,306

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,669	1,248	1,275
	All Discharges excl dc status 02,82,07,20	12,559	9,626	9,257
	Proportion of Target to Denominator Discharges	13.3%	13.0%	13.8%
	Average Length of Stay for Target	3.5	3.6	3.8
	Average Medicare Payment for Target	\$11,697	\$12,384	\$13,599
	Sum of Medicare Payments for Target	\$19,521,616	\$15,455,125	\$17,338,439
0-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	862	666	676
	All Discharges excl dc status 02,82,07,20	12,559	9,626	9,257
	Proportion of Target to Denominator Discharges	6.9%	6.9%	7.3%
	Average Length of Stay for Target	3.5	3.6	3.8
	Average Medicare Payment for Target	\$11,364	\$12,077	\$13,893
	Sum of Medicare Payments for Target	\$9,795,463	\$8,043,304	\$9,391,508
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	2,314	1,857	1,807
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	9,810	7,559	7,448
	Proportion of Target to Denominator Discharges	23.6%	24.6%	24.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,895	\$6,132	\$6,650
	Sum of Medicare Payments for Target	\$13,640,387	\$11,386,751	\$12,016,134
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	662	490	452
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	2,749	2,067	1,802
	Proportion of Target to Denominator Discharges	24.1%	23.7%	25.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,140	\$7,426	\$8,391
	Sum of Medicare Payments for Target	\$4,726,896	\$3,638,718	\$3,792,528
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,431	1,124	947
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	9,810	7,559	7,448
	Proportion of Target to Denominator Discharges	14.6%	14.9%	12.7%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,467	\$2,618	\$2,790
	Sum of Medicare Payments for Target	\$3,530,472	\$2,943,126	\$2,642,271

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	371	345	379
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	2,749	2,067	1,802
	Proportion of Target to Denominator Discharges	13.5%	16.7%	21.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,070	\$3,167	\$3,762
	Sum of Medicare Payments for Target	\$1,138,815	\$1,092,561	\$1,425,864

Target Area Summary for Missouri, 35 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	96	97	82
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	124	120	98
	Proportion of Target to Denominator Discharges	77.4%	80.8%	83.7%
	Average Length of Stay for Target	2.7	2.8	3.4
	Average Medicare Payment for Target	\$4,934	\$5,697	\$6,607
	Sum of Medicare Payments for Target	\$473,681	\$552,602	\$541,747
Respiratory Infections	DRGs 177, 178	147	188	1,091
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,258	1,067	1,749
	Proportion of Target to Denominator Discharges	11.7%	17.6%	62.4%
	Average Length of Stay for Target	4.5	3.9	4.9
	Average Medicare Payment for Target	\$9,580	\$8,203	\$10,809
	Sum of Medicare Payments for Target	\$1,408,190	\$1,542,071	\$11,792,856
Simple Pneumonia	DRGs 193, 194	804	678	497
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,820	1,339	889
	Proportion of Target to Denominator Discharges	44.2%	50.6%	55.9%
	Average Length of Stay for Target	3.8	3.6	3.9
	Average Medicare Payment for Target	\$7,218	\$7,178	\$8,822
	Sum of Medicare Payments for Target	\$5,803,466	\$4,866,809	\$4,384,297
Septicemia	DRGs 870, 871, 872	549	497	423
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	2,176	1,765	1,409
	Proportion of Target to Denominator Discharges	25.2%	28.2%	30.0%
	Average Length of Stay for Target	3.6	4.0	4.4
	Average Medicare Payment for Target	\$7,843	\$8,631	\$10,106
	Sum of Medicare Payments for Target	\$4,305,727	\$4,289,825	\$4,275,001
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	3,563	3,355	3,726
	All Discharges for Medical DRGs w/ or w/o CC or MCC	6,751	5,686	5,642
	Proportion of Target to Denominator Discharges	52.8%	59.0%	66.0%
	Average Length of Stay for Target	3.5	3.6	4.1
	Average Medicare Payment for Target	\$6,975	\$7,307	\$9,094
	Sum of Medicare Payments for Target	\$24,850,734	\$24,515,748	\$33,883,954

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	161	142	127
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	406	343	282
	Proportion of Target to Denominator Discharges	39.7%	41.4%	45.0%
	Average Length of Stay for Target	4.9	5.3	5.5
	Average Medicare Payment for Target	\$10,360	\$12,282	\$13,884
	Sum of Medicare Payments for Target	\$1,667,892	\$1,744,090	\$1,763,257
Single CC or MCC	Discharges with one CC or MCC coded on the claim	2,248	2,017	2,120
	All Discharges with one or more CC or MCC coded on the claim	3,724	3,493	3,778
	Proportion of Target to Denominator Discharges	60.4%	57.7%	56.1%
	Average Length of Stay for Target	3.5	3.5	3.9
	Average Medicare Payment for Target	\$6,739	\$6,961	\$8,582
	Sum of Medicare Payments for Target	\$15,148,262	\$14,039,622	\$18,193,567
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	744	477	282
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,505	1,881	2,350
	Proportion of Target to Denominator Discharges	29.7%	25.4%	12.0%
	Average Length of Stay for Target	3.3	3.2	3.2
	Average Medicare Payment for Target	\$5,994	\$6,235	\$6,966
	Sum of Medicare Payments for Target	\$4,459,645	\$2,974,055	\$1,964,340
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	880	677	502
	All Discharges with Transfer to SNF	2,019	1,677	1,503
	Proportion of Target to Denominator Discharges	43.6%	40.4%	33.4%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,689	\$5,936	\$6,463
	Sum of Medicare Payments for Target	\$5,006,670	\$4,018,484	\$3,244,211
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	919	694	566
	All Three- and Four-Day Stay Discharges	3,538	2,828	2,532
	Proportion of Target to Denominator Discharges	26.0%	24.5%	22.4%
	Average Length of Stay for Target	3.3	3.3	3.4
	Average Medicare Payment for Target	\$6,286	\$6,525	\$6,987
	Sum of Medicare Payments for Target	\$5,776,632	\$4,528,175	\$3,954,823

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,224	888	914
	All Discharges excl dc status 02,82,07,20	7,122	5,721	5,459
	Proportion of Target to Denominator Discharges	17.2%	15.5%	16.7%
	Average Length of Stay for Target	3.5	3.8	3.8
	Average Medicare Payment for Target	\$6,956	\$7,919	\$8,525
	Sum of Medicare Payments for Target	\$8,513,695	\$7,032,320	\$7,792,098
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	575	412	408
	All Discharges excl dc status 02,82,07,20	7,122	5,721	5,459
	Proportion of Target to Denominator Discharges	8.1%	7.2%	7.5%
	Average Length of Stay for Target	3.7	3.9	3.8
	Average Medicare Payment for Target	\$7,044	\$7,823	\$8,066
	Sum of Medicare Payments for Target	\$4,050,125	\$3,223,222	\$3,290,827
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,496	1,134	1,049
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	6,691	5,359	5,167
	Proportion of Target to Denominator Discharges	22.4%	21.2%	20.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,470	\$3,547	\$3,909
	Sum of Medicare Payments for Target	\$5,191,863	\$4,022,304	\$4,100,684
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	88	77	59
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	431	362	288
	Proportion of Target to Denominator Discharges	20.4%	21.3%	20.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,075	\$4,209	\$5,484
	Sum of Medicare Payments for Target	\$358,623	\$324,078	\$323,530
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	686	560	514
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	6,691	5,359	5,167
	Proportion of Target to Denominator Discharges	10.3%	10.4%	9.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,422	\$1,351	\$1,544
	Sum of Medicare Payments for Target	\$975,727	\$756,394	\$793,851

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	30	54	53
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	431	362	288
	Proportion of Target to Denominator Discharges	7.0%	14.9%	18.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,263	\$2,232	\$1,994
	Sum of Medicare Payments for Target	\$37,897	\$120,522	\$105,687

Target Area Summary for Mississippi, 31 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	67	33	23
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	90	48	28
	Proportion of Target to Denominator Discharges	74.4%	68.8%	82.1%
	Average Length of Stay for Target	3.4	3.3	4.0
	Average Medicare Payment for Target	\$5,932	\$5,422	\$7,055
	Sum of Medicare Payments for Target	\$397,429	\$178,931	\$162,265
Respiratory Infections	DRGs 177, 178	57	372	784
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	796	1,017	1,302
	Proportion of Target to Denominator Discharges	7.2%	36.6%	60.2%
	Average Length of Stay for Target	4.6	6.6	5.2
	Average Medicare Payment for Target	\$7,878	\$10,116	\$8,515
	Sum of Medicare Payments for Target	\$449,039	\$3,763,280	\$6,675,841
Simple Pneumonia	DRGs 193, 194	502	445	340
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,155	927	588
	Proportion of Target to Denominator Discharges	43.5%	48.0%	57.8%
	Average Length of Stay for Target	3.9	4.2	4.2
	Average Medicare Payment for Target	\$5,989	\$6,080	\$6,657
	Sum of Medicare Payments for Target	\$3,006,283	\$2,705,605	\$2,263,274
Septicemia	DRGs 870, 871, 872	216	177	182
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,590	1,304	1,058
	Proportion of Target to Denominator Discharges	13.6%	13.6%	17.2%
	Average Length of Stay for Target	3.7	4.4	4.3
	Average Medicare Payment for Target	\$5,216	\$6,695	\$6,888
	Sum of Medicare Payments for Target	\$1,126,751	\$1,184,951	\$1,253,575
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,924	2,128	2,222
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,691	4,190	3,862
	Proportion of Target to Denominator Discharges	41.0%	50.8%	57.5%
	Average Length of Stay for Target	3.8	4.4	4.5
	Average Medicare Payment for Target	\$5,553	\$6,477	\$7,265
	Sum of Medicare Payments for Target	\$10,683,075	\$13,781,994	\$16,142,423

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	18	24	26
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	33	31	30
	Proportion of Target to Denominator Discharges	54.5%	77.4%	86.7%
	Average Length of Stay for Target	5.2	5.2	5.8
	Average Medicare Payment for Target	\$9,498	\$9,781	\$10,163
	Sum of Medicare Payments for Target	\$170,972	\$234,733	\$264,245
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,318	1,432	1,356
	All Discharges with one or more CC or MCC coded on the claim	1,942	2,133	2,141
	Proportion of Target to Denominator Discharges	67.9%	67.1%	63.3%
	Average Length of Stay for Target	3.7	4.4	4.4
	Average Medicare Payment for Target	\$5,352	\$6,398	\$6,982
	Sum of Medicare Payments for Target	\$7,054,462	\$9,161,251	\$9,466,926
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	437	318	151
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,448	1,556	1,572
	Proportion of Target to Denominator Discharges	30.2%	20.4%	9.6%
	Average Length of Stay for Target	3.5	3.3	3.5
	Average Medicare Payment for Target	\$4,898	\$4,447	\$4,956
	Sum of Medicare Payments for Target	\$2,140,492	\$1,414,089	\$748,330
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	748	472	431
	All Discharges with Transfer to SNF	1,788	1,318	1,237
	Proportion of Target to Denominator Discharges	41.8%	35.8%	34.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$3,942	\$3,884	\$4,265
	Sum of Medicare Payments for Target	\$2,948,273	\$1,833,118	\$1,838,353
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	863	615	566
	All Three- and Four-Day Stay Discharges	2,708	2,082	1,826
	Proportion of Target to Denominator Discharges	31.9%	29.5%	31.0%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$4,750	\$4,739	\$5,118
	Sum of Medicare Payments for Target	\$4,098,890	\$2,914,447	\$2,896,883

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	796	672	604
	All Discharges excl dc status 02,82,07,20	4,660	3,912	3,557
	Proportion of Target to Denominator Discharges	17.1%	17.2%	17.0%
	Average Length of Stay for Target	3.7	4.1	4.2
	Average Medicare Payment for Target	\$5,450	\$6,124	\$6,974
	Sum of Medicare Payments for Target	\$4,338,012	\$4,115,590	\$4,212,161
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	278	223	218
	All Discharges excl dc status 02,82,07,20	4,660	3,912	3,557
	Proportion of Target to Denominator Discharges	6.0%	5.7%	6.1%
	Average Length of Stay for Target	4.0	4.1	4.5
	Average Medicare Payment for Target	\$5,609	\$6,199	\$6,937
	Sum of Medicare Payments for Target	\$1,559,298	\$1,382,333	\$1,512,321
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	781	659	484
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,626	3,883	3,525
	Proportion of Target to Denominator Discharges	16.9%	17.0%	13.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,321	\$2,269	\$2,499
	Sum of Medicare Payments for Target	\$1,812,984	\$1,495,001	\$1,209,513
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	262	225	175
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,626	3,883	3,525
	Proportion of Target to Denominator Discharges	5.7%	5.8%	5.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$882	\$969	\$1,097
	Sum of Medicare Payments for Target	\$231,038	\$217,950	\$191,979

Target Area Summary for Montana, 49 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	168	131	113
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	196	149	131
	Proportion of Target to Denominator Discharges	85.7%	87.9%	86.3%
	Average Length of Stay for Target	3.4	3.3	3.6
	Average Medicare Payment for Target	\$8,343	\$8,658	\$11,128
	Sum of Medicare Payments for Target	\$1,401,605	\$1,134,189	\$1,257,503
Respiratory Infections	DRGs 177, 178	83	117	873
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	745	613	1,254
	Proportion of Target to Denominator Discharges	11.1%	19.1%	69.6%
	Average Length of Stay for Target	4.5	4.7	4.8
	Average Medicare Payment for Target	\$13,008	\$13,580	\$15,378
	Sum of Medicare Payments for Target	\$1,079,695	\$1,588,886	\$13,425,024
Simple Pneumonia	DRGs 193, 194	453	355	228
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,019	685	455
	Proportion of Target to Denominator Discharges	44.5%	51.8%	50.1%
	Average Length of Stay for Target	3.4	3.6	3.7
	Average Medicare Payment for Target	\$9,443	\$10,364	\$11,986
	Sum of Medicare Payments for Target	\$4,277,754	\$3,679,218	\$2,732,754
Septicemia	DRGs 870, 871, 872	483	435	323
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,492	1,253	909
	Proportion of Target to Denominator Discharges	32.4%	34.7%	35.5%
	Average Length of Stay for Target	3.7	3.6	4.0
	Average Medicare Payment for Target	\$9,597	\$10,151	\$11,805
	Sum of Medicare Payments for Target	\$4,635,495	\$4,415,767	\$3,813,077
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,718	2,471	2,883
	All Discharges for Medical DRGs w/ or w/o CC or MCC	5,421	4,670	4,782
	Proportion of Target to Denominator Discharges	50.1%	52.9%	60.3%
	Average Length of Stay for Target	3.4	3.6	4.1
	Average Medicare Payment for Target	\$9,266	\$10,345	\$12,762
	Sum of Medicare Payments for Target	\$25,186,079	\$25,561,362	\$36,791,863

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	295	253	271
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	776	693	575
	Proportion of Target to Denominator Discharges	38.0%	36.5%	47.1%
	Average Length of Stay for Target	5.2	5.1	6.0
	Average Medicare Payment for Target	\$13,947	\$14,997	\$18,181
	Sum of Medicare Payments for Target	\$4,114,483	\$3,794,207	\$4,927,060
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,771	1,601	1,819
	All Discharges with one or more CC or MCC coded on the claim	3,013	2,719	3,113
	Proportion of Target to Denominator Discharges	58.8%	58.9%	58.4%
	Average Length of Stay for Target	3.4	3.6	4.0
	Average Medicare Payment for Target	\$9,169	\$10,154	\$12,386
	Sum of Medicare Payments for Target	\$16,237,907	\$16,256,296	\$22,529,238
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	368	211	153
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,608	1,177	1,748
	Proportion of Target to Denominator Discharges	22.9%	17.9%	8.8%
	Average Length of Stay for Target	3.0	3.1	3.4
	Average Medicare Payment for Target	\$8,007	\$8,929	\$10,649
	Sum of Medicare Payments for Target	\$2,946,658	\$1,884,019	\$1,629,221
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	734	570	420
	All Discharges with Transfer to SNF	1,769	1,457	1,295
	Proportion of Target to Denominator Discharges	41.5%	39.1%	32.4%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$7,567	\$8,118	\$8,765
	Sum of Medicare Payments for Target	\$5,553,963	\$4,627,179	\$3,681,501
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	878	699	529
	All Three- and Four-Day Stay Discharges	2,853	2,288	2,085
	Proportion of Target to Denominator Discharges	30.8%	30.6%	25.4%
	Average Length of Stay for Target	3.3	3.3	3.4
	Average Medicare Payment for Target	\$8,296	\$9,081	\$9,838
	Sum of Medicare Payments for Target	\$7,283,615	\$6,347,877	\$5,204,339

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	890	727	713
	All Discharges excl dc status 02,82,07,20	6,237	5,245	5,092
	Proportion of Target to Denominator Discharges	14.3%	13.9%	14.0%
	Average Length of Stay for Target	3.4	3.7	3.9
	Average Medicare Payment for Target	\$9,461	\$11,279	\$12,088
	Sum of Medicare Payments for Target	\$8,420,648	\$8,199,490	\$8,618,749
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	516	430	419
	All Discharges excl dc status 02,82,07,20	6,237	5,245	5,092
	Proportion of Target to Denominator Discharges	8.3%	8.2%	8.2%
	Average Length of Stay for Target	3.4	3.8	4.1
	Average Medicare Payment for Target	\$9,219	\$11,488	\$12,136
	Sum of Medicare Payments for Target	\$4,757,161	\$4,939,899	\$5,084,970
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,250	961	906
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,425	4,512	4,477
	Proportion of Target to Denominator Discharges	23.0%	21.3%	20.2%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,925	\$5,238	\$5,492
	Sum of Medicare Payments for Target	\$6,156,495	\$5,033,589	\$4,975,465
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	161	177	88
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	812	733	608
	Proportion of Target to Denominator Discharges	19.8%	24.1%	14.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,674	\$4,725	\$5,042
	Sum of Medicare Payments for Target	\$752,555	\$836,309	\$443,654
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	774	712	652
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,425	4,512	4,477
	Proportion of Target to Denominator Discharges	14.3%	15.8%	14.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,904	\$2,086	\$2,052
	Sum of Medicare Payments for Target	\$1,473,322	\$1,485,027	\$1,337,969

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	158	150	125
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	812	733	608
	Proportion of Target to Denominator Discharges	19.5%	20.5%	20.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,110	\$2,015	\$1,838
	Sum of Medicare Payments for Target	\$333,324	\$302,226	\$229,697

Target Area Summary for North Carolina, 20 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	156	147	141
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	200	166	160
	Proportion of Target to Denominator Discharges	78.0%	88.6%	88.1%
	Average Length of Stay for Target	3.3	3.2	3.2
	Average Medicare Payment for Target	\$5,818	\$5,990	\$6,243
	Sum of Medicare Payments for Target	\$907,587	\$880,491	\$880,302
Respiratory Infections	DRGs 177, 178	141	174	530
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	844	651	781
	Proportion of Target to Denominator Discharges	16.7%	26.7%	67.9%
	Average Length of Stay for Target	4.3	4.8	5.3
	Average Medicare Payment for Target	\$8,086	\$10,718	\$11,217
	Sum of Medicare Payments for Target	\$1,140,164	\$1,864,989	\$5,944,888
Simple Pneumonia	DRGs 193, 194	606	405	208
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,068	714	339
	Proportion of Target to Denominator Discharges	56.7%	56.7%	61.4%
	Average Length of Stay for Target	3.7	3.8	3.7
	Average Medicare Payment for Target	\$6,375	\$7,171	\$8,050
	Sum of Medicare Payments for Target	\$3,863,168	\$2,904,059	\$1,674,355
Septicemia	DRGs 870, 871, 872	597	497	574
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,705	1,347	1,108
	Proportion of Target to Denominator Discharges	35.0%	36.9%	51.8%
	Average Length of Stay for Target	4.1	4.1	4.7
	Average Medicare Payment for Target	\$8,396	\$9,097	\$10,508
	Sum of Medicare Payments for Target	\$5,012,590	\$4,521,313	\$6,031,387
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	3,438	2,915	3,000
	All Discharges for Medical DRGs w/ or w/o CC or MCC	5,731	4,570	4,263
	Proportion of Target to Denominator Discharges	60.0%	63.8%	70.4%
	Average Length of Stay for Target	3.6	3.7	4.1
	Average Medicare Payment for Target	\$6,806	\$7,730	\$8,842
	Sum of Medicare Payments for Target	\$23,400,315	\$22,533,446	\$26,525,065

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	289	255	217
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	992	710	415
	Proportion of Target to Denominator Discharges	29.1%	35.9%	52.3%
	Average Length of Stay for Target	5.2	4.7	5.4
	Average Medicare Payment for Target	\$10,691	\$11,026	\$12,910
	Sum of Medicare Payments for Target	\$3,089,718	\$2,811,742	\$2,801,378
gle CC or MCC	Discharges with one CC or MCC coded on the claim	2,004	1,673	1,704
	All Discharges with one or more CC or MCC coded on the claim	3,725	3,167	3,189
	Proportion of Target to Denominator Discharges	53.8%	52.8%	53.4%
	Average Length of Stay for Target	3.6	3.6	3.9
	Average Medicare Payment for Target	\$6,768	\$7,621	\$8,484
	Sum of Medicare Payments for Target	\$13,563,861	\$12,749,486	\$14,455,912
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	380	251	103
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,654	1,211	1,162
	Proportion of Target to Denominator Discharges	23.0%	20.7%	8.9%
	Average Length of Stay for Target	3.3	3.5	3.0
	Average Medicare Payment for Target	\$6,119	\$6,600	\$6,321
	Sum of Medicare Payments for Target	\$2,325,359	\$1,656,653	\$651,090
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	635	397	302
	All Discharges with Transfer to SNF	1,833	1,305	1,138
	Proportion of Target to Denominator Discharges	34.6%	30.4%	26.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,605	\$6,309	\$5,840
	Sum of Medicare Payments for Target	\$3,559,393	\$2,504,869	\$1,763,735
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	178	184	157
	All Three- and Four-Day Stay Discharges	2,937	2,146	1,836
	Proportion of Target to Denominator Discharges	6.1%	8.6%	8.6%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$5,832	\$6,191	\$6,198
	Sum of Medicare Payments for Target	\$1,038,051	\$1,139,063	\$973,061

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,012	709	654
	All Discharges excl dc status 02,82,07,20	6,871	5,108	4,489
	Proportion of Target to Denominator Discharges	14.7%	13.9%	14.6%
	Average Length of Stay for Target	3.7	3.9	4.1
	Average Medicare Payment for Target	\$7,370	\$8,638	\$9,250
	Sum of Medicare Payments for Target	\$7,458,236	\$6,124,540	\$6,049,783
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	498	352	323
	All Discharges excl dc status 02,82,07,20	6,871	5,108	4,489
	Proportion of Target to Denominator Discharges	7.2%	6.9%	7.2%
	Average Length of Stay for Target	3.8	4.0	4.2
	Average Medicare Payment for Target	\$7,251	\$8,772	\$9,088
	Sum of Medicare Payments for Target	\$3,611,035	\$3,087,807	\$2,935,583
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,395	1,094	936
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,855	4,359	4,045
	Proportion of Target to Denominator Discharges	23.8%	25.1%	23.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,429	\$3,854	\$3,793
	Sum of Medicare Payments for Target	\$4,783,127	\$4,216,236	\$3,550,651
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	230	146	57
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,016	749	437
	Proportion of Target to Denominator Discharges	22.6%	19.5%	13.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,742	\$4,766	\$4,454
	Sum of Medicare Payments for Target	\$1,090,737	\$695,835	\$253,876
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	762	522	486
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	5,855	4,359	4,045
	Proportion of Target to Denominator Discharges	13.0%	12.0%	12.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,303	\$1,523	\$1,417
	Sum of Medicare Payments for Target	\$992,583	\$794,808	\$688,476

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	235	199	74
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,016	749	437
	Proportion of Target to Denominator Discharges	23.1%	26.6%	16.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,622	\$1,684	\$1,867
	Sum of Medicare Payments for Target	\$381,061	\$335,023	\$138,144

Target Area Summary for North Dakota, 36 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	70	58	66
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	92	70	80
	Proportion of Target to Denominator Discharges	76.1%	82.9%	82.5%
	Average Length of Stay for Target	3.3	3.2	3.2
	Average Medicare Payment for Target	\$7,108	\$7,044	\$8,439
	Sum of Medicare Payments for Target	\$497,553	\$408,562	\$556,943
tespiratory Infections	DRGs 177, 178	93	116	636
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	763	712	1,081
	Proportion of Target to Denominator Discharges	12.2%	16.3%	58.8%
	Average Length of Stay for Target	4.5	4.6	4.9
	Average Medicare Payment for Target	\$10,169	\$12,035	\$13,449
	Sum of Medicare Payments for Target	\$945,687	\$1,396,086	\$8,553,522
Simple Pneumonia	DRGs 193, 194	452	430	275
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	925	752	491
	Proportion of Target to Denominator Discharges	48.9%	57.2%	56.0%
	Average Length of Stay for Target	3.7	3.6	3.5
	Average Medicare Payment for Target	\$8,312	\$8,399	\$9,750
	Sum of Medicare Payments for Target	\$3,756,960	\$3,611,759	\$2,681,280
Septicemia	DRGs 870, 871, 872	280	234	269
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,257	1,048	898
	Proportion of Target to Denominator Discharges	22.3%	22.3%	30.0%
	Average Length of Stay for Target	3.7	3.6	3.9
	Average Medicare Payment for Target	\$8,000	\$9,127	\$10,875
	Sum of Medicare Payments for Target	\$2,240,018	\$2,135,625	\$2,925,438
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,047	2,041	2,321
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,169	3,725	3,921
	Proportion of Target to Denominator Discharges	49.1%	54.8%	59.2%
	Average Length of Stay for Target	3.5	3.5	3.9
	Average Medicare Payment for Target	\$7,782	\$8,559	\$10,777
	Sum of Medicare Payments for Target	\$15,929,331	\$17,469,769	\$25,012,389

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	65	79	62
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	268	264	190
	Proportion of Target to Denominator Discharges	24.3%	29.9%	32.6%
	Average Length of Stay for Target	4.4	4.9	4.7
	Average Medicare Payment for Target	\$12,806	\$16,749	\$15,993
	Sum of Medicare Payments for Target	\$832,380	\$1,323,172	\$991,545
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,320	1,266	1,450
	All Discharges with one or more CC or MCC coded on the claim	2,112	2,115	2,359
	Proportion of Target to Denominator Discharges	62.5%	59.9%	61.5%
	Average Length of Stay for Target	3.5	3.5	3.8
	Average Medicare Payment for Target	\$7,738	\$8,235	\$10,208
	Sum of Medicare Payments for Target	\$10,214,744	\$10,424,916	\$14,801,281
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	274	183	129
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,277	1,094	1,420
	Proportion of Target to Denominator Discharges	21.5%	16.7%	9.1%
	Average Length of Stay for Target	3.3	3.3	3.1
	Average Medicare Payment for Target	\$6,943	\$7,209	\$8,792
	Sum of Medicare Payments for Target	\$1,902,256	\$1,319,253	\$1,134,181
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	630	503	503
	All Discharges with Transfer to SNF	1,646	1,340	1,377
	Proportion of Target to Denominator Discharges	38.3%	37.5%	36.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,478	\$7,110	\$8,124
	Sum of Medicare Payments for Target	\$4,081,410	\$3,576,535	\$4,086,527
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	662	554	553
	All Three- and Four-Day Stay Discharges	2,404	1,994	2,017
	Proportion of Target to Denominator Discharges	27.5%	27.8%	27.4%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$6,971	\$7,584	\$8,700
	Sum of Medicare Payments for Target	\$4,614,587	\$4,201,368	\$4,811,278

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	616	546	510
	All Discharges excl dc status 02,82,07,20	4,363	3,749	3,792
	Proportion of Target to Denominator Discharges	14.1%	14.6%	13.4%
	Average Length of Stay for Target	3.5	3.4	3.6
	Average Medicare Payment for Target	\$8,013	\$7,980	\$10,112
	Sum of Medicare Payments for Target	\$4,936,100	\$4,357,080	\$5,157,341
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	316	317	260
	All Discharges excl dc status 02,82,07,20	4,363	3,749	3,792
	Proportion of Target to Denominator Discharges	7.2%	8.5%	6.9%
	Average Length of Stay for Target	3.5	3.4	3.5
	Average Medicare Payment for Target	\$7,914	\$8,060	\$9,141
	Sum of Medicare Payments for Target	\$2,500,673	\$2,554,884	\$2,376,646
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	815	686	725
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,054	3,443	3,578
	Proportion of Target to Denominator Discharges	20.1%	19.9%	20.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,111	\$4,300	\$5,172
	Sum of Medicare Payments for Target	\$3,350,842	\$2,949,462	\$3,749,569
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	87	58	57
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	309	306	214
	Proportion of Target to Denominator Discharges	28.2%	19.0%	26.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,220	\$6,538	\$7,867
	Sum of Medicare Payments for Target	\$454,116	\$379,225	\$448,392
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	363	332	308
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,054	3,443	3,578
	Proportion of Target to Denominator Discharges	9.0%	9.6%	8.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,523	\$1,587	\$1,777
	Sum of Medicare Payments for Target	\$552,846	\$526,892	\$547,221

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	89	103	38
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	309	306	214
	Proportion of Target to Denominator Discharges	28.8%	33.7%	17.8%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,904	\$2,152	\$2,983
	Sum of Medicare Payments for Target	\$169,493	\$221,622	\$113,364

Target Area Summary for Nebraska, 64 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	182	160	157
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	243	198	183
	Proportion of Target to Denominator Discharges	74.9%	80.8%	85.8%
	Average Length of Stay for Target	3.4	3.0	3.0
	Average Medicare Payment for Target	\$11,199	\$10,499	\$11,382
	Sum of Medicare Payments for Target	\$2,038,302	\$1,679,816	\$1,786,903
Respiratory Infections	DRGs 177, 178	114	176	1,228
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,431	1,248	2,125
	Proportion of Target to Denominator Discharges	8.0%	14.1%	57.8%
	Average Length of Stay for Target	4.0	4.5	4.9
	Average Medicare Payment for Target	\$15,013	\$18,094	\$19,558
	Sum of Medicare Payments for Target	\$1,711,445	\$3,184,477	\$24,016,802
Simple Pneumonia	DRGs 193, 194	893	766	527
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,905	1,464	927
	Proportion of Target to Denominator Discharges	46.9%	52.3%	56.9%
	Average Length of Stay for Target	3.7	3.6	3.9
	Average Medicare Payment for Target	\$12,504	\$13,288	\$15,476
	Sum of Medicare Payments for Target	\$11,165,857	\$10,178,821	\$8,155,660
Septicemia	DRGs 870, 871, 872	566	479	533
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	2,489	2,050	1,737
	Proportion of Target to Denominator Discharges	22.7%	23.4%	30.7%
	Average Length of Stay for Target	3.5	3.6	3.6
	Average Medicare Payment for Target	\$12,627	\$14,215	\$15,230
	Sum of Medicare Payments for Target	\$7,147,080	\$6,808,869	\$8,117,436
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	3,660	3,551	4,266
	All Discharges for Medical DRGs w/ or w/o CC or MCC	8,080	7,095	7,659
	Proportion of Target to Denominator Discharges	45.3%	50.0%	55.7%
	Average Length of Stay for Target	3.5	3.5	3.9
	Average Medicare Payment for Target	\$12,129	\$13,187	\$15,745
	Sum of Medicare Payments for Target	\$44,392,429	\$46,828,131	\$67,169,221

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	199	207	192
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,159	850	616
	Proportion of Target to Denominator Discharges	17.2%	24.4%	31.2%
	Average Length of Stay for Target	4.8	5.0	5.0
	Average Medicare Payment for Target	\$17,894	\$19,695	\$20,542
	Sum of Medicare Payments for Target	\$3,560,871	\$4,076,937	\$3,943,998
Single CC or MCC	Discharges with one CC or MCC coded on the claim	2,472	2,285	2,721
	All Discharges with one or more CC or MCC coded on the claim	3,859	3,750	4,380
	Proportion of Target to Denominator Discharges	64.1%	60.9%	62.1%
	Average Length of Stay for Target	3.5	3.5	3.8
	Average Medicare Payment for Target	\$11,968	\$12,956	\$15,009
	Sum of Medicare Payments for Target	\$29,584,637	\$29,604,621	\$40,839,760
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	625	438	251
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,473	2,078	2,717
	Proportion of Target to Denominator Discharges	25.3%	21.1%	9.2%
	Average Length of Stay for Target	3.4	3.3	3.3
	Average Medicare Payment for Target	\$11,017	\$11,537	\$12,188
	Sum of Medicare Payments for Target	\$6,885,836	\$5,053,162	\$3,059,196
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,146	900	773
	All Discharges with Transfer to SNF	2,744	2,253	2,142
	Proportion of Target to Denominator Discharges	41.8%	39.9%	36.1%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$10,147	\$11,236	\$11,936
	Sum of Medicare Payments for Target	\$11,628,132	\$10,112,654	\$9,226,437
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	1,218	991	871
	All Three- and Four-Day Stay Discharges	4,682	3,757	3,690
	Proportion of Target to Denominator Discharges	26.0%	26.4%	23.6%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$11,251	\$12,216	\$13,312
	Sum of Medicare Payments for Target	\$13,704,065	\$12,106,305	\$11,594,992

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,193	1,025	1,058
	All Discharges excl dc status 02,82,07,20	8,841	7,403	7,551
	Proportion of Target to Denominator Discharges	13.5%	13.8%	14.0%
	Average Length of Stay for Target	3.6	3.4	3.7
	Average Medicare Payment for Target	\$12,012	\$12,565	\$14,888
	Sum of Medicare Payments for Target	\$14,329,845	\$12,879,047	\$15,751,567
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	642	540	559
	All Discharges excl dc status 02,82,07,20	8,841	7,403	7,551
	Proportion of Target to Denominator Discharges	7.3%	7.3%	7.4%
	Average Length of Stay for Target	3.8	3.6	3.8
	Average Medicare Payment for Target	\$12,540	\$13,048	\$14,748
	Sum of Medicare Payments for Target	\$8,050,580	\$7,046,092	\$8,244,387
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,529	1,354	1,328
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	7,642	6,524	6,902
	Proportion of Target to Denominator Discharges	20.0%	20.8%	19.2%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,480	\$6,998	\$7,498
	Sum of Medicare Payments for Target	\$9,908,397	\$9,475,146	\$9,956,943
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	274	215	142
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,199	879	644
	Proportion of Target to Denominator Discharges	22.9%	24.5%	22.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,148	\$8,195	\$8,982
	Sum of Medicare Payments for Target	\$1,958,475	\$1,761,991	\$1,275,460
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	803	664	746
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	7,642	6,524	6,902
	Proportion of Target to Denominator Discharges	10.5%	10.2%	10.8%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,667	\$2,929	\$3,189
	Sum of Medicare Payments for Target	\$2,141,682	\$1,945,017	\$2,379,274

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	184	158	120
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,199	879	644
	Proportion of Target to Denominator Discharges	15.3%	18.0%	18.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,201	\$3,769	\$3,995
	Sum of Medicare Payments for Target	\$588,972	\$595,491	\$479,456

Target Area Summary for New Hampshire, 13 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	127	105	100
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	145	121	120
	Proportion of Target to Denominator Discharges	87.6%	86.8%	83.3%
	Average Length of Stay for Target	2.9	3.2	3.0
	Average Medicare Payment for Target	\$7,546	\$9,420	\$10,025
	Sum of Medicare Payments for Target	\$958,399	\$989,092	\$1,002,484
Respiratory Infections	DRGs 177, 178	62	69	144
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	516	402	323
	Proportion of Target to Denominator Discharges	12.0%	17.2%	44.6%
	Average Length of Stay for Target	4.9	4.7	5.0
	Average Medicare Payment for Target	\$12,742	\$13,961	\$16,014
	Sum of Medicare Payments for Target	\$789,974	\$963,303	\$2,305,945
Simple Pneumonia	DRGs 193, 194	349	280	136
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	731	514	309
	Proportion of Target to Denominator Discharges	47.7%	54.5%	44.0%
	Average Length of Stay for Target	4.0	3.9	3.6
	Average Medicare Payment for Target	\$11,241	\$11,266	\$11,695
	Sum of Medicare Payments for Target	\$3,923,279	\$3,154,605	\$1,590,501
Septicemia	DRGs 870, 871, 872	286	242	240
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	970	779	614
	Proportion of Target to Denominator Discharges	29.5%	31.1%	39.1%
	Average Length of Stay for Target	4.1	4.0	4.2
	Average Medicare Payment for Target	\$11,215	\$11,279	\$12,919
	Sum of Medicare Payments for Target	\$3,207,512	\$2,729,538	\$3,100,607
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,060	1,854	1,815
	All Discharges for Medical DRGs w/ or w/o CC or MCC	3,797	3,356	3,150
	Proportion of Target to Denominator Discharges	54.3%	55.2%	57.6%
	Average Length of Stay for Target	3.8	3.6	3.7
	Average Medicare Payment for Target	\$10,397	\$10,832	\$12,239
	Sum of Medicare Payments for Target	\$21,417,135	\$20,081,688	\$22,213,739

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	255	233	239
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,094	698	485
	Proportion of Target to Denominator Discharges	23.3%	33.4%	49.3%
	Average Length of Stay for Target	5.1	5.4	6.2
	Average Medicare Payment for Target	\$14,513	\$16,836	\$20,324
	Sum of Medicare Payments for Target	\$3,700,757	\$3,922,811	\$4,857,417
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,362	1,199	1,132
	All Discharges with one or more CC or MCC coded on the claim	2,314	2,086	2,045
	Proportion of Target to Denominator Discharges	58.9%	57.5%	55.4%
	Average Length of Stay for Target	3.7	3.6	3.7
	Average Medicare Payment for Target	\$10,218	\$10,625	\$12,319
	Sum of Medicare Payments for Target	\$13,916,572	\$12,739,314	\$13,945,371
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	299	191	151
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,125	837	701
	Proportion of Target to Denominator Discharges	26.6%	22.8%	21.5%
	Average Length of Stay for Target	3.7	3.1	3.1
	Average Medicare Payment for Target	\$10,326	\$8,599	\$9,878
	Sum of Medicare Payments for Target	\$3,087,548	\$1,642,320	\$1,491,503
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	462	309	288
	All Discharges with Transfer to SNF	1,354	981	876
	Proportion of Target to Denominator Discharges	34.1%	31.5%	32.9%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$8,520	\$9,188	\$10,509
	Sum of Medicare Payments for Target	\$3,936,438	\$2,839,128	\$3,026,546
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	509	340	311
	All Three- and Four-Day Stay Discharges	2,067	1,564	1,457
	Proportion of Target to Denominator Discharges	24.6%	21.7%	21.3%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$10,204	\$10,927	\$11,837
	Sum of Medicare Payments for Target	\$5,194,013	\$3,715,151	\$3,681,440

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	700	548	542
	All Discharges excl dc status 02,82,07,20	5,040	3,983	3,470
	Proportion of Target to Denominator Discharges	13.9%	13.8%	15.6%
	Average Length of Stay for Target	3.8	3.6	4.0
	Average Medicare Payment for Target	\$10,842	\$10,584	\$13,315
	Sum of Medicare Payments for Target	\$7,589,288	\$5,800,180	\$7,216,715
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	383	275	287
	All Discharges excl dc status 02,82,07,20	5,040	3,983	3,470
	Proportion of Target to Denominator Discharges	7.6%	6.9%	8.3%
	Average Length of Stay for Target	3.9	3.7	4.0
	Average Medicare Payment for Target	\$10,940	\$10,397	\$13,541
	Sum of Medicare Payments for Target	\$4,189,933	\$2,859,107	\$3,886,255
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	769	676	597
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,909	3,256	2,967
	Proportion of Target to Denominator Discharges	19.7%	20.8%	20.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,065	\$5,546	\$6,232
	Sum of Medicare Payments for Target	\$3,895,119	\$3,748,818	\$3,720,697
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	222	147	72
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,131	727	499
	Proportion of Target to Denominator Discharges	19.6%	20.2%	14.4%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,038	\$6,134	\$6,359
	Sum of Medicare Payments for Target	\$1,562,504	\$901,734	\$457,883
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	577	559	474
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,909	3,256	2,967
	Proportion of Target to Denominator Discharges	14.8%	17.2%	16.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,915	\$2,209	\$2,543
	Sum of Medicare Payments for Target	\$1,104,993	\$1,234,661	\$1,205,299

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	366	227	103
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,131	727	499
	Proportion of Target to Denominator Discharges	32.4%	31.2%	20.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,830	\$2,872	\$2,891
	Sum of Medicare Payments for Target	\$1,035,849	\$651,886	\$297,760

Target Area Summary for New Mexico, 11 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	37	47	51
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	45	53	58
	Proportion of Target to Denominator Discharges	82.2%	88.7%	87.9%
	Average Length of Stay for Target	2.8	3.3	2.9
	Average Medicare Payment for Target	\$6,807	\$8,458	\$8,240
	Sum of Medicare Payments for Target	\$251,855	\$397,521	\$420,245
Respiratory Infections	DRGs 177, 178	17	45	274
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	267	218	430
	Proportion of Target to Denominator Discharges	6.4%	20.6%	63.7%
	Average Length of Stay for Target	6.2	3.6	5.6
	Average Medicare Payment for Target	\$18,068	\$9,903	\$16,590
	Sum of Medicare Payments for Target	\$307,154	\$445,639	\$4,545,528
Simple Pneumonia	DRGs 193, 194	208	144	130
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	377	245	212
	Proportion of Target to Denominator Discharges	55.2%	58.8%	61.3%
	Average Length of Stay for Target	3.8	3.1	3.8
	Average Medicare Payment for Target	\$9,247	\$8,422	\$11,769
	Sum of Medicare Payments for Target	\$1,923,390	\$1,212,756	\$1,529,926
Septicemia	DRGs 870, 871, 872	187	164	144
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	557	446	386
	Proportion of Target to Denominator Discharges	33.6%	36.8%	37.3%
	Average Length of Stay for Target	4.2	4.5	4.7
	Average Medicare Payment for Target	\$10,633	\$11,945	\$14,627
	Sum of Medicare Payments for Target	\$1,988,401	\$1,958,951	\$2,106,360
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,023	885	1,093
	All Discharges for Medical DRGs w/ or w/o CC or MCC	1,738	1,486	1,654
	Proportion of Target to Denominator Discharges	58.9%	59.6%	66.1%
	Average Length of Stay for Target	3.8	3.7	4.2
	Average Medicare Payment for Target	\$9,538	\$10,144	\$12,838
	Sum of Medicare Payments for Target	\$9,757,802	\$8,977,650	\$14,031,747

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	90	93	135
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	197	167	250
	Proportion of Target to Denominator Discharges	45.7%	55.7%	54.0%
	Average Length of Stay for Target	7.5	5.5	6.1
	Average Medicare Payment for Target	\$19,757	\$16,626	\$20,326
	Sum of Medicare Payments for Target	\$1,778,146	\$1,546,190	\$2,744,054
Single CC or MCC	Discharges with one CC or MCC coded on the claim	667	590	699
	All Discharges with one or more CC or MCC coded on the claim	1,113	978	1,210
	Proportion of Target to Denominator Discharges	59.9%	60.3%	57.8%
	Average Length of Stay for Target	3.7	3.7	4.0
	Average Medicare Payment for Target	\$9,343	\$10,201	\$12,738
	Sum of Medicare Payments for Target	\$6,231,751	\$6,018,455	\$8,904,059
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	128	74	62
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	529	409	632
	Proportion of Target to Denominator Discharges	24.2%	18.1%	9.8%
	Average Length of Stay for Target	3.2	3.6	3.5
	Average Medicare Payment for Target	\$7,530	\$8,178	\$10,158
	Sum of Medicare Payments for Target	\$963,847	\$605,172	\$629,807
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	113	105	70
	All Discharges with Transfer to SNF	382	313	328
	Proportion of Target to Denominator Discharges	29.6%	33.5%	21.3%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$7,815	\$8,786	\$10,134
	Sum of Medicare Payments for Target	\$883,077	\$922,519	\$709,403
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	98	68	44
	All Three- and Four-Day Stay Discharges	781	644	663
	Proportion of Target to Denominator Discharges	12.5%	10.6%	6.6%
	Average Length of Stay for Target	3.4	3.3	3.5
	Average Medicare Payment for Target	\$8,933	\$10,435	\$12,827
	Sum of Medicare Payments for Target	\$875,437	\$709,560	\$564,386

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	290	226	282
	All Discharges excl dc status 02,82,07,20	1,914	1,590	1,810
	Proportion of Target to Denominator Discharges	15.2%	14.2%	15.6%
	Average Length of Stay for Target	4.2	3.7	4.3
	Average Medicare Payment for Target	\$11,018	\$10,477	\$13,457
	Sum of Medicare Payments for Target	\$3,195,335	\$2,367,769	\$3,794,941
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	121	92	118
	All Discharges excl dc status 02,82,07,20	1,914	1,590	1,810
	Proportion of Target to Denominator Discharges	6.3%	5.8%	6.5%
	Average Length of Stay for Target	4.4	4.1	3.9
	Average Medicare Payment for Target	\$12,271	\$11,911	\$12,401
	Sum of Medicare Payments for Target	\$1,484,792	\$1,095,790	\$1,463,308
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	410	315	334
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,702	1,412	1,555
	Proportion of Target to Denominator Discharges	24.1%	22.3%	21.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,447	\$5,012	\$5,862
	Sum of Medicare Payments for Target	\$1,823,452	\$1,578,851	\$1,957,804
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	33	31	50
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	212	178	253
	Proportion of Target to Denominator Discharges	15.6%	17.4%	19.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,445	\$5,029	\$6,123
	Sum of Medicare Payments for Target	\$146,696	\$155,914	\$306,132
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	222	206	267
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,702	1,412	1,555
	Proportion of Target to Denominator Discharges	13.0%	14.6%	17.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,635	\$1,939	\$2,287
	Sum of Medicare Payments for Target	\$363,048	\$399,459	\$610,513

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	63	43	52
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	212	178	253
	Proportion of Target to Denominator Discharges	29.7%	24.2%	20.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,575	\$1,766	\$2,332
	Sum of Medicare Payments for Target	\$99,204	\$75,947	\$121,271

Target Area Summary for Nevada, 13 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	49	51	44
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	63	65	56
	Proportion of Target to Denominator Discharges	77.8%	78.5%	78.6%
	Average Length of Stay for Target	4.0	5.3	3.0
	Average Medicare Payment for Target	\$10,476	\$13,780	\$7,671
	Sum of Medicare Payments for Target	\$513,313	\$702,789	\$337,527
Respiratory Infections	DRGs 177, 178	28	40	382
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	361	312	594
	Proportion of Target to Denominator Discharges	7.8%	12.8%	64.3%
	Average Length of Stay for Target	6.4	5.6	5.4
	Average Medicare Payment for Target	\$16,307	\$14,847	\$14,417
	Sum of Medicare Payments for Target	\$456,606	\$593,895	\$5,507,127
Simple Pneumonia	DRGs 193, 194	273	239	167
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	585	464	304
	Proportion of Target to Denominator Discharges	46.7%	51.5%	54.9%
	Average Length of Stay for Target	3.9	4.2	4.3
	Average Medicare Payment for Target	\$10,004	\$10,954	\$11,429
	Sum of Medicare Payments for Target	\$2,731,081	\$2,617,966	\$1,908,620
Septicemia	DRGs 870, 871, 872	225	211	189
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	731	622	504
	Proportion of Target to Denominator Discharges	30.8%	33.9%	37.5%
	Average Length of Stay for Target	4.3	4.6	4.5
	Average Medicare Payment for Target	\$11,947	\$12,107	\$10,745
	Sum of Medicare Payments for Target	\$2,688,130	\$2,554,538	\$2,030,899
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,335	1,385	1,459
	All Discharges for Medical DRGs w/ or w/o CC or MCC	2,411	2,234	2,142
	Proportion of Target to Denominator Discharges	55.4%	62.0%	68.1%
	Average Length of Stay for Target	3.9	4.1	4.4
	Average Medicare Payment for Target	\$9,886	\$10,516	\$11,729
	Sum of Medicare Payments for Target	\$13,197,317	\$14,565,178	\$17,112,746

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	142	134	138
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	328	277	240
	Proportion of Target to Denominator Discharges	43.3%	48.4%	57.5%
	Average Length of Stay for Target	6.8	6.3	6.4
	Average Medicare Payment for Target	\$20,771	\$18,511	\$20,464
	Sum of Medicare Payments for Target	\$2,949,467	\$2,480,510	\$2,824,002
Single CC or MCC	Discharges with one CC or MCC coded on the claim	927	872	939
	All Discharges with one or more CC or MCC coded on the claim	1,476	1,518	1,583
	Proportion of Target to Denominator Discharges	62.8%	57.4%	59.3%
	Average Length of Stay for Target	3.8	3.9	4.4
	Average Medicare Payment for Target	\$9,723	\$10,142	\$11,905
	Sum of Medicare Payments for Target	\$9,013,105	\$8,843,600	\$11,178,759
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	257	195	109
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	884	694	858
	Proportion of Target to Denominator Discharges	29.1%	28.1%	12.7%
	Average Length of Stay for Target	3.3	3.4	3.8
	Average Medicare Payment for Target	\$7,948	\$8,571	\$10,282
	Sum of Medicare Payments for Target	\$2,042,644	\$1,671,331	\$1,120,773
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	136	81	59
	All Discharges with Transfer to SNF	471	392	314
	Proportion of Target to Denominator Discharges	28.9%	20.7%	18.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$7,616	\$8,225	\$7,457
	Sum of Medicare Payments for Target	\$1,035,708	\$666,210	\$439,951
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	116	70	51
	All Three- and Four-Day Stay Discharges	1,113	997	834
	Proportion of Target to Denominator Discharges	10.4%	7.0%	6.1%
	Average Length of Stay for Target	3.4	3.4	3.6
	Average Medicare Payment for Target	\$8,933	\$8,769	\$8,696
	Sum of Medicare Payments for Target	\$1,036,185	\$613,817	\$443,480

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	482	453	373
	All Discharges excl dc status 02,82,07,20	2,883	2,532	2,245
	Proportion of Target to Denominator Discharges	16.7%	17.9%	16.6%
	Average Length of Stay for Target	3.9	4.1	4.3
	Average Medicare Payment for Target	\$10,242	\$10,564	\$11,672
	Sum of Medicare Payments for Target	\$4,936,611	\$4,785,281	\$4,353,537
80-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	232	227	171
	All Discharges excl dc status 02,82,07,20	2,883	2,532	2,245
	Proportion of Target to Denominator Discharges	8.0%	9.0%	7.6%
	Average Length of Stay for Target	4.0	4.2	4.6
	Average Medicare Payment for Target	\$10,400	\$10,686	\$12,557
	Sum of Medicare Payments for Target	\$2,412,714	\$2,425,665	\$2,147,173
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	697	547	472
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,526	2,221	1,989
	Proportion of Target to Denominator Discharges	27.6%	24.6%	23.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,478	\$4,466	\$4,534
	Sum of Medicare Payments for Target	\$3,120,966	\$2,442,629	\$2,139,933
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	67	50	34
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	357	311	256
	Proportion of Target to Denominator Discharges	18.8%	16.1%	13.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,303	\$5,287	\$5,497
	Sum of Medicare Payments for Target	\$355,305	\$264,356	\$186,888
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	351	233	249
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,526	2,221	1,989
	Proportion of Target to Denominator Discharges	13.9%	10.5%	12.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,701	\$1,819	\$1,722
	Sum of Medicare Payments for Target	\$597,024	\$423,840	\$428,664

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	70	74	58
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	357	311	256
	Proportion of Target to Denominator Discharges	19.6%	23.8%	22.7%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,814	\$1,710	\$1,878
	Sum of Medicare Payments for Target	\$127,013	\$126,551	\$108,909

Target Area Summary for New York, 18 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	34	31	22
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	49	48	43
	Proportion of Target to Denominator Discharges	69.4%	64.6%	51.2%
	Average Length of Stay for Target	2.8	3.4	3.3
	Average Medicare Payment for Target	\$5,148	\$5,972	\$6,410
	Sum of Medicare Payments for Target	\$175,046	\$185,142	\$141,022
Respiratory Infections	DRGs 177, 178	29	35	218
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	452	336	463
	Proportion of Target to Denominator Discharges	6.4%	10.4%	47.1%
	Average Length of Stay for Target	4.3	5.0	5.3
	Average Medicare Payment for Target	\$8,466	\$10,307	\$11,595
	Sum of Medicare Payments for Target	\$245,519	\$360,752	\$2,527,638
Simple Pneumonia	DRGs 193, 194	290	241	166
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	636	462	334
	Proportion of Target to Denominator Discharges	45.6%	52.2%	49.7%
	Average Length of Stay for Target	3.8	3.7	3.9
	Average Medicare Payment for Target	\$7,878	\$8,002	\$9,294
	Sum of Medicare Payments for Target	\$2,284,594	\$1,928,548	\$1,542,809
Septicemia	DRGs 870, 871, 872	181	154	128
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	789	638	531
	Proportion of Target to Denominator Discharges	22.9%	24.1%	24.1%
	Average Length of Stay for Target	3.4	3.6	3.9
	Average Medicare Payment for Target	\$6,847	\$6,689	\$7,557
	Sum of Medicare Payments for Target	\$1,239,344	\$1,030,102	\$967,314
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,159	1,061	1,073
	All Discharges for Medical DRGs w/ or w/o CC or MCC	2,452	2,029	1,971
	Proportion of Target to Denominator Discharges	47.3%	52.3%	54.4%
	Average Length of Stay for Target	3.7	3.7	4.1
	Average Medicare Payment for Target	\$7,591	\$7,861	\$9,375
	Sum of Medicare Payments for Target	\$8,797,582	\$8,340,266	\$10,059,239

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	43	47	41
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	231	206	161
	Proportion of Target to Denominator Discharges	18.6%	22.8%	25.5%
	Average Length of Stay for Target	5.2	5.7	5.8
	Average Medicare Payment for Target	\$14,852	\$16,742	\$20,090
	Sum of Medicare Payments for Target	\$638,641	\$786,879	\$823,689
Single CC or MCC	Discharges with one CC or MCC coded on the claim	784	684	635
	All Discharges with one or more CC or MCC coded on the claim	1,201	1,108	1,076
	Proportion of Target to Denominator Discharges	65.3%	61.7%	59.0%
	Average Length of Stay for Target	3.6	3.6	4.0
	Average Medicare Payment for Target	\$7,286	\$7,862	\$9,472
	Sum of Medicare Payments for Target	\$5,711,896	\$5,377,790	\$6,014,522
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	232	164	115
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	825	615	675
	Proportion of Target to Denominator Discharges	28.1%	26.7%	17.0%
	Average Length of Stay for Target	3.3	3.4	3.3
	Average Medicare Payment for Target	\$6,678	\$6,377	\$7,026
	Sum of Medicare Payments for Target	\$1,549,375	\$1,045,883	\$807,938
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	316	263	225
	All Discharges with Transfer to SNF	836	677	708
	Proportion of Target to Denominator Discharges	37.8%	38.8%	31.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,762	\$6,751	\$7,019
	Sum of Medicare Payments for Target	\$1,820,671	\$1,775,562	\$1,579,257
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	371	316	315
	All Three- and Four-Day Stay Discharges	1,323	1,039	958
	Proportion of Target to Denominator Discharges	28.0%	30.4%	32.9%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$6,496	\$7,437	\$8,003
	Sum of Medicare Payments for Target	\$2,409,951	\$2,350,107	\$2,520,862

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	432	357	359
	All Discharges excl dc status 02,82,07,20	2,664	2,146	2,041
	Proportion of Target to Denominator Discharges	16.2%	16.6%	17.6%
	Average Length of Stay for Target	3.6	3.6	3.8
	Average Medicare Payment for Target	\$7,420	\$7,957	\$8,768
	Sum of Medicare Payments for Target	\$3,205,368	\$2,840,510	\$3,147,616
80-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	212	176	160
	All Discharges excl dc status 02,82,07,20	2,664	2,146	2,041
	Proportion of Target to Denominator Discharges	8.0%	8.2%	7.8%
	Average Length of Stay for Target	3.7	3.7	3.9
	Average Medicare Payment for Target	\$7,750	\$8,592	\$9,718
	Sum of Medicare Payments for Target	\$1,643,029	\$1,512,118	\$1,554,872
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	475	381	329
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,404	1,919	1,864
	Proportion of Target to Denominator Discharges	19.8%	19.9%	17.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,474	\$3,535	\$3,601
	Sum of Medicare Payments for Target	\$1,649,997	\$1,346,804	\$1,184,773
Fwo-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	25	25	18
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	260	227	175
	Proportion of Target to Denominator Discharges	9.6%	11.0%	10.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,583	\$6,255	\$7,233
	Sum of Medicare Payments for Target	\$139,574	\$156,367	\$130,198
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	233	238	186
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,404	1,919	1,864
	Proportion of Target to Denominator Discharges	9.7%	12.4%	10.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,464	\$1,456	\$1,642
	Sum of Medicare Payments for Target	\$341,054	\$346,526	\$305,476

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	125	102	72
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	260	227	175
	Proportion of Target to Denominator Discharges	48.1%	44.9%	41.1%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,352	\$2,408	\$3,050
	Sum of Medicare Payments for Target	\$293,963	\$245,602	\$219,613

Target Area Summary for Ohio, 33 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	101	68	59
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	116	84	84
	Proportion of Target to Denominator Discharges	87.1%	81.0%	70.2%
	Average Length of Stay for Target	2.9	3.0	2.8
	Average Medicare Payment for Target	\$6,555	\$6,426	\$8,490
	Sum of Medicare Payments for Target	\$662,074	\$436,973	\$500,914
Respiratory Infections	DRGs 177, 178	110	145	778
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	988	812	1,246
	Proportion of Target to Denominator Discharges	11.1%	17.9%	62.4%
	Average Length of Stay for Target	4.0	4.1	4.4
	Average Medicare Payment for Target	\$9,409	\$9,694	\$11,619
	Sum of Medicare Payments for Target	\$1,035,034	\$1,405,649	\$9,039,454
Simple Pneumonia	DRGs 193, 194	721	549	367
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,644	1,150	671
	Proportion of Target to Denominator Discharges	43.9%	47.7%	54.7%
	Average Length of Stay for Target	3.4	3.4	3.6
	Average Medicare Payment for Target	\$8,157	\$7,710	\$8,632
	Sum of Medicare Payments for Target	\$5,881,251	\$4,232,881	\$3,167,891
Septicemia	DRGs 870, 871, 872	461	428	524
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,754	1,463	1,293
	Proportion of Target to Denominator Discharges	26.3%	29.3%	40.5%
	Average Length of Stay for Target	3.6	3.7	4.2
	Average Medicare Payment for Target	\$8,066	\$8,274	\$10,983
	Sum of Medicare Payments for Target	\$3,718,407	\$3,541,210	\$5,755,017
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	3,546	3,158	3,503
	All Discharges for Medical DRGs w/ or w/o CC or MCC	6,106	5,044	5,131
	Proportion of Target to Denominator Discharges	58.1%	62.6%	68.3%
	Average Length of Stay for Target	3.3	3.3	3.7
	Average Medicare Payment for Target	\$7,655	\$7,712	\$9,358
	Sum of Medicare Payments for Target	\$27,143,252	\$24,355,396	\$32,781,981

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	372	341	379
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,207	824	711
	Proportion of Target to Denominator Discharges	30.8%	41.4%	53.3%
	Average Length of Stay for Target	4.6	4.5	4.2
	Average Medicare Payment for Target	\$15,223	\$14,694	\$16,271
	Sum of Medicare Payments for Target	\$5,662,987	\$5,010,593	\$6,166,792
Single CC or MCC	Discharges with one CC or MCC coded on the claim	2,236	1,924	1,991
	All Discharges with one or more CC or MCC coded on the claim	3,918	3,499	3,825
	Proportion of Target to Denominator Discharges	57.1%	55.0%	52.1%
	Average Length of Stay for Target	3.2	3.2	3.4
	Average Medicare Payment for Target	\$7,747	\$7,649	\$9,299
	Sum of Medicare Payments for Target	\$17,323,005	\$14,716,524	\$18,513,819
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	785	495	264
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,299	1,703	1,859
	Proportion of Target to Denominator Discharges	34.1%	29.1%	14.2%
	Average Length of Stay for Target	3.1	3.0	3.3
	Average Medicare Payment for Target	\$7,033	\$6,673	\$8,227
	Sum of Medicare Payments for Target	\$5,520,652	\$3,302,989	\$2,171,804
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	998	669	473
	All Discharges with Transfer to SNF	2,220	1,743	1,631
	Proportion of Target to Denominator Discharges	45.0%	38.4%	29.0%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$8,148	\$7,823	\$8,035
	Sum of Medicare Payments for Target	\$8,131,552	\$5,233,265	\$3,800,733
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	386	272	251
	All Three- and Four-Day Stay Discharges	3,315	2,433	2,174
	Proportion of Target to Denominator Discharges	11.6%	11.2%	11.5%
	Average Length of Stay for Target	3.2	3.3	3.3
	Average Medicare Payment for Target	\$7,513	\$8,072	\$7,909
	Sum of Medicare Payments for Target	\$2,899,954	\$2,195,654	\$1,985,205

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,150	903	937
	All Discharges excl dc status 02,82,07,20	7,382	5,692	5,484
	Proportion of Target to Denominator Discharges	15.6%	15.9%	17.1%
	Average Length of Stay for Target	3.5	3.4	3.6
	Average Medicare Payment for Target	\$8,510	\$8,556	\$9,765
	Sum of Medicare Payments for Target	\$9,786,696	\$7,726,151	\$9,150,173
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	485	351	397
	All Discharges excl dc status 02,82,07,20	7,382	5,692	5,484
	Proportion of Target to Denominator Discharges	6.6%	6.2%	7.2%
	Average Length of Stay for Target	3.6	3.6	3.9
	Average Medicare Payment for Target	\$8,939	\$8,812	\$10,064
	Sum of Medicare Payments for Target	\$4,335,248	\$3,093,155	\$3,995,389
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,404	1,151	1,120
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	6,071	4,770	4,732
	Proportion of Target to Denominator Discharges	23.1%	24.1%	23.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,725	\$4,573	\$5,153
	Sum of Medicare Payments for Target	\$6,633,842	\$5,263,069	\$5,771,531
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	293	215	152
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,311	922	749
	Proportion of Target to Denominator Discharges	22.3%	23.3%	20.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,339	\$7,150	\$7,853
	Sum of Medicare Payments for Target	\$2,150,338	\$1,537,283	\$1,193,718
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,005	835	849
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	6,071	4,770	4,732
	Proportion of Target to Denominator Discharges	16.6%	17.5%	17.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,978	\$1,938	\$2,319
	Sum of Medicare Payments for Target	\$1,987,793	\$1,618,452	\$1,969,130

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	242	187	136
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,311	922	749
	Proportion of Target to Denominator Discharges	18.5%	20.3%	18.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,080	\$3,087	\$2,865
	Sum of Medicare Payments for Target	\$745,311	\$577,203	\$389,694

Target Area Summary for Oklahoma, 40 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	42	45	60
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	61	58	74
	Proportion of Target to Denominator Discharges	68.9%	77.6%	81.1%
	Average Length of Stay for Target	3.5	3.2	3.0
	Average Medicare Payment for Target	\$6,627	\$5,757	\$5,748
	Sum of Medicare Payments for Target	\$278,338	\$259,076	\$344,880
Respiratory Infections	DRGs 177, 178	56	113	745
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	984	768	1,337
	Proportion of Target to Denominator Discharges	5.7%	14.7%	55.7%
	Average Length of Stay for Target	3.3	3.7	4.6
	Average Medicare Payment for Target	\$6,095	\$6,594	\$9,062
	Sum of Medicare Payments for Target	\$341,320	\$745,165	\$6,751,399
Simple Pneumonia	DRGs 193, 194	578	425	369
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,404	979	706
	Proportion of Target to Denominator Discharges	41.2%	43.4%	52.3%
	Average Length of Stay for Target	3.3	3.4	3.8
	Average Medicare Payment for Target	\$5,977	\$6,615	\$7,195
	Sum of Medicare Payments for Target	\$3,454,742	\$2,811,574	\$2,655,118
Septicemia	DRGs 870, 871, 872	304	290	270
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,770	1,430	1,189
	Proportion of Target to Denominator Discharges	17.2%	20.3%	22.7%
	Average Length of Stay for Target	3.4	3.3	3.7
	Average Medicare Payment for Target	\$6,041	\$7,233	\$8,790
	Sum of Medicare Payments for Target	\$1,836,375	\$2,097,467	\$2,373,278
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,031	1,920	2,460
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,817	4,150	4,232
	Proportion of Target to Denominator Discharges	42.2%	46.3%	58.1%
	Average Length of Stay for Target	3.3	3.3	3.9
	Average Medicare Payment for Target	\$6,024	\$6,625	\$7,662
	Sum of Medicare Payments for Target	\$12,234,034	\$12,720,106	\$18,848,049

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	12	27	27
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	25	39	31
	Proportion of Target to Denominator Discharges	48.0%	69.2%	87.1%
	Average Length of Stay for Target	4.3	6.1	6.2
	Average Medicare Payment for Target	\$8,054	\$11,139	\$11,922
	Sum of Medicare Payments for Target	\$96,648	\$300,759	\$321,894
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,439	1,320	1,559
	All Discharges with one or more CC or MCC coded on the claim	2,043	1,943	2,423
	Proportion of Target to Denominator Discharges	70.4%	67.9%	64.3%
	Average Length of Stay for Target	3.2	3.2	3.8
	Average Medicare Payment for Target	\$5,760	\$6,163	\$7,206
	Sum of Medicare Payments for Target	\$8,288,892	\$8,135,194	\$11,234,301
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	501	337	201
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,707	1,273	1,752
	Proportion of Target to Denominator Discharges	29.3%	26.5%	11.5%
	Average Length of Stay for Target	3.1	3.0	3.1
	Average Medicare Payment for Target	\$5,278	\$5,624	\$5,396
	Sum of Medicare Payments for Target	\$2,644,502	\$1,895,441	\$1,084,600
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	995	846	686
	All Discharges with Transfer to SNF	1,795	1,438	1,390
	Proportion of Target to Denominator Discharges	55.4%	58.8%	49.4%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,233	\$5,853	\$6,176
	Sum of Medicare Payments for Target	\$6,202,021	\$4,951,494	\$4,236,937
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	1,409	1,099	900
	All Three- and Four-Day Stay Discharges	3,013	2,425	2,225
	Proportion of Target to Denominator Discharges	46.8%	45.3%	40.4%
	Average Length of Stay for Target	3.3	3.3	3.3
	Average Medicare Payment for Target	\$6,416	\$6,282	\$6,774
	Sum of Medicare Payments for Target	\$9,039,574	\$6,903,508	\$6,096,964

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	800	636	670
	All Discharges excl dc status 02,82,07,20	4,747	3,931	3,961
	Proportion of Target to Denominator Discharges	16.9%	16.2%	16.9%
	Average Length of Stay for Target	3.2	3.3	3.6
	Average Medicare Payment for Target	\$5,884	\$6,430	\$6,924
	Sum of Medicare Payments for Target	\$4,707,043	\$4,089,591	\$4,639,342
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	303	237	269
	All Discharges excl dc status 02,82,07,20	4,747	3,931	3,961
	Proportion of Target to Denominator Discharges	6.4%	6.0%	6.8%
	Average Length of Stay for Target	3.3	3.3	3.6
	Average Medicare Payment for Target	\$5,765	\$6,284	\$6,423
	Sum of Medicare Payments for Target	\$1,746,753	\$1,489,190	\$1,727,732
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	876	705	664
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,725	3,897	3,930
	Proportion of Target to Denominator Discharges	18.5%	18.1%	16.9%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,310	\$3,554	\$3,680
	Sum of Medicare Payments for Target	\$2,899,491	\$2,505,728	\$2,443,779
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	361	372	338
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,725	3,897	3,930
	Proportion of Target to Denominator Discharges	7.6%	9.5%	8.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,723	\$1,825	\$1,444
	Sum of Medicare Payments for Target	\$622,171	\$678,789	\$488,046

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Target Area Summary for Oregon, 25 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	268	223	239
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	302	242	278
	Proportion of Target to Denominator Discharges	88.7%	92.1%	86.0%
	Average Length of Stay for Target	3.3	3.5	4.1
	Average Medicare Payment for Target	\$11,830	\$12,921	\$15,690
	Sum of Medicare Payments for Target	\$3,170,537	\$2,881,371	\$3,749,838
Respiratory Infections	DRGs 177, 178	92	107	413
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	674	565	713
	Proportion of Target to Denominator Discharges	13.6%	18.9%	57.9%
	Average Length of Stay for Target	4.5	4.9	5.6
	Average Medicare Payment for Target	\$16,569	\$21,392	\$23,579
	Sum of Medicare Payments for Target	\$1,524,372	\$2,288,959	\$9,737,963
Simple Pneumonia	DRGs 193, 194	467	379	241
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	954	742	433
	Proportion of Target to Denominator Discharges	49.0%	51.1%	55.7%
	Average Length of Stay for Target	3.6	3.6	3.5
	Average Medicare Payment for Target	\$12,616	\$13,269	\$13,334
	Sum of Medicare Payments for Target	\$5,891,706	\$5,028,992	\$3,213,575
Septicemia	DRGs 870, 871, 872	700	581	608
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,616	1,326	1,183
	Proportion of Target to Denominator Discharges	43.3%	43.8%	51.4%
	Average Length of Stay for Target	4.0	4.0	4.7
	Average Medicare Payment for Target	\$14,342	\$14,873	\$17,403
	Sum of Medicare Payments for Target	\$10,039,453	\$8,641,411	\$10,581,163
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	3,622	3,450	3,659
	All Discharges for Medical DRGs w/ or w/o CC or MCC	6,021	5,486	5,533
	Proportion of Target to Denominator Discharges	60.2%	62.9%	66.1%
	Average Length of Stay for Target	3.6	3.7	4.1
	Average Medicare Payment for Target	\$12,900	\$13,766	\$15,616
	Sum of Medicare Payments for Target	\$46,722,920	\$47,491,237	\$57,139,461

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	414	403	511
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	1,095	1,015	1,001
	Proportion of Target to Denominator Discharges	37.8%	39.7%	51.0%
	Average Length of Stay for Target	5.3	5.3	6.0
	Average Medicare Payment for Target	\$20,204	\$22,042	\$25,663
	Sum of Medicare Payments for Target	\$8,364,272	\$8,883,052	\$13,113,665
single CC or MCC	Discharges with one CC or MCC coded on the claim	2,232	2,061	2,213
	All Discharges with one or more CC or MCC coded on the claim	4,036	3,849	4,145
	Proportion of Target to Denominator Discharges	55.3%	53.5%	53.4%
	Average Length of Stay for Target	3.5	3.6	4.0
	Average Medicare Payment for Target	\$12,561	\$13,293	\$15,313
	Sum of Medicare Payments for Target	\$28,035,878	\$27,397,750	\$33,887,319
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	383	296	158
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,505	1,266	1,264
	Proportion of Target to Denominator Discharges	25.4%	23.4%	12.5%
	Average Length of Stay for Target	3.2	3.4	3.2
	Average Medicare Payment for Target	\$11,473	\$12,312	\$11,926
	Sum of Medicare Payments for Target	\$4,394,140	\$3,644,418	\$1,884,371
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	455	377	285
	All Discharges with Transfer to SNF	1,464	1,275	1,152
	Proportion of Target to Denominator Discharges	31.1%	29.6%	24.7%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$11,049	\$11,062	\$11,302
	Sum of Medicare Payments for Target	\$5,027,474	\$4,170,309	\$3,220,992
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	390	375	245
	All Three- and Four-Day Stay Discharges	2,908	2,473	2,259
	Proportion of Target to Denominator Discharges	13.4%	15.2%	10.8%
	Average Length of Stay for Target	3.5	3.4	3.4
	Average Medicare Payment for Target	\$11,567	\$11,839	\$12,027
	Sum of Medicare Payments for Target	\$4,511,241	\$4,439,716	\$2,946,630

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,086	877	924
	All Discharges excl dc status 02,82,07,20	7,257	6,392	6,314
	Proportion of Target to Denominator Discharges	15.0%	13.7%	14.6%
	Average Length of Stay for Target	3.7	3.7	4.2
	Average Medicare Payment for Target	\$13,480	\$13,952	\$16,272
	Sum of Medicare Payments for Target	\$14,639,608	\$12,236,097	\$15,035,224
80-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	551	458	488
	All Discharges excl dc status 02,82,07,20	7,257	6,392	6,314
	Proportion of Target to Denominator Discharges	7.6%	7.2%	7.7%
	Average Length of Stay for Target	3.8	3.7	4.3
	Average Medicare Payment for Target	\$13,885	\$13,770	\$16,816
	Sum of Medicare Payments for Target	\$7,650,630	\$6,306,777	\$8,206,433
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,430	1,272	1,262
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	6,124	5,349	5,312
	Proportion of Target to Denominator Discharges	23.4%	23.8%	23.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,702	\$6,989	\$7,269
	Sum of Medicare Payments for Target	\$9,583,945	\$8,890,545	\$9,174,093
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	223	212	172
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,133	1,043	994
	Proportion of Target to Denominator Discharges	19.7%	20.3%	17.3%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,979	\$7,037	\$7,772
	Sum of Medicare Payments for Target	\$1,556,267	\$1,491,790	\$1,336,840
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,027	905	879
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	6,124	5,349	5,312
	Proportion of Target to Denominator Discharges	16.8%	16.9%	16.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,824	\$2,895	\$3,104
	Sum of Medicare Payments for Target	\$2,900,438	\$2,620,073	\$2,728,499

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	220	224	227
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	1,133	1,043	994
	Proportion of Target to Denominator Discharges	19.4%	21.5%	22.8%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,194	\$3,284	\$3,442
	Sum of Medicare Payments for Target	\$702,575	\$735,691	\$781,380

Target Area Summary for Pennsylvania, 16 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	83	77	63
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	95	98	77
	Proportion of Target to Denominator Discharges	87.4%	78.6%	81.8%
	Average Length of Stay for Target	3.1	2.8	3.5
	Average Medicare Payment for Target	\$4,995	\$4,986	\$7,064
	Sum of Medicare Payments for Target	\$414,549	\$383,918	\$445,019
Respiratory Infections	DRGs 177, 178	57	88	444
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	581	428	670
	Proportion of Target to Denominator Discharges	9.8%	20.6%	66.3%
	Average Length of Stay for Target	4.5	4.5	5.6
	Average Medicare Payment for Target	\$7,642	\$8,845	\$12,555
	Sum of Medicare Payments for Target	\$435,576	\$778,396	\$5,574,402
Simple Pneumonia	DRGs 193, 194	417	278	171
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	853	543	324
	Proportion of Target to Denominator Discharges	48.9%	51.2%	52.8%
	Average Length of Stay for Target	3.9	3.9	4.1
	Average Medicare Payment for Target	\$6,778	\$7,092	\$8,635
	Sum of Medicare Payments for Target	\$2,826,429	\$1,971,514	\$1,476,647
Septicemia	DRGs 870, 871, 872	327	281	269
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,029	794	684
	Proportion of Target to Denominator Discharges	31.8%	35.4%	39.3%
	Average Length of Stay for Target	4.0	3.9	4.5
	Average Medicare Payment for Target	\$7,311	\$7,901	\$10,656
	Sum of Medicare Payments for Target	\$2,390,665	\$2,220,157	\$2,866,448
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,974	1,880	1,947
	All Discharges for Medical DRGs w/ or w/o CC or MCC	3,493	3,041	2,962
	Proportion of Target to Denominator Discharges	56.5%	61.8%	65.7%
	Average Length of Stay for Target	3.7	3.6	4.3
	Average Medicare Payment for Target	\$6,456	\$6,920	\$9,411
	Sum of Medicare Payments for Target	\$12,744,924	\$13,010,369	\$18,323,252

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	131	128	96
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	476	303	269
	Proportion of Target to Denominator Discharges	27.5%	42.2%	35.7%
	Average Length of Stay for Target	4.6	5.3	6.1
	Average Medicare Payment for Target	\$10,168	\$11,385	\$14,428
	Sum of Medicare Payments for Target	\$1,331,981	\$1,457,242	\$1,385,065
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,272	1,151	1,122
	All Discharges with one or more CC or MCC coded on the claim	2,105	2,008	2,012
	Proportion of Target to Denominator Discharges	60.4%	57.3%	55.8%
	Average Length of Stay for Target	3.5	3.4	3.9
	Average Medicare Payment for Target	\$6,155	\$6,161	\$8,313
	Sum of Medicare Payments for Target	\$7,829,057	\$7,091,227	\$9,326,859
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	339	212	112
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,197	859	945
	Proportion of Target to Denominator Discharges	28.3%	24.7%	11.9%
	Average Length of Stay for Target	3.4	3.3	3.7
	Average Medicare Payment for Target	\$5,632	\$5,597	\$7,190
	Sum of Medicare Payments for Target	\$1,909,300	\$1,186,477	\$805,292
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	487	350	193
	All Discharges with Transfer to SNF	1,328	1,003	790
	Proportion of Target to Denominator Discharges	36.7%	34.9%	24.4%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$4,955	\$5,005	\$5,545
	Sum of Medicare Payments for Target	\$2,412,888	\$1,751,687	\$1,070,186
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	447	360	251
	All Three- and Four-Day Stay Discharges	1,964	1,573	1,285
	Proportion of Target to Denominator Discharges	22.8%	22.9%	19.5%
	Average Length of Stay for Target	3.4	3.4	3.5
	Average Medicare Payment for Target	\$5,293	\$5,763	\$6,039
	Sum of Medicare Payments for Target	\$2,365,914	\$2,074,718	\$1,515,889

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	561	497	401
	All Discharges excl dc status 02,82,07,20	4,028	3,196	2,935
	Proportion of Target to Denominator Discharges	13.9%	15.6%	13.7%
	Average Length of Stay for Target	3.8	3.8	3.9
	Average Medicare Payment for Target	\$6,909	\$7,417	\$8,642
	Sum of Medicare Payments for Target	\$3,876,192	\$3,686,125	\$3,465,402
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	285	239	195
	All Discharges excl dc status 02,82,07,20	4,028	3,196	2,935
	Proportion of Target to Denominator Discharges	7.1%	7.5%	6.6%
	Average Length of Stay for Target	3.9	3.9	3.7
	Average Medicare Payment for Target	\$7,382	\$7,736	\$8,560
	Sum of Medicare Payments for Target	\$2,103,939	\$1,848,868	\$1,669,126
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	700	581	575
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,528	2,876	2,652
	Proportion of Target to Denominator Discharges	19.8%	20.2%	21.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,783	\$3,127	\$3,705
	Sum of Medicare Payments for Target	\$1,947,975	\$1,816,652	\$2,130,325
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	127	70	52
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	500	320	282
	Proportion of Target to Denominator Discharges	25.4%	21.9%	18.4%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,715	\$3,440	\$3,782
	Sum of Medicare Payments for Target	\$471,776	\$240,788	\$196,680
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	325	326	264
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,528	2,876	2,652
	Proportion of Target to Denominator Discharges	9.2%	11.3%	10.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,059	\$1,202	\$1,340
	Sum of Medicare Payments for Target	\$344,068	\$391,785	\$353,871

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	128	77	110
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	500	320	282
	Proportion of Target to Denominator Discharges	25.6%	24.1%	39.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,599	\$905	\$1,252
	Sum of Medicare Payments for Target	\$332,666	\$69,705	\$137,767

Target Area Summary for South Carolina, 4 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Simple Pneumonia	DRGs 193, 194	68	55	24
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	99	78	31
	Proportion of Target to Denominator Discharges	68.7%	70.5%	77.4%
	Average Length of Stay for Target	4.6	5.5	4.5
	Average Medicare Payment for Target	\$7,782	\$9,845	\$10,346
	Sum of Medicare Payments for Target	\$529,169	\$541,477	\$248,306
Septicemia	DRGs 870, 871, 872	22	20	17
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	139	111	77
	Proportion of Target to Denominator Discharges	15.8%	18.0%	22.1%
	Average Length of Stay for Target	4.1	4.2	3.5
	Average Medicare Payment for Target	\$7,734	\$7,410	\$7,341
	Sum of Medicare Payments for Target	\$170,143	\$148,191	\$124,792
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	208	172	232
	All Discharges for Medical DRGs w/ or w/o CC or MCC	376	285	352
	Proportion of Target to Denominator Discharges	55.3%	60.4%	65.9%
	Average Length of Stay for Target	4.5	5.3	4.6
	Average Medicare Payment for Target	\$7,638	\$9,787	\$10,269
	Sum of Medicare Payments for Target	\$1,588,783	\$1,683,353	\$2,382,481
Single CC or MCC	Discharges with one CC or MCC coded on the claim	123	108	127
	All Discharges with one or more CC or MCC coded on the claim	233	195	256
	Proportion of Target to Denominator Discharges	52.8%	55.4%	49.6%
	Average Length of Stay for Target	4.3	5.2	4.9
	Average Medicare Payment for Target	\$7,457	\$9,308	\$11,043
	Sum of Medicare Payments for Target	\$917,244	\$1,005,293	\$1,402,410
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	27	11	15
	All Discharges with Transfer to SNF	110	81	83
	Proportion of Target to Denominator Discharges	24.5%	13.6%	18.1%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$4,778	\$5,663	\$6,342
	Sum of Medicare Payments for Target	\$128,994	\$62,296	\$95,134

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	26	20	20
	All Three- and Four-Day Stay Discharges	162	98	117
	Proportion of Target to Denominator Discharges	16.0%	20.4%	17.1%
	Average Length of Stay for Target	3.3	3.6	3.4
	Average Medicare Payment for Target	\$5,535	\$6,014	\$7,178
	Sum of Medicare Payments for Target	\$143,905	\$120,290	\$143,552
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	58	39	54
	All Discharges excl dc status 02,82,07,20	374	284	352
	Proportion of Target to Denominator Discharges	15.5%	13.7%	15.3%
	Average Length of Stay for Target	4.6	5.5	5.0
	Average Medicare Payment for Target	\$7,800	\$10,030	\$11,442
	Sum of Medicare Payments for Target	\$452,393	\$391,170	\$617,862
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	16	13	16
	All Discharges excl dc status 02,82,07,20	374	284	352
	Proportion of Target to Denominator Discharges	4.3%	4.6%	4.5%
	Average Length of Stay for Target	4.5	4.8	4.2
	Average Medicare Payment for Target	\$7,129	\$8,564	\$8,923
	Sum of Medicare Payments for Target	\$114,060	\$111,327	\$142,767
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	50	36	61
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	342	252	319
	Proportion of Target to Denominator Discharges	14.6%	14.3%	19.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,767	\$2,630	\$3,440
	Sum of Medicare Payments for Target	\$138,353	\$94,693	\$209,821
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	23	16	26
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	342	252	319
	Proportion of Target to Denominator Discharges	6.7%	6.3%	8.2%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$753	\$847	\$1,140
	Sum of Medicare Payments for Target	\$17,328	\$13,556	\$29,637

Target Area Summary for South Dakota, 38 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	102	80	77
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	137	99	89
	Proportion of Target to Denominator Discharges	74.5%	80.8%	86.5%
	Average Length of Stay for Target	3.4	3.2	3.2
	Average Medicare Payment for Target	\$7,087	\$7,425	\$8,078
	Sum of Medicare Payments for Target	\$722,901	\$593,983	\$621,982
Respiratory Infections	DRGs 177, 178	62	140	715
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	887	783	1,291
	Proportion of Target to Denominator Discharges	7.0%	17.9%	55.4%
	Average Length of Stay for Target	4.1	3.6	4.3
	Average Medicare Payment for Target	\$8,378	\$8,427	\$10,798
	Sum of Medicare Payments for Target	\$519,460	\$1,179,756	\$7,720,545
Simple Pneumonia	DRGs 193, 194	570	457	360
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,253	879	648
	Proportion of Target to Denominator Discharges	45.5%	52.0%	55.6%
	Average Length of Stay for Target	3.5	3.4	3.7
	Average Medicare Payment for Target	\$7,398	\$7,556	\$8,997
	Sum of Medicare Payments for Target	\$4,216,710	\$3,453,149	\$3,238,983
Septicemia	DRGs 870, 871, 872	260	229	18
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,423	1,151	953
	Proportion of Target to Denominator Discharges	18.3%	19.9%	19.0%
	Average Length of Stay for Target	3.5	3.4	3.4
	Average Medicare Payment for Target	\$7,815	\$7,524	\$8,662
	Sum of Medicare Payments for Target	\$2,032,001	\$1,723,079	\$1,567,776
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,238	2,075	2,462
	All Discharges for Medical DRGs w/ or w/o CC or MCC	4,940	4,203	4,492
	Proportion of Target to Denominator Discharges	45.3%	49.4%	54.8%
	Average Length of Stay for Target	3.4	3.3	3.7
	Average Medicare Payment for Target	\$7,255	\$7,384	\$9,137
	Sum of Medicare Payments for Target	\$16,235,737	\$15,322,291	\$22,495,615

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	50	42	50
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	104	87	95
	Proportion of Target to Denominator Discharges	48.1%	48.3%	52.6%
	Average Length of Stay for Target	6.3	5.5	6.4
	Average Medicare Payment for Target	\$13,310	\$12,325	\$17,022
	Sum of Medicare Payments for Target	\$665,476	\$517,660	\$851,123
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,499	1,304	1,538
	All Discharges with one or more CC or MCC coded on the claim	2,287	2,104	2,479
	Proportion of Target to Denominator Discharges	65.5%	62.0%	62.0%
	Average Length of Stay for Target	3.3	3.3	3.5
	Average Medicare Payment for Target	\$7,240	\$7,316	\$8,802
	Sum of Medicare Payments for Target	\$10,852,980	\$9,539,970	\$13,538,011
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	442	264	188
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,572	1,274	1,704
	Proportion of Target to Denominator Discharges	28.1%	20.7%	11.0%
	Average Length of Stay for Target	3.5	3.5	3.5
	Average Medicare Payment for Target	\$7,554	\$7,630	\$9,087
	Sum of Medicare Payments for Target	\$3,338,655	\$2,014,416	\$1,708,377
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	957	707	617
	All Discharges with Transfer to SNF	1,860	1,428	1,411
	Proportion of Target to Denominator Discharges	51.5%	49.5%	43.7%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,171	\$6,486	\$7,396
	Sum of Medicare Payments for Target	\$5,905,844	\$4,585,619	\$4,563,055
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	1,095	826	715
	All Three- and Four-Day Stay Discharges	2,841	2,301	2,235
	Proportion of Target to Denominator Discharges	38.5%	35.9%	32.0%
	Average Length of Stay for Target	3.3	3.3	3.3
	Average Medicare Payment for Target	\$6,609	\$6,929	\$7,917
	Sum of Medicare Payments for Target	\$7,236,595	\$5,723,416	\$5,660,404

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	777	607	655
	All Discharges excl dc status 02,82,07,20	4,836	4,008	4,119
	Proportion of Target to Denominator Discharges	16.1%	15.1%	15.9%
	Average Length of Stay for Target	3.2	3.1	3.3
	Average Medicare Payment for Target	\$6,867	\$6,805	\$8,225
	Sum of Medicare Payments for Target	\$5,335,845	\$4,130,617	\$5,387,603
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	398	296	325
	All Discharges excl dc status 02,82,07,20	4,836	4,008	4,119
	Proportion of Target to Denominator Discharges	8.2%	7.4%	7.9%
	Average Length of Stay for Target	3.2	3.2	3.4
	Average Medicare Payment for Target	\$7,014	\$7,032	\$8,410
	Sum of Medicare Payments for Target	\$2,791,410	\$2,081,404	\$2,733,260
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	881	791	759
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,735	3,923	4,031
	Proportion of Target to Denominator Discharges	18.6%	20.2%	18.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,761	\$4,024	\$4,455
	Sum of Medicare Payments for Target	\$3,313,457	\$3,182,961	\$3,381,195
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	449	395	377
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	4,735	3,923	4,031
	Proportion of Target to Denominator Discharges	9.5%	10.1%	9.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,451	\$1,538	\$1,653
	Sum of Medicare Payments for Target	\$651,610	\$607,526	\$623,083

for Target Area definitions, please see PEPPER User's Guide Date prepared: 24MAR2022

Target Area Summary for Tennessee, 14 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	28	23	27
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	45	34	29
	Proportion of Target to Denominator Discharges	62.2%	67.6%	93.1%
	Average Length of Stay for Target	3.6	3.4	3.8
	Average Medicare Payment for Target	\$5,788	\$6,069	\$6,659
	Sum of Medicare Payments for Target	\$162,071	\$139,598	\$179,801
Respiratory Infections	DRGs 177, 178	28	56	235
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	350	345	445
	Proportion of Target to Denominator Discharges	8.0%	16.2%	52.8%
	Average Length of Stay for Target	3.2	4.4	4.8
	Average Medicare Payment for Target	\$5,482	\$6,433	\$8,013
	Sum of Medicare Payments for Target	\$153,499	\$360,270	\$1,883,035
Simple Pneumonia	DRGs 193, 194	250	237	157
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	535	421	290
	Proportion of Target to Denominator Discharges	46.7%	56.3%	54.1%
	Average Length of Stay for Target	3.4	3.7	3.5
	Average Medicare Payment for Target	\$4,967	\$5,740	\$5,533
	Sum of Medicare Payments for Target	\$1,241,634	\$1,360,486	\$868,676
Septicemia	DRGs 870, 871, 872	171	154	127
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	714	606	465
	Proportion of Target to Denominator Discharges	23.9%	25.4%	27.3%
	Average Length of Stay for Target	3.9	3.4	4.2
	Average Medicare Payment for Target	\$5,705	\$5,078	\$7,232
	Sum of Medicare Payments for Target	\$975,577	\$782,049	\$918,474
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	947	899	928
	All Discharges for Medical DRGs w/ or w/o CC or MCC	1,954	1,684	1,565
	Proportion of Target to Denominator Discharges	48.5%	53.4%	59.3%
	Average Length of Stay for Target	3.4	3.5	3.8
	Average Medicare Payment for Target	\$5,051	\$5,404	\$6,338
	Sum of Medicare Payments for Target	\$4,783,351	\$4,857,826	\$5,881,398

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Single CC or MCC	Discharges with one CC or MCC coded on the claim	594	564	532
	All Discharges with one or more CC or MCC coded on the claim	990	936	935
	Proportion of Target to Denominator Discharges	60.0%	60.3%	56.9%
	Average Length of Stay for Target	3.4	3.5	3.6
	Average Medicare Payment for Target	\$4,872	\$5,354	\$5,813
	Sum of Medicare Payments for Target	\$2,894,116	\$3,019,448	\$3,092,363
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	218	136	95
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	665	551	588
	Proportion of Target to Denominator Discharges	32.8%	24.7%	16.2%
	Average Length of Stay for Target	3.1	3.2	3.2
	Average Medicare Payment for Target	\$4,471	\$4,271	\$4,970
	Sum of Medicare Payments for Target	\$974,650	\$580,859	\$472,114
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	261	193	153
	All Discharges with Transfer to SNF	686	560	486
	Proportion of Target to Denominator Discharges	38.0%	34.5%	31.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$4,317	\$4,113	\$4,598
	Sum of Medicare Payments for Target	\$1,126,619	\$793,835	\$703,554
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	226	170	139
	All Three- and Four-Day Stay Discharges	1,055	832	693
	Proportion of Target to Denominator Discharges	21.4%	20.4%	20.1%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$4,631	\$4,935	\$5,553
	Sum of Medicare Payments for Target	\$1,046,506	\$838,911	\$771,855
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	326	288	228
	All Discharges excl dc status 02,82,07,20	1,995	1,606	1,449
	Proportion of Target to Denominator Discharges	16.3%	17.9%	15.7%
	Average Length of Stay for Target	3.5	3.6	4.0
	Average Medicare Payment for Target	\$4,881	\$5,485	\$6,349
	Sum of Medicare Payments for Target	\$1,591,138	\$1,579,754	\$1,447,530

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
0-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	155	113	105
	All Discharges excl dc status 02,82,07,20	1,995	1,606	1,449
	Proportion of Target to Denominator Discharges	7.8%	7.0%	7.2%
	Average Length of Stay for Target	3.5	3.7	4.2
	Average Medicare Payment for Target	\$4,624	\$5,597	\$6,580
	Sum of Medicare Payments for Target	\$716,740	\$632,460	\$690,859
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	364	299	238
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,922	1,546	1,364
	Proportion of Target to Denominator Discharges	18.9%	19.3%	17.4%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$2,461	\$2,553	\$2,913
	Sum of Medicare Payments for Target	\$895,880	\$763,449	\$693,402
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	241	150	184
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,922	1,546	1,364
	Proportion of Target to Denominator Discharges	12.5%	9.7%	13.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$963	\$967	\$1,098
	Sum of Medicare Payments for Target	\$232,039	\$145,080	\$201,956

Target Area Summary for Texas, 88 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	151	129	114
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	201	154	139
	Proportion of Target to Denominator Discharges	75.1%	83.8%	82.0%
	Average Length of Stay for Target	3.2	3.3	3.1
	Average Medicare Payment for Target	\$6,259	\$7,117	\$7,722
	Sum of Medicare Payments for Target	\$945,127	\$918,041	\$880,287
Respiratory Infections	DRGs 177, 178	157	405	1,914
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,741	1,576	2,824
	Proportion of Target to Denominator Discharges	9.0%	25.7%	67.8%
	Average Length of Stay for Target	4.4	4.8	5.3
	Average Medicare Payment for Target	\$9,661	\$12,606	\$14,377
	Sum of Medicare Payments for Target	\$1,516,724	\$5,105,509	\$27,518,350
Simple Pneumonia	DRGs 193, 194	1,144	848	616
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,368	1,674	1,179
	Proportion of Target to Denominator Discharges	48.3%	50.7%	52.2%
	Average Length of Stay for Target	4.0	3.7	4.0
	Average Medicare Payment for Target	\$8,824	\$9,088	\$11,153
	Sum of Medicare Payments for Target	\$10,095,100	\$7,706,913	\$6,870,064
Septicemia	DRGs 870, 871, 872	765	638	640
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	3,350	2,659	2,270
	Proportion of Target to Denominator Discharges	22.8%	24.0%	28.2%
	Average Length of Stay for Target	3.9	3.9	4.1
	Average Medicare Payment for Target	\$8,606	\$9,056	\$10,470
	Sum of Medicare Payments for Target	\$6,583,332	\$5,777,725	\$6,700,928
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	4,399	4,390	5,325
	All Discharges for Medical DRGs w/ or w/o CC or MCC	9,256	8,179	8,576
	Proportion of Target to Denominator Discharges	47.5%	53.7%	62.1%
	Average Length of Stay for Target	3.7	3.8	4.3
	Average Medicare Payment for Target	\$8,200	\$8,943	\$11,509
	Sum of Medicare Payments for Target	\$36,071,362	\$39,258,737	\$61,284,271

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	166	159	193
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	405	372	453
	Proportion of Target to Denominator Discharges	41.0%	42.7%	42.6%
	Average Length of Stay for Target	5.1	5.3	5.6
	Average Medicare Payment for Target	\$10,931	\$12,510	\$14,226
	Sum of Medicare Payments for Target	\$1,814,485	\$1,989,070	\$2,745,697
Single CC or MCC	Discharges with one CC or MCC coded on the claim	2,914	2,753	3,183
	All Discharges with one or more CC or MCC coded on the claim	4,565	4,539	5,321
	Proportion of Target to Denominator Discharges	63.8%	60.7%	59.8%
	Average Length of Stay for Target	3.7	3.7	4.1
	Average Medicare Payment for Target	\$7,988	\$8,932	\$10,800
	Sum of Medicare Payments for Target	\$23,277,076	\$24,590,731	\$34,375,765
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	823	550	380
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	3,062	2,478	3,556
	Proportion of Target to Denominator Discharges	26.9%	22.2%	10.7%
	Average Length of Stay for Target	3.5	3.4	3.5
	Average Medicare Payment for Target	\$7,344	\$7,517	\$9,205
	Sum of Medicare Payments for Target	\$6,044,389	\$4,134,147	\$3,497,888
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,253	979	741
	All Discharges with Transfer to SNF	3,179	2,554	2,426
	Proportion of Target to Denominator Discharges	39.4%	38.3%	30.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,353	\$7,298	\$7,986
	Sum of Medicare Payments for Target	\$7,960,903	\$7,144,484	\$5,917,912
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	1,182	1,000	743
	All Three- and Four-Day Stay Discharges	4,873	3,990	3,612
	Proportion of Target to Denominator Discharges	24.3%	25.1%	20.6%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$7,454	\$8,051	\$9,172
	Sum of Medicare Payments for Target	\$8,810,674	\$8,050,504	\$6,814,626

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,474	1,214	1,283
	All Discharges excl dc status 02,82,07,20	9,435	7,892	8,267
	Proportion of Target to Denominator Discharges	15.6%	15.4%	15.5%
	Average Length of Stay for Target	3.7	3.6	4.1
	Average Medicare Payment for Target	\$8,319	\$8,627	\$11,062
	Sum of Medicare Payments for Target	\$12,262,389	\$10,473,692	\$14,192,280
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	614	519	563
	All Discharges excl dc status 02,82,07,20	9,435	7,892	8,267
	Proportion of Target to Denominator Discharges	6.5%	6.6%	6.8%
	Average Length of Stay for Target	3.8	3.8	4.0
	Average Medicare Payment for Target	\$8,028	\$8,779	\$10,318
	Sum of Medicare Payments for Target	\$4,929,090	\$4,556,230	\$5,809,274
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,671	1,461	1,469
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	9,022	7,521	7,796
	Proportion of Target to Denominator Discharges	18.5%	19.4%	18.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,091	\$4,478	\$4,864
	Sum of Medicare Payments for Target	\$6,836,304	\$6,543,017	\$7,144,594
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	66	80	105
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	413	371	467
	Proportion of Target to Denominator Discharges	16.0%	21.6%	22.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,996	\$5,156	\$5,352
	Sum of Medicare Payments for Target	\$263,743	\$412,513	\$561,968
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	881	762	791
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	9,022	7,521	7,796
	Proportion of Target to Denominator Discharges	9.8%	10.1%	10.1%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,613	\$1,660	\$1,972
	Sum of Medicare Payments for Target	\$1,420,965	\$1,265,206	\$1,560,022

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	45	26	73
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	413	371	467
	Proportion of Target to Denominator Discharges	10.9%	7.0%	15.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,198	\$1,558	\$1,588
	Sum of Medicare Payments for Target	\$53,913	\$40,495	\$115,920

Target Area Summary for Utah, 13 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	29	21	22
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	32	22	26
	Proportion of Target to Denominator Discharges	90.6%	95.5%	84.6%
	Average Length of Stay for Target	3.2	2.6	3.1
	Average Medicare Payment for Target	\$8,522	\$6,830	\$12,112
	Sum of Medicare Payments for Target	\$247,128	\$143,421	\$266,458
Respiratory Infections	DRGs 177, 178	11	18	178
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	239	217	308
	Proportion of Target to Denominator Discharges	4.6%	8.3%	57.8%
	Average Length of Stay for Target	4.7	4.6	3.7
	Average Medicare Payment for Target	\$16,752	\$15,767	\$12,449
	Sum of Medicare Payments for Target	\$184,274	\$283,814	\$2,215,921
Simple Pneumonia	DRGs 193, 194	159	138	80
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	294	228	134
	Proportion of Target to Denominator Discharges	54.1%	60.5%	59.7%
	Average Length of Stay for Target	3.6	3.5	3.4
	Average Medicare Payment for Target	\$10,478	\$10,682	\$11,367
	Sum of Medicare Payments for Target	\$1,665,983	\$1,474,168	\$909,379
Septicemia	DRGs 870, 871, 872	135	91	107
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	468	364	307
	Proportion of Target to Denominator Discharges	28.8%	25.0%	34.9%
	Average Length of Stay for Target	3.7	3.7	3.1
	Average Medicare Payment for Target	\$11,524	\$11,322	\$11,989
	Sum of Medicare Payments for Target	\$1,555,723	\$1,030,337	\$1,282,829
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	654	573	657
	All Discharges for Medical DRGs w/ or w/o CC or MCC	1,412	1,182	1,220
	Proportion of Target to Denominator Discharges	46.3%	48.5%	53.9%
	Average Length of Stay for Target	3.5	3.5	3.3
	Average Medicare Payment for Target	\$10,684	\$10,568	\$11,565
	Sum of Medicare Payments for Target	\$6,987,630	\$6,055,182	\$7,597,914

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	64	43	39
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	261	239	206
	Proportion of Target to Denominator Discharges	24.5%	18.0%	18.9%
	Average Length of Stay for Target	4.6	6.0	4.3
	Average Medicare Payment for Target	\$13,930	\$20,789	\$14,751
	Sum of Medicare Payments for Target	\$891,538	\$893,938	\$575,275
Single CC or MCC	Discharges with one CC or MCC coded on the claim	483	373	425
	All Discharges with one or more CC or MCC coded on the claim	718	616	673
	Proportion of Target to Denominator Discharges	67.3%	60.6%	63.2%
	Average Length of Stay for Target	3.5	3.5	3.4
	Average Medicare Payment for Target	\$10,598	\$10,946	\$11,721
	Sum of Medicare Payments for Target	\$5,118,988	\$4,082,821	\$4,981,626
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	70	40	27
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	403	326	388
	Proportion of Target to Denominator Discharges	17.4%	12.3%	7.0%
	Average Length of Stay for Target	3.2	3.0	2.5
	Average Medicare Payment for Target	\$9,507	\$8,588	\$8,172
	Sum of Medicare Payments for Target	\$665,476	\$343,519	\$220,651
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	187	136	101
	All Discharges with Transfer to SNF	424	326	277
	Proportion of Target to Denominator Discharges	44.1%	41.7%	36.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$9,502	\$9,034	\$10,419
	Sum of Medicare Payments for Target	\$1,776,853	\$1,228,641	\$1,052,331
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	154	104	105
	All Three- and Four-Day Stay Discharges	794	662	605
	Proportion of Target to Denominator Discharges	19.4%	15.7%	17.4%
	Average Length of Stay for Target	3.4	3.3	3.4
	Average Medicare Payment for Target	\$9,436	\$9,879	\$11,201
	Sum of Medicare Payments for Target	\$1,453,068	\$1,027,411	\$1,176,084

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	194	164	153
	All Discharges excl dc status 02,82,07,20	1,646	1,363	1,348
	Proportion of Target to Denominator Discharges	11.8%	12.0%	11.4%
	Average Length of Stay for Target	3.6	3.7	3.3
	Average Medicare Payment for Target	\$11,442	\$11,318	\$11,571
	Sum of Medicare Payments for Target	\$2,219,720	\$1,856,145	\$1,770,420
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	97	96	71
	All Discharges excl dc status 02,82,07,20	1,646	1,363	1,348
	Proportion of Target to Denominator Discharges	5.9%	7.0%	5.3%
	Average Length of Stay for Target	3.8	4.0	3.5
	Average Medicare Payment for Target	\$11,858	\$12,014	\$11,351
	Sum of Medicare Payments for Target	\$1,150,252	\$1,153,318	\$805,951
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	324	228	244
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,363	1,102	1,114
	Proportion of Target to Denominator Discharges	23.8%	20.7%	21.9%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,710	\$5,540	\$6,362
	Sum of Medicare Payments for Target	\$1,849,940	\$1,263,222	\$1,552,369
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	55	79	62
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	283	261	231
	Proportion of Target to Denominator Discharges	19.4%	30.3%	26.8%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,842	\$6,299	\$6,707
	Sum of Medicare Payments for Target	\$321,336	\$497,642	\$415,844
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	167	148	179
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	1,363	1,102	1,114
	Proportion of Target to Denominator Discharges	12.3%	13.4%	16.1%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,271	\$2,315	\$2,653
	Sum of Medicare Payments for Target	\$379,323	\$342,607	\$474,889

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	28	29	37
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	283	261	231
	Proportion of Target to Denominator Discharges	9.9%	11.1%	16.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,961	\$2,130	\$2,502
	Sum of Medicare Payments for Target	\$54,905	\$61,780	\$92,579

Target Area Summary for Virginia, 7 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	58	63	46
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	70	73	54
	Proportion of Target to Denominator Discharges	82.9%	86.3%	85.2%
	Average Length of Stay for Target	3.5	3.5	3.0
	Average Medicare Payment for Target	\$5,956	\$6,376	\$5,418
	Sum of Medicare Payments for Target	\$345,419	\$401,668	\$249,248
Respiratory Infections	DRGs 177, 178	86	64	282
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	342	257	408
	Proportion of Target to Denominator Discharges	25.1%	24.9%	69.1%
	Average Length of Stay for Target	4.2	4.1	4.5
	Average Medicare Payment for Target	\$7,572	\$7,279	\$8,114
	Sum of Medicare Payments for Target	\$651,195	\$465,886	\$2,288,020
Simple Pneumonia	DRGs 193, 194	222	168	112
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	428	308	170
	Proportion of Target to Denominator Discharges	51.9%	54.5%	65.9%
	Average Length of Stay for Target	3.4	4.0	3.7
	Average Medicare Payment for Target	\$5,920	\$7,200	\$6,842
	Sum of Medicare Payments for Target	\$1,314,317	\$1,209,527	\$766,307
Septicemia	DRGs 870, 871, 872	215	232	205
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	618	503	436
	Proportion of Target to Denominator Discharges	34.8%	46.1%	47.0%
	Average Length of Stay for Target	4.1	4.1	4.2
	Average Medicare Payment for Target	\$7,587	\$7,689	\$7,943
	Sum of Medicare Payments for Target	\$1,631,216	\$1,783,874	\$1,628,302
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,401	1,208	1,305
	All Discharges for Medical DRGs w/ or w/o CC or MCC	2,157	1,757	1,790
	Proportion of Target to Denominator Discharges	65.0%	68.8%	72.9%
	Average Length of Stay for Target	3.6	3.7	3.9
	Average Medicare Payment for Target	\$6,366	\$6,610	\$7,273
	Sum of Medicare Payments for Target	\$8,919,263	\$7,984,399	\$9,491,240

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	84	92	101
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	199	189	182
	Proportion of Target to Denominator Discharges	42.2%	48.7%	55.5%
	Average Length of Stay for Target	5.4	5.3	6.0
	Average Medicare Payment for Target	\$10,464	\$9,933	\$12,018
	Sum of Medicare Payments for Target	\$878,969	\$913,877	\$1,213,845
Single CC or MCC	Discharges with one CC or MCC coded on the claim	749	683	676
	All Discharges with one or more CC or MCC coded on the claim	1,485	1,300	1,397
	Proportion of Target to Denominator Discharges	50.4%	52.5%	48.4%
	Average Length of Stay for Target	3.6	3.6	3.7
	Average Medicare Payment for Target	\$6,426	\$6,515	\$6,956
	Sum of Medicare Payments for Target	\$4,813,090	\$4,449,912	\$4,702,449
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	178	118	49
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	719	477	573
	Proportion of Target to Denominator Discharges	24.8%	24.7%	8.6%
	Average Length of Stay for Target	3.0	3.3	2.9
	Average Medicare Payment for Target	\$5,155	\$5,791	\$5,268
	Sum of Medicare Payments for Target	\$917,675	\$683,395	\$258,119
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	252	153	139
	All Discharges with Transfer to SNF	706	503	496
	Proportion of Target to Denominator Discharges	35.7%	30.4%	28.0%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,144	\$5,213	\$5,163
	Sum of Medicare Payments for Target	\$1,296,385	\$797,530	\$717,694
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	179	133	128
	All Three- and Four-Day Stay Discharges	1,141	790	757
	Proportion of Target to Denominator Discharges	15.7%	16.8%	16.9%
	Average Length of Stay for Target	3.3	3.4	3.3
	Average Medicare Payment for Target	\$5,883	\$5,921	\$5,755
	Sum of Medicare Payments for Target	\$1,053,068	\$787,433	\$736,702

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	370	257	275
	All Discharges excl dc status 02,82,07,20	2,466	1,870	1,845
	Proportion of Target to Denominator Discharges	15.0%	13.7%	14.9%
	Average Length of Stay for Target	3.8	3.7	3.9
	Average Medicare Payment for Target	\$7,065	\$6,946	\$7,612
	Sum of Medicare Payments for Target	\$2,613,868	\$1,785,223	\$2,093,277
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	186	123	146
	All Discharges excl dc status 02,82,07,20	2,466	1,870	1,845
	Proportion of Target to Denominator Discharges	7.5%	6.6%	7.9%
	Average Length of Stay for Target	3.6	4.0	4.1
	Average Medicare Payment for Target	\$6,661	\$7,509	\$7,800
	Sum of Medicare Payments for Target	\$1,239,034	\$923,550	\$1,138,812
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	484	405	382
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,266	1,682	1,661
	Proportion of Target to Denominator Discharges	21.4%	24.1%	23.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,086	\$3,152	\$3,192
	Sum of Medicare Payments for Target	\$1,493,805	\$1,276,636	\$1,219,392
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	21	21	15
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	200	188	183
	Proportion of Target to Denominator Discharges	10.5%	11.2%	8.2%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,243	\$2,870	\$2,934
	Sum of Medicare Payments for Target	\$68,097	\$60,271	\$44,013
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	288	203	225
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,266	1,682	1,661
	Proportion of Target to Denominator Discharges	12.7%	12.1%	13.5%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,063	\$1,003	\$1,104
	Sum of Medicare Payments for Target	\$306,155	\$203,572	\$248,395

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	29	20	12
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	200	188	183
	Proportion of Target to Denominator Discharges	14.5%	10.6%	6.6%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$930	\$744	\$794
	Sum of Medicare Payments for Target	\$26,957	\$14,884	\$9,530

Target Area Summary for Vermont, 8 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	82	93	95
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	94	107	113
	Proportion of Target to Denominator Discharges	87.2%	86.9%	84.1%
	Average Length of Stay for Target	3.5	4.0	3.4
	Average Medicare Payment for Target	\$8,633	\$10,443	\$10,081
	Sum of Medicare Payments for Target	\$707,897	\$971,178	\$957,664
Respiratory Infections	DRGs 177, 178	36	30	126
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	322	291	324
	Proportion of Target to Denominator Discharges	11.2%	10.3%	38.9%
	Average Length of Stay for Target	5.1	4.9	5.1
	Average Medicare Payment for Target	\$14,612	\$12,324	\$15,303
	Sum of Medicare Payments for Target	\$526,037	\$369,706	\$1,928,160
Simple Pneumonia	DRGs 193, 194	233	208	160
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	471	403	297
	Proportion of Target to Denominator Discharges	49.5%	51.6%	53.9%
	Average Length of Stay for Target	3.9	4.1	4.2
	Average Medicare Payment for Target	\$10,722	\$10,060	\$12,620
	Sum of Medicare Payments for Target	\$2,498,168	\$2,092,510	\$2,019,228
Septicemia	DRGs 870, 871, 872	132	153	12
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	563	552	457
	Proportion of Target to Denominator Discharges	23.4%	27.7%	26.5%
	Average Length of Stay for Target	5.2	4.4	4.5
	Average Medicare Payment for Target	\$15,758	\$12,328	\$14,020
	Sum of Medicare Payments for Target	\$2,080,006	\$1,886,193	\$1,696,429
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,350	1,506	1,551
	All Discharges for Medical DRGs w/ or w/o CC or MCC	2,564	2,655	2,651
	Proportion of Target to Denominator Discharges	52.7%	56.7%	58.5%
	Average Length of Stay for Target	4.1	4.1	4.1
	Average Medicare Payment for Target	\$11,257	\$10,805	\$12,694
	Sum of Medicare Payments for Target	\$15,196,610	\$16,273,062	\$19,688,253

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	179	183	199
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	741	703	654
	Proportion of Target to Denominator Discharges	24.2%	26.0%	30.4%
	Average Length of Stay for Target	5.6	6.0	5.9
	Average Medicare Payment for Target	\$16,150	\$18,081	\$19,549
	Sum of Medicare Payments for Target	\$2,890,797	\$3,308,818	\$3,890,228
Single CC or MCC	Discharges with one CC or MCC coded on the claim	909	996	984
	All Discharges with one or more CC or MCC coded on the claim	1,529	1,688	1,739
	Proportion of Target to Denominator Discharges	59.5%	59.0%	56.6%
	Average Length of Stay for Target	3.9	4.0	3.9
	Average Medicare Payment for Target	\$10,406	\$10,615	\$12,148
	Sum of Medicare Payments for Target	\$9,459,194	\$10,572,535	\$11,953,140
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	187	154	113
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	714	636	613
	Proportion of Target to Denominator Discharges	26.2%	24.2%	18.4%
	Average Length of Stay for Target	3.6	3.5	3.6
	Average Medicare Payment for Target	\$10,232	\$8,974	\$10,768
	Sum of Medicare Payments for Target	\$1,913,301	\$1,382,023	\$1,216,730
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	232	174	149
	All Discharges with Transfer to SNF	775	690	647
	Proportion of Target to Denominator Discharges	29.9%	25.2%	23.0%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$6,751	\$7,417	\$8,194
	Sum of Medicare Payments for Target	\$1,566,225	\$1,290,625	\$1,220,926
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	205	186	188
	All Three- and Four-Day Stay Discharges	1,209	1,179	1,101
	Proportion of Target to Denominator Discharges	17.0%	15.8%	17.1%
	Average Length of Stay for Target	3.3	3.4	3.5
	Average Medicare Payment for Target	\$7,142	\$7,808	\$9,381
	Sum of Medicare Payments for Target	\$1,464,019	\$1,452,282	\$1,763,603

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	496	501	510
	All Discharges excl dc status 02,82,07,20	3,359	3,369	3,178
	Proportion of Target to Denominator Discharges	14.8%	14.9%	16.0%
	Average Length of Stay for Target	3.9	3.8	4.1
	Average Medicare Payment for Target	\$10,455	\$10,262	\$12,898
	Sum of Medicare Payments for Target	\$5,185,788	\$5,141,264	\$6,577,804
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	309	322	312
	All Discharges excl dc status 02,82,07,20	3,359	3,369	3,178
	Proportion of Target to Denominator Discharges	9.2%	9.6%	9.8%
	Average Length of Stay for Target	4.2	3.9	4.4
	Average Medicare Payment for Target	\$11,438	\$10,855	\$14,323
	Sum of Medicare Payments for Target	\$3,534,338	\$3,495,419	\$4,468,726
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	564	532	532
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,551	2,599	2,475
	Proportion of Target to Denominator Discharges	22.1%	20.5%	21.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,619	\$4,991	\$5,512
	Sum of Medicare Payments for Target	\$2,604,855	\$2,655,191	\$2,932,622
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	129	79	77
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	808	770	700
	Proportion of Target to Denominator Discharges	16.0%	10.3%	11.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,026	\$5,248	\$5,577
	Sum of Medicare Payments for Target	\$648,374	\$414,612	\$429,400
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	390	391	393
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,551	2,599	2,475
	Proportion of Target to Denominator Discharges	15.3%	15.0%	15.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,841	\$1,924	\$2,141
	Sum of Medicare Payments for Target	\$717,881	\$752,276	\$841,472

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	370	406	365
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	808	770	700
	Proportion of Target to Denominator Discharges	45.8%	52.7%	52.1%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,021	\$2,215	\$2,488
	Sum of Medicare Payments for Target	\$747,802	\$899,390	\$908,194

Target Area Summary for Washington, 39 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	337	279	249
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	388	310	277
	Proportion of Target to Denominator Discharges	86.9%	90.0%	89.9%
	Average Length of Stay for Target	3.0	3.3	3.3
	Average Medicare Payment for Target	\$11,764	\$13,626	\$14,025
	Sum of Medicare Payments for Target	\$3,964,510	\$3,801,574	\$3,492,275
Respiratory Infections	DRGs 177, 178	158	167	679
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	936	710	1,062
	Proportion of Target to Denominator Discharges	16.9%	23.5%	63.9%
	Average Length of Stay for Target	4.3	4.9	5.2
	Average Medicare Payment for Target	\$16,796	\$19,481	\$21,568
	Sum of Medicare Payments for Target	\$2,653,776	\$3,253,401	\$14,644,769
Simple Pneumonia	DRGs 193, 194	630	430	282
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,298	836	508
	Proportion of Target to Denominator Discharges	48.5%	51.4%	55.5%
	Average Length of Stay for Target	3.3	3.6	3.8
	Average Medicare Payment for Target	\$12,568	\$14,090	\$15,909
	Sum of Medicare Payments for Target	\$7,917,816	\$6,058,596	\$4,486,335
Septicemia	DRGs 870, 871, 872	932	905	877
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	2,184	1,770	1,523
	Proportion of Target to Denominator Discharges	42.7%	51.1%	57.6%
	Average Length of Stay for Target	3.9	4.3	4.4
	Average Medicare Payment for Target	\$14,261	\$16,545	\$18,434
	Sum of Medicare Payments for Target	\$13,291,049	\$14,972,848	\$16,166,649
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	4,296	4,019	4,019
	All Discharges for Medical DRGs w/ or w/o CC or MCC	7,398	6,448	6,209
	Proportion of Target to Denominator Discharges	58.1%	62.3%	64.7%
	Average Length of Stay for Target	3.5	3.8	4.1
	Average Medicare Payment for Target	\$12,987	\$14,799	\$17,100
	Sum of Medicare Payments for Target	\$55,790,369	\$59,476,819	\$68,725,444

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	674	597	546
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	2,081	1,543	1,054
	Proportion of Target to Denominator Discharges	32.4%	38.7%	51.8%
	Average Length of Stay for Target	5.2	5.1	5.5
	Average Medicare Payment for Target	\$21,095	\$22,277	\$24,154
	Sum of Medicare Payments for Target	\$14,217,941	\$13,299,111	\$13,188,180
Single CC or MCC	Discharges with one CC or MCC coded on the claim	2,864	2,529	2,395
	All Discharges with one or more CC or MCC coded on the claim	4,969	4,612	4,508
	Proportion of Target to Denominator Discharges	57.6%	54.8%	53.1%
	Average Length of Stay for Target	3.4	3.6	3.9
	Average Medicare Payment for Target	\$13,108	\$14,614	\$16,583
	Sum of Medicare Payments for Target	\$37,540,758	\$36,957,628	\$39,716,817
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	532	311	175
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	2,096	1,590	1,730
	Proportion of Target to Denominator Discharges	25.4%	19.6%	10.1%
	Average Length of Stay for Target	3.3	3.2	3.2
	Average Medicare Payment for Target	\$11,815	\$12,044	\$13,014
	Sum of Medicare Payments for Target	\$6,285,734	\$3,745,699	\$2,277,418
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,043	710	433
	All Discharges with Transfer to SNF	2,554	2,018	1,633
	Proportion of Target to Denominator Discharges	40.8%	35.2%	26.5%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$10,356	\$11,243	\$12,019
	Sum of Medicare Payments for Target	\$10,801,802	\$7,982,600	\$5,204,404
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	741	510	323
	All Three- and Four-Day Stay Discharges	4,131	3,234	2,691
	Proportion of Target to Denominator Discharges	17.9%	15.8%	12.0%
	Average Length of Stay for Target	3.3	3.3	3.4
	Average Medicare Payment for Target	\$9,659	\$10,617	\$13,080
	Sum of Medicare Payments for Target	\$7,157,250	\$5,414,609	\$4,224,898

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,217	1,054	1,000
	All Discharges excl dc status 02,82,07,20	9,737	7,915	6,981
	Proportion of Target to Denominator Discharges	12.5%	13.3%	14.3%
	Average Length of Stay for Target	3.5	3.8	4.0
	Average Medicare Payment for Target	\$13,710	\$15,702	\$17,701
	Sum of Medicare Payments for Target	\$16,684,958	\$16,549,878	\$17,701,297
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	621	555	502
	All Discharges excl dc status 02,82,07,20	9,737	7,915	6,981
	Proportion of Target to Denominator Discharges	6.4%	7.0%	7.2%
	Average Length of Stay for Target	3.7	3.9	3.9
	Average Medicare Payment for Target	\$14,185	\$16,164	\$17,482
	Sum of Medicare Payments for Target	\$8,808,881	\$8,971,285	\$8,776,212
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	1,739	1,353	1,323
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	7,498	6,203	5,863
	Proportion of Target to Denominator Discharges	23.2%	21.8%	22.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$7,264	\$7,648	\$8,137
	Sum of Medicare Payments for Target	\$12,632,114	\$10,348,296	\$10,765,759
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	525	348	239
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	2,239	1,712	1,108
	Proportion of Target to Denominator Discharges	23.4%	20.3%	21.6%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$8,793	\$9,447	\$9,445
	Sum of Medicare Payments for Target	\$4,616,489	\$3,287,614	\$2,257,392
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,056	898	887
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	7,498	6,203	5,863
	Proportion of Target to Denominator Discharges	14.1%	14.5%	15.1%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,248	\$3,312	\$3,747
	Sum of Medicare Payments for Target	\$3,430,220	\$2,974,210	\$3,323,606

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	661	488	252
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	2,239	1,712	1,108
	Proportion of Target to Denominator Discharges	29.5%	28.5%	22.7%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,588	\$4,074	\$3,677
	Sum of Medicare Payments for Target	\$2,371,380	\$1,987,892	\$926,677

Target Area Summary for Wisconsin, 58 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	331	285	302
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	374	325	340
	Proportion of Target to Denominator Discharges	88.5%	87.7%	88.8%
	Average Length of Stay for Target	3.1	3.0	3.5
	Average Medicare Payment for Target	\$8,975	\$9,466	\$12,130
	Sum of Medicare Payments for Target	\$2,970,561	\$2,697,913	\$3,663,288
Respiratory Infections	DRGs 177, 178	226	276	1,622
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	1,498	1,234	2,309
	Proportion of Target to Denominator Discharges	15.1%	22.4%	70.2%
	Average Length of Stay for Target	4.0	4.3	5.2
	Average Medicare Payment for Target	\$11,631	\$13,259	\$17,879
	Sum of Medicare Payments for Target	\$2,628,614	\$3,659,402	\$28,999,005
Simple Pneumonia	DRGs 193, 194	1,009	773	513
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	2,078	1,520	964
	Proportion of Target to Denominator Discharges	48.6%	50.9%	53.2%
	Average Length of Stay for Target	3.6	3.6	3.7
	Average Medicare Payment for Target	\$10,649	\$12,096	\$12,784
	Sum of Medicare Payments for Target	\$10,745,049	\$9,350,268	\$6,558,239
Septicemia	DRGs 870, 871, 872	1,351	1,285	1,215
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	3,265	2,743	2,340
	Proportion of Target to Denominator Discharges	41.4%	46.8%	51.9%
	Average Length of Stay for Target	3.6	3.7	3.8
	Average Medicare Payment for Target	\$10,402	\$11,489	\$13,075
	Sum of Medicare Payments for Target	\$14,053,571	\$14,763,555	\$15,886,635
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	6,300	6,181	7,076
	All Discharges for Medical DRGs w/ or w/o CC or MCC	11,182	10,177	10,701
	Proportion of Target to Denominator Discharges	56.3%	60.7%	66.1%
	Average Length of Stay for Target	3.4	3.5	4.0
	Average Medicare Payment for Target	\$9,978	\$10,919	\$13,697
	Sum of Medicare Payments for Target	\$62,863,796	\$67,492,896	\$96,919,561

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	605	545	565
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	2,427	1,899	1,561
	Proportion of Target to Denominator Discharges	24.9%	28.7%	36.2%
	Average Length of Stay for Target	4.9	5.3	5.4
	Average Medicare Payment for Target	\$16,690	\$18,026	\$19,982
	Sum of Medicare Payments for Target	\$10,097,481	\$9,824,357	\$11,289,776
Single CC or MCC	Discharges with one CC or MCC coded on the claim	3,979	3,767	4,048
	All Discharges with one or more CC or MCC coded on the claim	6,903	6,722	7,572
	Proportion of Target to Denominator Discharges	57.6%	56.0%	53.5%
	Average Length of Stay for Target	3.3	3.4	3.8
	Average Medicare Payment for Target	\$10,039	\$11,013	\$13,223
	Sum of Medicare Payments for Target	\$39,943,657	\$41,487,714	\$53,527,032
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	841	588	377
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	3,253	2,662	3,327
	Proportion of Target to Denominator Discharges	25.9%	22.1%	11.3%
	Average Length of Stay for Target	3.0	3.1	3.0
	Average Medicare Payment for Target	\$9,093	\$9,863	\$10,247
	Sum of Medicare Payments for Target	\$7,647,051	\$5,799,264	\$3,863,243
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	1,395	954	680
	All Discharges with Transfer to SNF	3,939	3,101	3,008
	Proportion of Target to Denominator Discharges	35.4%	30.8%	22.6%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$9,055	\$9,746	\$10,279
	Sum of Medicare Payments for Target	\$12,632,182	\$9,297,389	\$6,989,795
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	549	444	390
	All Three- and Four-Day Stay Discharges	5,838	4,704	4,347
	Proportion of Target to Denominator Discharges	9.4%	9.4%	9.0%
	Average Length of Stay for Target	3.3	3.4	3.4
	Average Medicare Payment for Target	\$9,742	\$10,871	\$10,963
	Sum of Medicare Payments for Target	\$5,348,337	\$4,826,726	\$4,275,411

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	1,837	1,596	1,655
	All Discharges excl dc status 02,82,07,20	14,039	11,820	11,696
	Proportion of Target to Denominator Discharges	13.1%	13.5%	14.2%
	Average Length of Stay for Target	3.6	3.6	3.8
	Average Medicare Payment for Target	\$11,108	\$11,680	\$13,517
	Sum of Medicare Payments for Target	\$20,405,232	\$18,641,179	\$22,370,654
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	960	854	906
	All Discharges excl dc status 02,82,07,20	14,039	11,820	11,696
	Proportion of Target to Denominator Discharges	6.8%	7.2%	7.7%
	Average Length of Stay for Target	3.7	3.6	3.9
	Average Medicare Payment for Target	\$11,488	\$11,817	\$14,449
	Sum of Medicare Payments for Target	\$11,028,455	\$10,091,891	\$13,090,629
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	2,926	2,405	2,390
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	11,525	9,823	10,068
	Proportion of Target to Denominator Discharges	25.4%	24.5%	23.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$5,631	\$6,036	\$6,419
	Sum of Medicare Payments for Target	\$16,477,089	\$14,516,544	\$15,340,761
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	663	418	270
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	2,514	1,997	1,619
	Proportion of Target to Denominator Discharges	26.4%	20.9%	16.7%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,836	\$7,389	\$8,965
	Sum of Medicare Payments for Target	\$4,532,014	\$3,088,605	\$2,420,602
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	1,697	1,471	1,414
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	11,525	9,823	10,068
	Proportion of Target to Denominator Discharges	14.7%	15.0%	14.0%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,310	\$2,517	\$2,699
	Sum of Medicare Payments for Target	\$3,920,442	\$3,702,272	\$3,816,802

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	718	765	637
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	2,514	1,997	1,619
	Proportion of Target to Denominator Discharges	28.6%	38.3%	39.3%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$3,243	\$3,651	\$4,466
	Sum of Medicare Payments for Target	\$2,328,483	\$2,793,162	\$2,844,704

Target Area Summary for West Virginia, 21 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	51	46	65
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	65	59	77
	Proportion of Target to Denominator Discharges	78.5%	78.0%	84.4%
	Average Length of Stay for Target	3.7	3.3	3.4
	Average Medicare Payment for Target	\$7,334	\$5,705	\$7,057
	Sum of Medicare Payments for Target	\$374,057	\$262,416	\$458,727
Respiratory Infections	DRGs 177, 178	61	57	418
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	682	558	762
	Proportion of Target to Denominator Discharges	8.9%	10.2%	54.9%
	Average Length of Stay for Target	4.4	4.5	5.2
	Average Medicare Payment for Target	\$8,371	\$8,848	\$11,583
	Sum of Medicare Payments for Target	\$510,631	\$504,357	\$4,841,647
Simple Pneumonia	DRGs 193, 194	499	413	282
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	1,133	815	553
	Proportion of Target to Denominator Discharges	44.0%	50.7%	51.0%
	Average Length of Stay for Target	3.9	3.7	4.0
	Average Medicare Payment for Target	\$6,890	\$6,496	\$7,964
	Sum of Medicare Payments for Target	\$3,438,183	\$2,682,891	\$2,245,814
Septicemia	DRGs 870, 871, 872	379	341	266
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	1,290	1,108	887
	Proportion of Target to Denominator Discharges	29.4%	30.8%	30.0%
	Average Length of Stay for Target	3.7	3.7	4.0
	Average Medicare Payment for Target	\$7,256	\$7,285	\$9,181
	Sum of Medicare Payments for Target	\$2,750,079	\$2,484,106	\$2,442,037
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	2,293	2,190	2,375
	All Discharges for Medical DRGs w/ or w/o CC or MCC	3,997	3,493	3,649
	Proportion of Target to Denominator Discharges	57.4%	62.7%	65.1%
	Average Length of Stay for Target	3.5	3.5	4.0
	Average Medicare Payment for Target	\$6,549	\$6,765	\$8,709
	Sum of Medicare Payments for Target	\$15,017,485	\$14,815,839	\$20,685,062

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	145	118	126
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	367	274	273
	Proportion of Target to Denominator Discharges	39.5%	43.1%	46.2%
	Average Length of Stay for Target	4.8	5.2	5.4
	Average Medicare Payment for Target	\$10,185	\$12,427	\$13,270
	Sum of Medicare Payments for Target	\$1,476,809	\$1,466,409	\$1,672,073
Single CC or MCC	Discharges with one CC or MCC coded on the claim	1,465	1,313	1,392
	All Discharges with one or more CC or MCC coded on the claim	2,438	2,307	2,468
	Proportion of Target to Denominator Discharges	60.1%	56.9%	56.4%
	Average Length of Stay for Target	3.4	3.4	3.9
	Average Medicare Payment for Target	\$6,290	\$6,592	\$8,525
	Sum of Medicare Payments for Target	\$9,215,288	\$8,654,729	\$11,866,244
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	524	328	229
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	1,526	1,155	1,246
	Proportion of Target to Denominator Discharges	34.3%	28.4%	18.4%
	Average Length of Stay for Target	3.2	3.3	3.2
	Average Medicare Payment for Target	\$5,832	\$6,117	\$6,424
	Sum of Medicare Payments for Target	\$3,055,722	\$2,006,370	\$1,471,157
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	393	288	230
	All Discharges with Transfer to SNF	1,121	846	799
	Proportion of Target to Denominator Discharges	35.1%	34.0%	28.8%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$5,717	\$5,741	\$6,221
	Sum of Medicare Payments for Target	\$2,246,663	\$1,653,352	\$1,430,819
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	410	327	234
	All Three- and Four-Day Stay Discharges	1,964	1,574	1,455
	Proportion of Target to Denominator Discharges	20.9%	20.8%	16.1%
	Average Length of Stay for Target	3.4	3.4	3.4
	Average Medicare Payment for Target	\$5,820	\$6,265	\$6,687
	Sum of Medicare Payments for Target	\$2,386,288	\$2,048,695	\$1,564,716

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	775	647	674
	All Discharges excl dc status 02,82,07,20	4,292	3,576	3,670
	Proportion of Target to Denominator Discharges	18.1%	18.1%	18.4%
	Average Length of Stay for Target	3.6	3.8	3.9
	Average Medicare Payment for Target	\$7,000	\$7,622	\$8,616
	Sum of Medicare Payments for Target	\$5,424,932	\$4,931,193	\$5,807,517
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	347	294	293
	All Discharges excl dc status 02,82,07,20	4,292	3,576	3,670
	Proportion of Target to Denominator Discharges	8.1%	8.2%	8.0%
	Average Length of Stay for Target	3.7	3.9	3.9
	Average Medicare Payment for Target	\$7,165	\$8,017	\$8,552
	Sum of Medicare Payments for Target	\$2,486,404	\$2,357,036	\$2,505,683
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	863	712	684
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,933	3,308	3,408
	Proportion of Target to Denominator Discharges	21.9%	21.5%	20.1%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$3,461	\$3,588	\$3,791
	Sum of Medicare Payments for Target	\$2,986,844	\$2,554,946	\$2,593,265
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	60	53	43
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	359	268	260
	Proportion of Target to Denominator Discharges	16.7%	19.8%	16.5%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$4,012	\$4,069	\$3,896
	Sum of Medicare Payments for Target	\$240,743	\$215,662	\$167,509
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	513	519	560
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	3,933	3,308	3,408
	Proportion of Target to Denominator Discharges	13.0%	15.7%	16.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,417	\$1,399	\$1,602
	Sum of Medicare Payments for Target	\$726,675	\$726,035	\$897,275

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	38	18	18
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	359	268	260
	Proportion of Target to Denominator Discharges	10.6%	6.7%	6.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$1,474	\$1,442	\$1,493
	Sum of Medicare Payments for Target	\$55,994	\$25,950	\$26,873

Target Area Summary for Wyoming, 16 Hospitals

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Stroke Intracranial Hemorrhage	DRGs 061, 062, 063, 064, 065, 066	67	48	50
	All DRGs 061, 062, 063, 064, 065, 066, 067, 068, 069 Discharges	75	59	61
	Proportion of Target to Denominator Discharges	89.3%	81.4%	82.0%
	Average Length of Stay for Target	3.2	3.2	3.3
	Average Medicare Payment for Target	\$11,150	\$10,854	\$12,910
	Sum of Medicare Payments for Target	\$747,019	\$521,014	\$645,525
Respiratory Infections	DRGs 177, 178	32	38	579
	All DRGs 177, 178, 179, 193, 194, 195 Discharges	348	289	824
	Proportion of Target to Denominator Discharges	9.2%	13.1%	70.3%
	Average Length of Stay for Target	3.7	4.7	4.9
	Average Medicare Payment for Target	\$13,129	\$20,539	\$18,931
	Sum of Medicare Payments for Target	\$420,141	\$780,470	\$10,961,155
Simple Pneumonia	DRGs 193, 194	226	189	169
	All DRGs 190, 191, 192, 193, 194, 195 Discharges	482	391	304
	Proportion of Target to Denominator Discharges	46.9%	48.3%	55.6%
	Average Length of Stay for Target	3.5	3.9	4.3
	Average Medicare Payment for Target	\$11,175	\$14,723	\$17,811
	Sum of Medicare Payments for Target	\$2,525,445	\$2,782,669	\$3,009,986
Septicemia	DRGs 870, 871, 872	151	165	186
	All DRGs 193, 194, 195, 207, 208, 689, 690, 870, 871, 872 Discharges	596	562	552
	Proportion of Target to Denominator Discharges	25.3%	29.4%	33.7%
	Average Length of Stay for Target	3.4	3.3	3.8
	Average Medicare Payment for Target	\$12,157	\$11,730	\$13,097
	Sum of Medicare Payments for Target	\$1,835,705	\$1,935,432	\$2,436,055
Medical DRGs with CC or MCC	Medical DRGs w/CC or MCC	1,218	1,210	1,791
	All Discharges for Medical DRGs w/ or w/o CC or MCC	2,483	2,306	2,822
	Proportion of Target to Denominator Discharges	49.1%	52.5%	63.5%
	Average Length of Stay for Target	3.2	3.4	4.1
	Average Medicare Payment for Target	\$11,380	\$12,946	\$15,213
	Sum of Medicare Payments for Target	\$13,860,859	\$15,664,569	\$27,245,590

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
Surgical DRGs with CC or MCC	Surgical DRGs w/ CC or MCC	185	168	173
	All Discharges for Surgical DRGs w/ or w/o CC or MCC	734	586	522
	Proportion of Target to Denominator Discharges	25.2%	28.7%	33.1%
	Average Length of Stay for Target	4.2	4.7	4.7
	Average Medicare Payment for Target	\$19,674	\$23,584	\$23,639
	Sum of Medicare Payments for Target	\$3,639,705	\$3,962,112	\$4,089,526
Single CC or MCC	Discharges with one CC or MCC coded on the claim	892	840	1,150
	All Discharges with one or more CC or MCC coded on the claim	1,403	1,378	1,935
	Proportion of Target to Denominator Discharges	63.6%	61.0%	59.4%
	Average Length of Stay for Target	3.1	3.4	3.9
	Average Medicare Payment for Target	\$11,468	\$13,290	\$14,860
	Sum of Medicare Payments for Target	\$10,229,646	\$11,163,984	\$17,089,034
Chronic Obstructive Pulmonary Disease	DRGs 190, 191, 192	178	148	101
	All medical DRGs in MDC 04 (DRGs 175-208) Discharges	715	597	1,088
	Proportion of Target to Denominator Discharges	24.9%	24.8%	9.3%
	Average Length of Stay for Target	3.0	2.9	3.2
	Average Medicare Payment for Target	\$9,998	\$10,365	\$11,879
	Sum of Medicare Payments for Target	\$1,779,616	\$1,533,950	\$1,199,810
Three-Day Skilled Nursing Facility-Qualifying Admissions	Three-Day Stays with Transfer to SNF	237	190	147
	All Discharges with Transfer to SNF	629	473	480
	Proportion of Target to Denominator Discharges	37.7%	40.2%	30.6%
	Average Length of Stay for Target	3.0	3.0	3.0
	Average Medicare Payment for Target	\$11,970	\$10,332	\$10,058
	Sum of Medicare Payments for Target	\$2,836,882	\$1,963,074	\$1,478,598
Swing Bed Transfers	Three- and Four-Day Stays Transferred to a Swing Bed	289	241	225
	All Three- and Four-Day Stay Discharges	1,403	1,150	1,226
	Proportion of Target to Denominator Discharges	20.6%	21.0%	18.4%
	Average Length of Stay for Target	3.4	3.4	3.5
	Average Medicare Payment for Target	\$12,738	\$12,447	\$11,807
	Sum of Medicare Payments for Target	\$3,681,143	\$2,999,765	\$2,656,541

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
30-Day Readmissions to Same Hospital or Elsewhere	Thirty-Day Readmissions to same or elsewhere excl dc status 02,82,07	468	411	477
	All Discharges excl dc status 02,82,07,20	3,216	2,817	3,125
	Proportion of Target to Denominator Discharges	14.6%	14.6%	15.3%
	Average Length of Stay for Target	3.2	3.4	3.6
	Average Medicare Payment for Target	\$12,128	\$13,706	\$14,448
	Sum of Medicare Payments for Target	\$5,676,022	\$5,633,237	\$6,891,597
30-Day Readmissions to Same Hospital	Thirty-Day Readmissions to same hospital excl dc status 02,82,07	245	215	264
	All Discharges excl dc status 02,82,07,20	3,216	2,817	3,125
	Proportion of Target to Denominator Discharges	7.6%	7.6%	8.4%
	Average Length of Stay for Target	3.4	3.5	3.5
	Average Medicare Payment for Target	\$12,819	\$14,765	\$13,845
	Sum of Medicare Payments for Target	\$3,140,598	\$3,174,417	\$3,655,052
Two-Day Stays for Medical DRGs	Two-Day Stays for Medical DRGs excl dc status 02,82,07, 20, OSC 72	634	549	565
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,409	2,168	2,564
	Proportion of Target to Denominator Discharges	26.3%	25.3%	22.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$6,413	\$6,685	\$6,276
	Sum of Medicare Payments for Target	\$4,066,123	\$3,670,056	\$3,545,660
Two-Day Stays for Surgical DRGs	Two-Day Stays for Surgical DRGs excl dc status 02,82,07,20 OSC 72	182	149	106
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	807	649	557
	Proportion of Target to Denominator Discharges	22.6%	23.0%	19.0%
	Average Length of Stay for Target	2.0	2.0	2.0
	Average Medicare Payment for Target	\$12,833	\$17,319	\$15,976
	Sum of Medicare Payments for Target	\$2,335,539	\$2,580,545	\$1,693,420
One-Day Stays for Medical DRGs	One-Day Stays for Medical DRGs excl dc status 02,82,07,20, OSC 72	384	364	396
	All Medical DRG disch excl dc status 02,82,07,20 OSC 72	2,409	2,168	2,564
	Proportion of Target to Denominator Discharges	15.9%	16.8%	15.4%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$2,856	\$3,002	\$2,634
	Sum of Medicare Payments for Target	\$1,096,742	\$1,092,872	\$1,043,113

Target Area	Data for four quarters ending	FY 2019	FY 2020	FY 2021
One-Day Stays for Surgical DRGs	One-Day Stays for Surgical DRGs excl dc status 02,82,07,20, OSC 72	217	200	189
	All Surgical DRG disch excl dc status 02,82,07,20 OSC 72	807	649	557
	Proportion of Target to Denominator Discharges	26.9%	30.8%	33.9%
	Average Length of Stay for Target	1.0	1.0	1.0
	Average Medicare Payment for Target	\$5,539	\$6,026	\$8,783
	Sum of Medicare Payments for Target	\$1,201,937	\$1,205,255	\$1,660,044